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C O N F I D E N T I A L

FINANCIAL CRISIS INQUIRY COMMISSION

Interview of ILYA KOLCHINSKY

April 27, 2010

1 Hogan Place

New York, New York

11:12 a.m.

1 APPEARANCES OF COUNSEL:  
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3  
4 FINANCIAL CRISIS INQUIRY COMMISSION  
5 1717 Pennsylvania Avenue NW, Suite 800  
6 Washington, DC 20006  
7 BY: BRADLEY J. BONDI, Assistant Director  
8 and Deputy General Counsel  
9  
10 THOMAS BORGERS, CFE, Senior Investigator  
11  
12 RYAN BUBB, Research Team  
13  
14 BRUCE McWILLIAMS (via phone)  
15  
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1 INTERVIEW - I. KOLCHINSKY  
2 aerospace engineering from the University of  
3 Southern California. I have a J.D. from New  
4 York University School of Law. I have an  
5 M.S. in statistics from the New York  
6 University Stern School of Business.  
7 **Q And did you receive your J.D.**  
8 **before your statistical degree?**  
9 A It was at the same time. I was  
10 an engineer, I went to law school, just  
11 because I guess I didn't know what else to  
12 do. So as I progressed through law school,  
13 I actually loved law school; I know a lot of  
14 people don't say that. I loved law school.  
15 I realized I didn't want to be a lawyer, so  
16 I arranged a joint degree with the business  
17 school so I can get into finance.  
18 I didn't want to do the full MBA,  
19 but I thought if I got an M.S. in stats from  
20 a business school, that would give me enough  
21 of a push. I spent three months as an  
22 attorney with Willkie Farr Gallagher and  
23 processed a lot of FedExes at the time,  
24 prior to PDFs.  
25 You are an attorney and you are

1 INTERVIEW - I. KOLCHINSKY  
2 BY MR. BONDI:  
3 **Q Good morning, Mr. Kolchinsky. My**  
4 **name is Brad Bondi. I am with the Financial**  
5 **Crisis Inquiry Commission in Washington. We**  
6 **are an independent commission formed by**  
7 **Congress to investigate the causes of the**  
8 **financial crisis and to do a report for the**  
9 **American people. I am joined today by my**  
10 **colleagues, Ryan Bubb, Tom Borgers, Bruce**  
11 **McWilliams by phone, and we have a court**  
12 **reporter today.**  
13 **We wanted to ask you a few**  
14 **questions concerning your tenure at Moody's**  
15 **Corporation.**  
16 A Sure.  
17 **Q For the record, could you just**  
18 **state your full name and spell it, please?**  
19 A My full name is Ilya Eric  
20 Kolchinsky. The first name is I-L-Y-A,  
21 middle name is E-R-I-C, last name is  
22 K-O-L-C-H-I-N-S-K-Y.  
23 **Q And Mr. Kolchinsky, if you could**  
24 **briefly describe your educational background?**  
25 A I have a Bachelor's of Science in

1 INTERVIEW - I. KOLCHINSKY  
2 an attorney also?  
3 **Q Yes. Mr. Bubb and I are both**  
4 **attorneys. Mr. Borgers and Mr. McWilliams**  
5 **are not attorneys. Mr. Bubb, though, if I**  
6 **am permitted to say, is actually going to be**  
7 **teaching in the fall at your alma mater.**  
8 A Great place. I had a great time.  
9 It was a great experience. I don't know if  
10 it has changed since then, but I had a  
11 fantastic experience.  
12 **Q Mr. Kolchinsky, could you briefly**  
13 **describe your employment history after**  
14 **leaving NYU?**  
15 A Sure. I worked at Willkie Farr  
16 Gallagher about three months, and then I  
17 went to Goldman Sachs where I spent about a  
18 year and a half in the CMBS group,  
19 commercial mortgage-backed securities.  
20 I went over to Merrill into their  
21 new-fangled, they called them CBO and CLO,  
22 collateralized bond obligations and  
23 collateralized loan obligations. Now they  
24 are all called CDOs, which are  
25 collateralized debt obligations, but it was

1 INTERVIEW - I. KOLCHINSKY  
 2 the early part of the market.  
 3 I stayed at Merrill for about six  
 4 months involuntarily. It was after Long  
 5 Term Capital, they had a large layoff. I  
 6 was laid off. I thought I would try to give  
 7 something more stable a try. I went to  
 8 MBIA, which is a large bond insurer, or was  
 9 a large, still a bond insurer.  
 10 After MBIA I went to Moody's. I  
 11 stayed there for four years, decided to give  
 12 banking another try. I went to Lehman for a  
 13 year. I went to -- Lehman was a great  
 14 place, but at that point I already had two  
 15 kids, living in the suburbs, and the  
 16 lifestyle didn't really work, so I went back  
 17 to Moody's where I stayed in the rating  
 18 agency. So this was, I went back to Moody's  
 19 in '05, May '05.  
 20 I stayed at the rating agency  
 21 until I guess officially November '07, at  
 22 which point I was asked to leave. I was  
 23 asked to leave earlier, in late October, but  
 24 I officially was transferred out in November.  
 25 **Q Now, you mentioned initially**

6

1 INTERVIEW - I. KOLCHINSKY  
 2 **spending four years at Moody's before you**  
 3 **went to Lehman. When were those four years?**  
 4 A That was from 2000 till 2004.  
 5 **Q And what group were you in from**  
 6 **2000 to 2004?**  
 7 A CDO derivatives.  
 8 **Q Who did you report to from 2000**  
 9 **to 2004 in the CDO derivatives group at**  
 10 **Moody's?**  
 11 A I think for the vast majority of  
 12 time I reported to Gus Harris. I think  
 13 there might have been a switch at the end.  
 14 There were several managing directors in the  
 15 group and I occasionally switched between  
 16 which managing director, but I think for the  
 17 vast bulk of the time I reported to Gus  
 18 Harris, H-A-R-R-I-S.  
 19 **Q And what was your title from 2000**  
 20 **to 2004?**  
 21 A I started as a vice president  
 22 senior analyst, and I was promoted to vice  
 23 president senior credit officer. I left as  
 24 vice president senior credit officer.  
 25 **Q And when was your last day, if**

7

1 INTERVIEW - I. KOLCHINSKY  
 2 **you remember, in 2004 before you left?**  
 3 A Sometime in May. I don't  
 4 remember.  
 5 **Q May of 2004?**  
 6 A Yes.  
 7 **Q And when you returned to Moody's**  
 8 **in 2005 --**  
 9 A It was also -- it ended up to be  
 10 like nearly a year almost to the day, but I  
 11 don't recall off the top of my head.  
 12 **Q And what was your title when you**  
 13 **returned to Moody's in May of 2005?**  
 14 A It was, I returned as vice  
 15 president senior credit officer. I was then  
 16 promoted to senior vice president, and then  
 17 finally promoted to managing director.  
 18 **Q And when you returned to Moody's**  
 19 **in 2005, to whom did you report?**  
 20 A I think I had two lines of  
 21 reporting. I think I had one line to Gus  
 22 Harris on a, I believe, for the -- I ran a  
 23 small group of folks who worked on some of  
 24 the software, modeling software that we were  
 25 building in-house, I think it was called

8

1 INTERVIEW - I. KOLCHINSKY  
 2 CDOedge, one word. And on the analytical  
 3 side I believe I reported to Gary Witt.  
 4 **Q And Mr. Kolchinsky, if you**  
 5 **wouldn't mind, spell names as we go; just**  
 6 **that way we have a clean indication of the**  
 7 **spelling.**  
 8 A Sure.  
 9 **Q Clear indication of the spelling.**  
 10 **Let's first take your first**  
 11 **period with Moody's from 2000 to 2004.**  
 12 A Uh-huh.  
 13 **Q What model was being used by**  
 14 **Moody's to rate CDOs?**  
 15 A Well, when you say model, there  
 16 is a lot of models. Let me see if I can  
 17 sort of distinctly box those around.  
 18 First you needed to have, in any  
 19 approach you needed a credit model. Now, do  
 20 you want to know CDOs in general or the  
 21 whole spectrum of things, because there is  
 22 sort of twists and turns.  
 23 So if you think about sort of an  
 24 evaluation or a ratings process for  
 25 structured finance, you have a credit model

9

1 INTERVIEW - I. KOLCHINSKY  
 2 to start with which outputs to some sort of  
 3 a waterfall model, and then from that  
 4 waterfall model you have some results at the  
 5 specific tranche level which you analyze.  
 6 So if it is a valuation you assign a number  
 7 to it; if it is a rating you assign a rating  
 8 to it, so this is tranche specific results.  
 9 For the credit model, the theory  
 10 didn't change much in the sense that the  
 11 credit depended on the underlying ratings.  
 12 What the other model I think a  
 13 lot of folks and I think you are getting to,  
 14 so that gives you the mean of the  
 15 distribution, so now you need to figure out  
 16 what the shape is, and we used the diversity  
 17 score. It was calculated differently for,  
 18 as I recall, for corporate credit, and that  
 19 diversity score I believe is almost  
 20 unchanged today. And we used a different, I  
 21 believe a different diversity score at that  
 22 time for CDOs backed by other structured  
 23 assets, and that was called a two moment  
 24 method. I don't remember exactly when it  
 25 was put in place, but that was the large

10

1 INTERVIEW - I. KOLCHINSKY  
 2 allocations to RMBS. They were called  
 3 resect deals because they were almost a  
 4 kitchen sink approach. So they included  
 5 aircraft, they included mutual fund fees,  
 6 what else? Manufactured housing, all these  
 7 things that ended up blowing up in the first  
 8 credit cycle in the early 2000s.  
 9 So the advent of the truly  
 10 subprime RMBS backed ABS CDO didn't come  
 11 until late in that period, somewhere in '03,  
 12 '04, '05. The earlier deals were primarily  
 13 kitchen sink type, throw in a little bit of  
 14 everything.  
 15 Part of at least the Wall Street  
 16 marketing of these deals is that if you  
 17 looked at collateral in the early cycle  
 18 deals, the one asset that performed  
 19 relatively well compared to manufactured  
 20 housing, compared to mutual fund fees, et  
 21 cetera, was the residential bonds. So, and  
 22 I think lot of this was salesmanship, but  
 23 what bankers said, well, who is going to  
 24 walk away from a house? Americans never  
 25 walk away from their homes.

12

1 INTERVIEW - I. KOLCHINSKY  
 2 portion of the time that I spent there.  
 3 That basic two moment method was  
 4 used in correlation to that two moment  
 5 method. It changed over time, so there was  
 6 a lot of, it was an open model in the sense  
 7 it was an Excel spreadsheet, so you can  
 8 change the correlations.  
 9 So there is a lot of tweaks to  
 10 this model.  
 11 **Q Now, specifically speaking about --**  
 12 **A** I am sorry. There is also an  
 13 emerging market diversity score model, but I  
 14 didn't work on emerging markets.  
 15 **Q Specifically speaking about the**  
 16 **models used for CDOs where the underlying**  
 17 **collateral was primarily RMBS, or**  
 18 **residential mortgage-backed securities, from**  
 19 **2000 to 2004, what model was being utilized**  
 20 **by Moody's to rate CDOs where the underlying**  
 21 **collateral was residential mortgage-backed**  
 22 **securities?**  
 23 **A** Two things. During that period  
 24 the vast majority of the deals that were  
 25 backed by structured credit only had small

11

1 INTERVIEW - I. KOLCHINSKY  
 2 So little by little they became  
 3 less sort of kitchen sink but more  
 4 residential backed transactions.  
 5 **Q Now, in 2003 and 2004 when these**  
 6 **CDOs with RMBS as the collateral started to**  
 7 **gain in popularity in the marketplace, were**  
 8 **there any conversations within Moody's that**  
 9 **you are aware of concerning how to model**  
 10 **those types of CDOs? Were there any such**  
 11 **conversations?**  
 12 **A** Yes, I believe there were, but a  
 13 lot of -- the mentality we had, rightly or  
 14 wrongly, is the credit, the mean, the  
 15 credit, comes from another part of the  
 16 rating agency. We are not going to question  
 17 that. What we try to focus on are the  
 18 dynamics within the CDO itself. It is a  
 19 tradable pool, so we looked at how the  
 20 trading dynamics work.  
 21 For example, I believe we started --  
 22 I don't know when it was started, I believe  
 23 it was during my first go-around -- discount  
 24 purchase rules. So the first generation of  
 25 CBOs we saw in a credit cycle, that sort of

13

1 INTERVIEW - I. KOLCHINSKY  
 2 early part of the century credit cycle,  
 3 2000, 2001. Those deals, if you bought any  
 4 bond, as long as it wasn't defaulted, you  
 5 got full par credit. So if, for example, if  
 6 a bond was set to pay back \$200, you got  
 7 \$200 worth, unless it was defaulted.  
 8 So what we saw as managers buying  
 9 some of these bonds at very highly  
 10 discounted prices, in order to build up par  
 11 in the deal, artificially, of course, if  
 12 they bought something at 50, 60 cents on the  
 13 dollar, the market was telling you something  
 14 and they would default.  
 15 So we implemented a discount  
 16 purchase rule, and that essentially said if  
 17 you buy something below 75, the only par  
 18 credit you get in the transaction is to your  
 19 purchase price. So if you buy at 50, you  
 20 only get 50.  
 21 MR. BUBB: When was that  
 22 implemented?  
 23 THE WITNESS: I don't recall  
 24 exactly. I think it was somewhere  
 25 between 2000, 2004. There may be a

14

1 INTERVIEW - I. KOLCHINSKY  
 2 research piece on it somewhere.  
 3 MR. BUBB: It is called a  
 4 discount purchase rule?  
 5 THE WITNESS: When I came back  
 6 I actually wrote, I don't know if this  
 7 is -- I was a co-author on another  
 8 research piece on the discount  
 9 purchase rule.  
 10 So that I believe also during  
 11 the first, that first time we  
 12 implemented, again these transactions  
 13 had overcollateralization tests, so in  
 14 the waterfall you have an interest  
 15 waterfall and a principal waterfall.  
 16 This is a periodic waterfall.  
 17 Interest will pay taxes, fees  
 18 at the top, pay the top tranche  
 19 interest, pay the next tranche  
 20 interest, and then there would be the  
 21 overcollateralization test, and that  
 22 is assets over liabilities. So if  
 23 your assets decline below a certain  
 24 level, you would trap that interest to  
 25 the waterfall that would otherwise

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1 INTERVIEW - I. KOLCHINSKY  
 2 fall lower and use that interest to  
 3 pay down the notes.  
 4 One thing we did, I believe it  
 5 was at that time, implemented haircuts  
 6 for structured securities. The idea  
 7 there was that technically, you know,  
 8 if you think about the way that the  
 9 overcollateral test works, it is  
 10 assets over liabilities. What is the  
 11 par value of an asset?  
 12 Well, again, unless it is a  
 13 discount purchase you have got full  
 14 par credit, but what we said is, well,  
 15 you know what -- unless the asset was  
 16 a defaulted asset. Structured assets  
 17 don't really technically default.  
 18 They default at maturity, so they can  
 19 have all kinds of stress, credit  
 20 stress until then.  
 21 So in order to sort of keep the  
 22 same dynamic, there were haircuts. So  
 23 if something was rated BA, you got one  
 24 type of haircut; single B, it was  
 25 another stronger haircut; C double A

16

1 INTERVIEW - I. KOLCHINSKY  
 2 was even a higher haircut, NOC test.  
 3 That whole idea, sort of early  
 4 signals of credit deterioration, and  
 5 you can reroute that interest and  
 6 principal, the principal waterfall to  
 7 pay down the note. So those are, you  
 8 know, these are mostly here in the  
 9 waterfall, but those are the kinds of  
 10 things we really talked about a lot.  
 11 I know there is probably some  
 12 conversations on the diversity score  
 13 correlations. I didn't have a lot of  
 14 input on that. People sort of picked  
 15 their area. I just was not involved  
 16 in the correlations, not much.  
 17 BY MR. BONDI:  
 18 **Q When RMBS CDOs -- and I will use**  
 19 **that term throughout the interview --**  
 20 **A Sure.**  
 21 **Q -- to mean CDOs that have**  
 22 **collateral that is primarily consisting of**  
 23 **residential mortgage-backed securities.**  
 24 **A Yes.**  
 25 **Q When RMBS CDOs were gaining in**

17

1 INTERVIEW - I. KOLCHINSKY  
 2 **popularity, are you aware of any**  
 3 **conversations within Moody's concerning the**  
 4 **effect on market share if Moody's utilized a**  
 5 **particular model or approach to rating RMBS**  
 6 **CDOs?**  
 7 A No, I don't recall. I think if  
 8 they did occur, I think a critical part of  
 9 it was actually when I was at Lehman in '04,  
 10 '05, so I do not recall.  
 11 **Q We have heard of a model called**  
 12 **the binomial expansion technique?**  
 13 A This was the original diversity  
 14 score.  
 15 **Q Or the BET model?**  
 16 A Yes.  
 17 **Q Just for ease of saying, we will**  
 18 **just refer to the binomial expansion**  
 19 **technique as the BET model.**  
 20 A Sure, or you can call it the  
 21 diversity score as well. It is equivalent.  
 22 **Q The BET model, was that something**  
 23 **that was in existence when you arrived at**  
 24 **Moody's in 2000?**  
 25 A Yes.

18

1 INTERVIEW - I. KOLCHINSKY  
 2 **Q And was that used to rate RMBS**  
 3 **CDOs in that time period from 2000 to 2004**  
 4 **before you left to go to Lehman Brothers?**  
 5 A Well, there is two parts to the  
 6 BET.  
 7 The corporate BET has been around  
 8 for a while, and it was a very simple,  
 9 almost intuitive approach. What the -- the  
 10 way the BET worked is that you assume a  
 11 binomial distribution, which is a discrete  
 12 problem and distribution. The key to that  
 13 was figuring out what the diversity score,  
 14 how many diversity independent bonds.  
 15 So binomial distribution requires  
 16 IID, independent identically distributed  
 17 rating variables. The whole idea is you  
 18 take this pool of correlated assets and you  
 19 distill from that how many truly independent  
 20 assets there are, uncorrelated, and from  
 21 that, having those assets, using the average  
 22 default probability from the underlying  
 23 ratings, you can create a probable  
 24 distribution of all events in the portfolio.  
 25 The question is how do you

19

1 INTERVIEW - I. KOLCHINSKY  
 2 calculate those diversity bonds, how many  
 3 truly IID bond there are.  
 4 MR. BONDI: Can we take one  
 5 quick break?  
 6 (Brief break.)  
 7 THE WITNESS: So that is the  
 8 binomial expansion technique. But the  
 9 way you arrive at the diversity bond,  
 10 the IID bonds, for corporate, I  
 11 remember that being around forever, I  
 12 remember before I even joined Moody's.  
 13 For deals that are backed by  
 14 RMBS or backed by other structured  
 15 assets, for the vast majority of my  
 16 first tenure there we used what is  
 17 called a two moment diversity score  
 18 method. I don't remember if we used  
 19 it when I first started. I don't  
 20 think I did a lot of it when I first  
 21 started, but during most of my tenure,  
 22 that is what was used.  
 23 Now, that too was an Excel  
 24 spreadsheet. It had a matrix of  
 25 correlations that were displayed. It

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1 INTERVIEW - I. KOLCHINSKY  
 2 was tweaked a number of times. Part  
 3 of the problem is that folks didn't  
 4 know which model is the latest model.  
 5 One deal would use one model and the  
 6 next deal would use another model.  
 7 So in terms of -- there is two  
 8 aspects of it. There is the  
 9 distribution itself, the probability  
 10 distribution, and there is the  
 11 correlations. So in '04, up until '04  
 12 for the distribution we still used the  
 13 binomial distribution, and the  
 14 correlations came from the two moment  
 15 model which was updated regularly and  
 16 chaotically. And I don't remember if  
 17 it was that way from the day I  
 18 started, but for the vast bulk of the  
 19 time there, the two moment method was  
 20 used to set the correlations.  
 21 BY MR. BONDI:  
 22 **Q Who was responsible for updating**  
 23 **the two moment correlation?**  
 24 A It kind of went back and forth.  
 25 I think -- I don't remember. I think by the

21

1 INTERVIEW - I. KOLCHINSKY  
 2 end of it it was charged to David Ham, but I  
 3 don't know if he officially -- the group in  
 4 some ways when I started was chaotic and in  
 5 some ways resembled an academic department.  
 6 There was boxes, books, there wasn't a lot  
 7 of structure in the unit. It was a small  
 8 group, not that many deals. So it was  
 9 chaotic.  
 10 So a lot of times people's  
 11 responsibilities just came from, you know  
 12 what? You updated last, and then everybody  
 13 starts coming to you and then it becomes  
 14 your responsibility and you update. I think  
 15 David Ham was the person responsible, but to  
 16 be honest with you, I am not sure.  
 17 MR. BUBB: What was the updater  
 18 supposed to be doing? Was it based on  
 19 historical data or --  
 20 THE WITNESS: I think so, but I  
 21 am not sure. I was not involved in  
 22 the correlation setting. My interest,  
 23 to be honest with you, was sort of in  
 24 the waterfall model side of things, so  
 25 that is where my expertise came and

22

1 INTERVIEW - I. KOLCHINSKY  
 2 that is where I was sort of the  
 3 specialist. But on the correlations,  
 4 I --  
 5 BY MR. BONDI:  
 6 **Q And if you could, in this time**  
 7 **period before you left Moody's to go to**  
 8 **Lehman Brothers, in the 2003 or 2004 time**  
 9 **period, let's take 2004.**  
 10 **If an RMBS CDO was to be rated**  
 11 **and the collateral, much of the collateral**  
 12 **came from RMBS from let's say Countrywide,**  
 13 **let's also say for this example that**  
 14 **Citigroup was the issuer. Can you take us**  
 15 **through in 2004, early 2004, how you would**  
 16 **go about rating that CDO?**  
 17 A Sure.  
 18 **Q What would the models be, what**  
 19 **would you look to, what that process was**  
 20 **involved? If you could just take it**  
 21 **through, start to finish of a rating, a**  
 22 **typical RMBS CDO rating in early 2004.**  
 23 A We rated most -- because they are  
 24 tradable pools, we didn't really look at the  
 25 collateral as much as probably we should

23

1 INTERVIEW - I. KOLCHINSKY  
 2 have, but the idea was because there is an  
 3 active manager, the manager can buy and  
 4 sell, looking at any particular portfolio is  
 5 probably not as useful as it could be.  
 6 **Q Now, you mentioned an active**  
 7 **manager. You mean an active manager on the**  
 8 **CDO deal?**  
 9 A Yes. There is usually a  
 10 collateral manager, somebody who  
 11 theoretically has experience in the area,  
 12 who is in charge of selecting the portfolio  
 13 and buying and selling the collateral.  
 14 So we would receive -- again this  
 15 was a little bit more chaotic -- at that  
 16 point we would receive the indenture for the  
 17 deal. We would rate off the indenture only.  
 18 In some cases we would receive the waterfall  
 19 model. At that point there was no standard  
 20 waterfall model, and I had my own personal  
 21 model which I built myself, an Excel  
 22 spreadsheet.  
 23 A lot of people audited the  
 24 bankers' models, and there is one gentleman,  
 25 John Parks, started at that time

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1 INTERVIEW - I. KOLCHINSKY  
 2 standardizing his own model, which then  
 3 became the standard model for everybody.  
 4 But I used my own that I developed model.  
 5 So the idea was you would take  
 6 the data in from what the covenants were  
 7 going to be for the transaction in terms of  
 8 weighted average life, weighted average  
 9 rating factor, also known as WARF. The WARF  
 10 is a numerical representation of a rating.  
 11 It goes from one to 10,000. It is supposed  
 12 to be the idealized ten-year default  
 13 probability, and it just allows you to  
 14 communicate ratings which are alphanumeric  
 15 and purely numeric. The weighted average,  
 16 you can manipulate them.  
 17 Weighted average life, weighted  
 18 average rating factor, weighted average  
 19 recovery rate, all these factors, weighted  
 20 average coupon, weighted average spread, the  
 21 proportion between fixed and floating  
 22 collateral, things like that. We would look  
 23 at the indenture, the waterfall with  
 24 priority of payments. We talked about how  
 25 to allocate the money on a periodic basis.

25

1 INTERVIEW - I. KOLCHINSKY  
 2 That would be built into a cash  
 3 flow model, waterfall model, and you would  
 4 try to ensure at that point -- we didn't do  
 5 much with the actual diversity score method  
 6 because again partly it was like a blindness  
 7 one way or another. Because it is a  
 8 tradable pool, we just assumed the bankers  
 9 would calculate the diversity score, the  
 10 manager would calculate it correctly. It  
 11 was, the model was available for free, the  
 12 two moment model, to any market participant.  
 13 They had to sign some sort of a  
 14 confidentiality form, but it was available  
 15 to anybody who wanted it.  
 16 You know, we would make comments  
 17 on the indenture, we would make comments on,  
 18 if we did not -- the way we worked, I know  
 19 this is different from some other areas at  
 20 Moody's, we just gave a pass or fail on the  
 21 rating. So the bankers would come to us  
 22 with a capital structure with all of the  
 23 covenant levels and we would say, well, I  
 24 agree that, given this setup, you get to the  
 25 ratings, or I don't agree. Obviously if you

26

1 INTERVIEW - I. KOLCHINSKY  
 2 don't agree you try to figure out what is  
 3 going on, but we wouldn't provide back  
 4 subordination levels like they did in RMBS,  
 5 CDS. It was a very open model. It was a  
 6 yea or nay essentially.  
 7 A lot of this stuff actually,  
 8 whether it was working around comments on  
 9 the indenture, make sure they conformed to  
 10 the model and assumptions that we used, so  
 11 the model in the waterfall conformed to the  
 12 actual legal documents.  
 13 Occasionally you wouldn't, you  
 14 would say nay on the quantitative results,  
 15 in which case there was usually -- there was  
 16 always a quantitative analyst and a legal  
 17 analyst on each transaction, so the  
 18 quantitative analyst would just basically  
 19 talk with the banker to make sure how the  
 20 model is off or not, who is right or wrong.  
 21 Most of these cases they were all  
 22 Excel spreadsheets, and being Excel  
 23 spreadsheets there is a high tendency to  
 24 somebody accidentally deleting a cell when  
 25 doing it or hard wiring a cell. So a lot of

27

1 INTERVIEW - I. KOLCHINSKY  
 2 times it was either the rating analyst or  
 3 the banker just was sloppy. If that was the  
 4 case, if it was the banker's fault, they  
 5 would come back with a structure that would  
 6 pass, and if it was the analyst they would  
 7 adjust their model and it was okay.  
 8 So that is sort of the day-to-day  
 9 of rating a transaction.  
 10 **Q Now, Mr. Kolchinsky, were you the**  
 11 **quantitative analyst?**  
 12 A I was the quantitative analyst,  
 13 yes.  
 14 **Q And then you had a counterpart**  
 15 **who was a legal analyst?**  
 16 A Yes.  
 17 **Q And who was the legal analyst who**  
 18 **was your counterpart in the 2003, 2004 time**  
 19 **frame? Would it have varied?**  
 20 A It would vary. There were fewer  
 21 legal analysts than quantitative analysts,  
 22 so the quantitative analysts did the bulk of  
 23 the work.  
 24 The legal analysts, they would  
 25 also check the opinions, make sure the true

28

1 INTERVIEW - I. KOLCHINSKY  
 2 sale opinion was there, all those kinds of  
 3 legal niceties that we on the quantitative  
 4 side didn't bother ourselves with. But the  
 5 bulk of the work on any deal would be done  
 6 by the quantitative analyst. The legal  
 7 analyst would be there for support.  
 8 A lot of times I liked that kind  
 9 of a staffing structure because there is two  
 10 pairs of eyeballs at every deal. If  
 11 somebody misses something, somebody else  
 12 would get it. So even if two quantitative  
 13 analysts, it was nicer to have two pairs of  
 14 eyeballs.  
 15 **Q Now, let's if we may just put**  
 16 **some concrete names behind this**  
 17 **hypothetical. Citigroup is the issuer,**  
 18 **underwriter.**  
 19 A Yes.  
 20 **Q Say Pimco is the manager of the**  
 21 **deal.**  
 22 A Okay.  
 23 **Q And the collateral, most of the**  
 24 **collateral is RMBS from Countrywide.**  
 25 A Okay.

29



<p>1 INTERVIEW - I. KOLCHINSKY  2 <b>Q How would the CDO deal, in early</b>  3 <b>2004, this particular deal that I have</b>  4 <b>described, how would it first enter the</b>  5 <b>door? Would it be someone picked up the</b>  6 <b>phone from Citigroup or someone picked up</b>  7 <b>the phone from the manager and called</b>  8 <b>Moody's?</b>  9 A For the most part it would be the  10 banker, the banker would call Moody's.  11 <b>Q Somebody from Citigroup --</b>  12 A Yes.  13 <b>Q -- would call on Moody's?</b>  14 A Could call a managing director  15 who will then staff the transaction. Then  16 you had to find out, okay, you are working  17 on this deal, here's the contact at the  18 banker, you know, start talking.  19 Theoretically it could have been  20 the collateral manager, it would have had to  21 have been somebody who has a lot of weight,  22 but I don't off the top of my head recall  23 any instances where the collateral manager  24 would have picked up the phone. It was  25 primarily the bankers.</p> <p style="text-align: right;">30</p>	<p>1 INTERVIEW - I. KOLCHINSKY  2 and those covenants to do anything.  3 MR. BORGERS: Mr. Kolchinsky,  4 during this time, didn't the bankers  5 actually tell you what was in the  6 pipeline, that they have one, two,  7 three deals coming in and alert  8 Moody's that, hey, listen, we have  9 three deals coming in, here it is, A,  10 B and C?  11 THE WITNESS: Sometimes that  12 occurred. That is probably more of a  13 conversation that they would have had  14 with the managing director. Sometimes,  15 for example, I worked a lot of deals  16 with Bear Stearns, and through just  17 general conversation they would tell  18 me what is going on.  19 The other change, practical  20 change between my first -- well, let's  21 say between cash deals and synthetic  22 deals, credit default swaps, CDS-based  23 deals, the cash deals by definition  24 required some period of time to  25 actually ramp up. So a banker, you</p> <p style="text-align: right;">32</p>
<p>1 INTERVIEW - I. KOLCHINSKY  2 <b>Q And when the banker would pick up</b>  3 <b>the phone and call Moody's managing</b>  4 <b>director, at that point would the banker</b>  5 <b>present the structure to Moody's? When was</b>  6 <b>the structure actually presented?</b>  7 A That was -- it depended. Before  8 we could do any work we usually said we need  9 at least some copy of the indenture, and we  10 needed a -- depending on, like I said, at  11 that point it was chaotic. I had my model.  12 People who had their own model said just  13 send me the covenant you intend to use for  14 the deal.  15 The indentures were usually the  16 typical square brackets in the first couple  17 of drafts. Then when you get the final  18 indenture you get the first draft. So most  19 of the covenants were just empty square  20 brackets. So they would send you a  21 spreadsheet with this is the covenant's  22 weighted average, rating factor, et cetera,  23 et cetera.  24 That is when it would start, but  25 we definitely wanted at least an indenture</p> <p style="text-align: right;">31</p>	<p>1 INTERVIEW - I. KOLCHINSKY  2 know, it would probably be six to nine  3 months from the start of the deal to  4 closing.  5 So six to nine months from the  6 time that the banker approached the  7 collateral manager with a proposal,  8 the collateral manager agreed, they  9 negotiated a warehouse agreement, they  10 negotiated all kinds of agreements,  11 and at that point the collateral  12 manager would start ramping up the  13 transaction, meaning he would either  14 buy things in the secondary or more  15 likely buy things in the primary for  16 the warehouse, and the banker would  17 monitor the warehouse.  18 They usually, when I was at  19 Lehman we had veto power, so any kind  20 of thing that the manager wanted to  21 buy, the trader on the desk would say  22 yea or nay because, although the  23 manager usually took some risk in the  24 warehouse, the bulk of the risk was  25 taken by the banks, so the trader</p> <p style="text-align: right;">33</p>

1 INTERVIEW - I. KOLCHINSKY  
 2 would say yea or nay.  
 3 But as that got to a critical  
 4 mass point, maybe about 60 percent,  
 5 then you would start, you know, as the  
 6 banker, since I was in banking, you  
 7 would approach a law firm to start  
 8 working on the legal documents, you  
 9 would approach, set up the accounts,  
 10 you would approach the trustee, set up  
 11 the trustee for the transaction.  
 12 Then probably maybe two months  
 13 before you intended to close you would  
 14 approach the rating agencies: Here's  
 15 the deal that I have, here's the  
 16 manager, here's the first draft of the  
 17 indenture, and here's what I think I  
 18 want the pool to be like. You as a  
 19 banker, because most of the rating  
 20 agencies, at least in the CDOs that  
 21 were sort of open model, you were  
 22 running the ratings at every point.  
 23 So when I was a banker, both at  
 24 Merrill, we had these models, and each  
 25 time a bond came in the warehouse, I

34

1 INTERVIEW - I. KOLCHINSKY  
 2 would adjust the covenants to see  
 3 where I had to be in order to hit a  
 4 certain equity return or whatever,  
 5 however we needed to market this deal,  
 6 and I'd get back some information from  
 7 the traders on the liabilities,  
 8 credits, all that kind of information  
 9 including the rating agencies.  
 10 So about two months before  
 11 that, on the cash side, all this  
 12 process took time, then you would  
 13 approach the rating agencies, and at  
 14 that point the deal was 60, 70 percent  
 15 banked. You as the banker have been  
 16 running models; like I said, it was an  
 17 open source type of a thing for the  
 18 most part. You would deliver here is  
 19 the deal, here is the indenture.  
 20 And we would spend about two  
 21 months, one month on the deal at the  
 22 rating agency, commenting on the  
 23 drafts of the indenture, commenting on  
 24 the covenant and the quantitative  
 25 information, and so would the trustee,

35

1 INTERVIEW - I. KOLCHINSKY  
 2 so would the collateral manager. So  
 3 bankers kind of coordinate all the  
 4 information and you would get periodic  
 5 drafts. First you would read the  
 6 indenture, then just look at the black  
 7 lines, so on and so forth. So that is  
 8 the sort of the process.  
 9 What changed after credit  
 10 default swaps. CDS, is that you could  
 11 all of a sudden ramp up a deal in a  
 12 week, the whole, here's the listing.  
 13 So that really sped up the process to  
 14 the point where we were sort of in  
 15 late '06, '07, a lot of effort was  
 16 sort of slow down the bankers.  
 17 BY MR. BONDI:  
 18 **Q I definitely want to get to the**  
 19 **synthetic deals, but I don't want to leave**  
 20 **this thought at the moment in terms of what**  
 21 **was going on in '04 --**  
 22 A Sure.  
 23 **Q -- before you left to go to**  
 24 **Lehman, just the typical cash RMBS CDO.**  
 25 A Yes.

36

1 INTERVIEW - I. KOLCHINSKY  
 2 **Q So, you described the process.**  
 3 A Yes.  
 4 **Q You have the indenture --**  
 5 A Yes.  
 6 **Q -- agreement with some black**  
 7 **line, black lines.**  
 8 A Yes.  
 9 **Q You have looked at the deal, you**  
 10 **have analyzed the deal.**  
 11 **When does the ratings committee**  
 12 **begin to meet?**  
 13 A At that point we try to meet, at  
 14 some point that we felt that the -- if you  
 15 are a good analyst and there is something  
 16 controversial in the deal, you telegraph  
 17 that to senior people ahead of time, and  
 18 most analysts follow that method, so by the  
 19 time you actually have the committee meeting  
 20 there is not a lot of surprises. It is very  
 21 perfunctory.  
 22 When I began, the group was small  
 23 and it was very possible to actually -- you  
 24 were encouraged to talk to other analysts,  
 25 just to make sure everybody was doing the

37

1 INTERVIEW - I. KOLCHINSKY  
 2 same thing, talk to -- the managing  
 3 directors for the most part ran the  
 4 committees. If there was something  
 5 controversial, a good analyst would bring it  
 6 up on somebody's radar immediately.  
 7 So by the time you had a  
 8 committee, which would probably be a week or  
 9 so, as I recall, before closing, there is  
 10 not a lot of surprises. And a lot of them  
 11 just described the transaction, you would  
 12 describe what the issues were, how they were  
 13 solved, and what their recommendation is for  
 14 the rating.  
 15 **Q In 2004, how did the ratings**  
 16 **committees operate? What was the function**  
 17 **of the ratings committee, who was on the**  
 18 **ratings committee?**  
 19 A Everything was very chaotic. I  
 20 believe, this is a while back, it had to  
 21 include at least one managing director and  
 22 that is it. Sometimes it would be as few as  
 23 two people. There usually had to be the  
 24 quantitative analyst and the managing  
 25 director, and it could be larger.

38

1 INTERVIEW - I. KOLCHINSKY  
 2 **Q So, going back to my example with**  
 3 **the Citigroup RMBS CDO, Pimco as the**  
 4 **manager, the underlying collateral was**  
 5 **largely from Countrywide, you have gone back**  
 6 **and forth on the indenture agreement, you**  
 7 **have looked at the deal. And then is it**  
 8 **your position then as a quantitative analyst**  
 9 **to bring the deal to the ratings committee?**  
 10 A Yes.  
 11 **Q And then how would you bring the**  
 12 **deal to the ratings committee?**  
 13 A I would usually have some sort of  
 14 a memo. And again, the early days were very  
 15 chaotic. Memos ranged from two pages to  
 16 very elaborate memos. That is something  
 17 that they started working on, to getting  
 18 more standardized rating memos. But I think  
 19 at the end we were actually -- I will give  
 20 you an example.  
 21 We were asked to write and would  
 22 issue reports for every deal, these research  
 23 papers. So what I actually did is, to save  
 24 myself a lot of double work, I actually  
 25 drafted the committee memo as a new issue

39

1 INTERVIEW - I. KOLCHINSKY  
 2 report with some things on the back that  
 3 were solely for the ratings committee, like  
 4 the actual quantitative runs. But I would  
 5 actually draft it as a new issue report.  
 6 That way when I am done, just rip out the  
 7 sort of internal things, PDF it, and boom,  
 8 out it goes.  
 9 But there was no standard  
 10 requirement on how you draft a committee  
 11 memo.  
 12 **Q 2004, though, this hypothetical**  
 13 **CDO, you draft a memo to whom? To the**  
 14 **managing director?**  
 15 A To the committee members, whoever  
 16 was going to be attending the committee.  
 17 I don't even know if I -- there  
 18 is a committee memo in the, if you have the  
 19 documents from the -- a later committee  
 20 memo, but if you have the documents from the  
 21 Senate permanent committee, there is  
 22 actually a late vintage committee memo in  
 23 there.  
 24 But that was post attempts at  
 25 standardization, because it was fine when we

40

1 INTERVIEW - I. KOLCHINSKY  
 2 were small and the deal flow was very low so  
 3 you could, you literally, a good analyst  
 4 would check with everyone all these points  
 5 and just make sure that everything was set  
 6 up. But as the group grew bigger and the  
 7 deal flow got even bigger, there was just  
 8 more need for standardization.  
 9 **Q I am having trouble understanding**  
 10 **what came first in the chronology here.**  
 11 **The ratings memorandum that you**  
 12 **described, was it called a ratings**  
 13 **memorandum?**  
 14 A Yes, ratings memo.  
 15 **Q The ratings memo, you indicated**  
 16 **that that would be sent to the ratings**  
 17 **committee?**  
 18 A Yes.  
 19 **Q So, can I assume, then, that the**  
 20 **ratings committee was formed first?**  
 21 A The ratings committee was at that  
 22 point, as I recall, was ad hoc. So, I have  
 23 a deal, it is sort of -- I only needed one  
 24 managing director for the ratings committee,  
 25 so I am ready to go to committee.

41

1 INTERVIEW - I. KOLCHINSKY  
 2 **Q You meaning as the quantitative**  
 3 **analyst?**  
 4 A I set up a meeting with Outlook  
 5 with that managing director. I try to  
 6 invite other managing directors to the  
 7 meeting, the legal analyst. If everyone  
 8 accepts, I send out the memo to those  
 9 people, but it was ad hoc. At some point it  
 10 was even up to the analyst to play games of  
 11 which managing director do I want on my  
 12 committee. Some of them were more  
 13 inquisitive and others were less  
 14 inquisitive.  
 15 **Q So, let me get this straight.**  
 16 **It is early 2004, you are the**  
 17 **quantitative analyst, you have a deal that**  
 18 **you want to have rated, and you need to get**  
 19 **it rated by the ratings committee?**  
 20 A Yes.  
 21 **Q So you send out a calendar invite**  
 22 **in Outlook --**  
 23 A Yes.  
 24 **Q -- to the persons that you went**  
 25 **on the ratings committee?**

42

1 INTERVIEW - I. KOLCHINSKY  
 2 A Yes. I believe that was the  
 3 practical way we did it.  
 4 **Q And depending on who accepted**  
 5 **your Outlook invitation, that is who you**  
 6 **knew you would put on the "to" line of the**  
 7 **ratings memo?**  
 8 A If I even had a "to" line. This  
 9 was very chaotic in the beginning, so I  
 10 would have sometimes drafted it as a, like I  
 11 said, a new issue report.  
 12 **Q In early 2004, in this time**  
 13 **period, who was Brian Clarkson? What was**  
 14 **his role?**  
 15 A I don't remember exactly. At  
 16 that time, to be honest with you, I was sort  
 17 of kind of going in there, punching the  
 18 clock. I don't remember who -- I mean  
 19 obviously he was either -- I don't remember  
 20 at that point if he was already in charge of  
 21 the derivatives group.  
 22 I dealt with him at some point.  
 23 I don't remember at what point I dealt with  
 24 him. There was a whole controversy about  
 25 notching, so Moody's hired NERA, National

43

1 INTERVIEW - I. KOLCHINSKY  
 2 Economic Research Association, to do a  
 3 research report. I contributed some stuff,  
 4 and Brian was happy with it, gave me a  
 5 sweatshirt, something like that, and I think  
 6 that was before, so I think he was pretty  
 7 high up.  
 8 I don't remember what his title  
 9 was, to be honest with you. He wasn't -- I  
 10 don't think he was the head of all  
 11 structured. I think he was the head of  
 12 maybe CMBS and derivatives. I don't recall  
 13 exactly.  
 14 **Q In early 2004, going back to our**  
 15 **hypothetical deal here, how important was it**  
 16 **for you as the quantitative analyst to**  
 17 **obtain the sign-off from the rating**  
 18 **committee for the rating that you are**  
 19 **proposing in your ratings memoranda?**  
 20 A It was critical. The rating  
 21 didn't go out unless the committee agreed  
 22 officially. The committee had to have  
 23 agreed to the rating.  
 24 A lot of times it was a rubber  
 25 stamp, or if you had a good analyst you

44

1 INTERVIEW - I. KOLCHINSKY  
 2 wouldn't get a lot of questions, so it  
 3 wasn't -- but it was not, it was impossible  
 4 to send out a ratings letter without having  
 5 the committee okay it, even if that  
 6 committee was two people.  
 7 **Q Now, in early 2004 you described**  
 8 **the process as being ad hoc.**  
 9 A Yes.  
 10 **Q But what generally, in early 2004 --**  
 11 A They were starting to standardize  
 12 things, but it didn't really get to that  
 13 point.  
 14 **Q In early 2004, what would you put**  
 15 **in a ratings memorandum that would go to**  
 16 **this ratings committee?**  
 17 A The capital structure, the  
 18 covenant, descriptions of the waterfall,  
 19 descriptions of OC tests, descriptions --  
 20 overcollateralization tests, descriptions of  
 21 any sort of a swap or a cap or four in  
 22 transaction, a description of the collateral  
 23 manager, what they have worked on before,  
 24 who the banker is, and the model results.  
 25 I would also put in if there were

45

1 INTERVIEW - I. KOLCHINSKY  
 2 some issues that were particular to this  
 3 transaction and how they were resolved.  
 4 **Q Would you also include any**  
 5 **reference to future deals from that banker?**  
 6 A No, I don't recall anything like  
 7 that.  
 8 **Q And in early 2004, as a**  
 9 **quantitative analyst, how would you have**  
 10 **been compensated?**  
 11 A Well, you had your base pay, you  
 12 had a target bonus, and you had a, some  
 13 equity participation, equity bonus, a cash  
 14 bonus, some sort of restricted stock options  
 15 bonus.  
 16 **Q And how was your cash bonus**  
 17 **calculated?**  
 18 A I think I know what you are  
 19 trying to ask, was it based on the number of  
 20 deals that you did. The answer is no, for  
 21 good or for bad, in terms of there were  
 22 analysts who only worked one or two deals a  
 23 year, and either because there was a lot of  
 24 sort of I guess favoritism in the group,  
 25 either because someone is favored or because

46

1 INTERVIEW - I. KOLCHINSKY  
 2 they were doing a lot of research, they  
 3 might get a good bonus. On the other side,  
 4 there could be an analyst who worked on a  
 5 lot of deals who may not get a good bonus.  
 6 So there was no, the connection  
 7 if everybody saw it sort of to the equity  
 8 portion and the stock price, how much equity  
 9 do I have, you know, where the stock price  
 10 is. So people had options, people had  
 11 restricted stock.  
 12 But the cash bonus in the bonus  
 13 pool that was funded depended on how well  
 14 the company did in terms of revenues.  
 15 **Q How well the committee did in**  
 16 **terms of --**  
 17 A No. The bonus pool was a  
 18 function of how well the company did with  
 19 respect to revenues.  
 20 **Q So the more money you made, the**  
 21 **more everyone benefitted --**  
 22 A Yes.  
 23 **Q -- financially.**  
 24 A Yes. And I believe there is a  
 25 chart, and there was always a lot of leeway,

47

1 INTERVIEW - I. KOLCHINSKY  
 2 but there was a chart in terms of how well  
 3 the company did versus budget and people's  
 4 ranking.  
 5 People would be ranked five,  
 6 four, three or two. Almost no one was five  
 7 unless they were junior. And for each  
 8 point, it is a matrix in terms of what is  
 9 your rating and how much over budget the  
 10 company went, that is how the bonus pool was  
 11 funded, I believe. I believe that was the  
 12 case up until I left.  
 13 **Q Focusing still on this early 2004**  
 14 **time frame, you described earlier what might**  
 15 **be called forum shopping with picking**  
 16 **certain ratings committee members.**  
 17 A Yes.  
 18 **Q Do you know that to have taken**  
 19 **place in this time period of 2004 or earlier**  
 20 **on RMBS CDOs?**  
 21 A Forum shopping between committee  
 22 members?  
 23 **Q Yes.**  
 24 A Yeah. I don't have concrete  
 25 examples, but I remember people talking

48

1 INTERVIEW - I. KOLCHINSKY  
 2 about, you know, don't hire this MD, he is  
 3 going to ask too many question, go with this  
 4 other MD, it is much easier. The analyst  
 5 did that. But from the analyst's  
 6 perspective, I always assumed it was more of  
 7 a sign of laziness than anything else.  
 8 **Q In early 2004, who were the more**  
 9 **difficult managing directors that may have**  
 10 **composed ratings committees?**  
 11 A I don't remember -- the two most  
 12 difficult ones were Jerry Gluck, and the  
 13 other -- he left under mysterious  
 14 circumstances. His name is Isaac Efrat; I  
 15 don't know if you have spoken to him.  
 16 **Q Isaac, and the last name?**  
 17 A Efrat, E-F-R-A-T. He departed  
 18 Moody's under mysterious circumstances.  
 19 **Q Do you know where Mr. Efrat is**  
 20 **today?**  
 21 A He is at Aladdin, which is a  
 22 hedge fund. It is not spelled in the  
 23 standard way because it is named after the  
 24 owner, who was born in Nigeria and then  
 25 actually grew up in Japan. So it is very

49

1 INTERVIEW - I. KOLCHINSKY  
 2 interesting, he is a very interesting man,  
 3 but it is not spelled in the normal Aladdin.  
 4 I forget how it is spelled, but the number  
 5 of Ds and Ls is not standard:  
 6 He had the nickname of Dr. No:  
 7 He was a Ph.D., so hence the doctor. And --  
 8 **Q When did Dr. Efrat leave Moody's?**  
 9 A I don't recall. It was I believe  
 10 before I left Moody's.  
 11 **Q Did you hear any rumors about why**  
 12 **he left Moody's?**  
 13 A Well, the rumors were swirling  
 14 that he left because he said no too many  
 15 times. He wasn't, he didn't leave himself,  
 16 he was asked. But that was just rumor,  
 17 pure, pure hearsay.  
 18 I've talked to him since. He  
 19 hasn't talked about why. He doesn't want to  
 20 discuss it. It is purely rumor.  
 21 **Q In 2004, the early 2004 time**  
 22 **period, who were the easy managing directors**  
 23 **who didn't ask a lot of questions about deals?**  
 24 A The other two was Gus Harris and  
 25 Bill May, M-A-Y.

50

1 INTERVIEW - I. KOLCHINSKY  
 2 That doesn't ask a lot of  
 3 questions? Gus is my mentor. A lot of  
 4 times he worked on a trust basis, so he  
 5 focused on people he trusted to carry out  
 6 the deal, that is fine. So he is my mentor,  
 7 but, you know, if he trusted you, he just  
 8 didn't ask a lot of questions.  
 9 **Q How many times did a ratings**  
 10 **committee, in your first tenure at Moody's,**  
 11 **how many times did a ratings committee say**  
 12 **no to an RMBS CDO?**  
 13 A No -- well, to be honest with  
 14 you, it wouldn't happen at the committee to  
 15 say no. If we were to say no, it would have  
 16 occurred way before that point.  
 17 In two months of time, if  
 18 something just didn't work out right, again,  
 19 from sort of managing expectations on the  
 20 banker's side, you are told as an analyst if  
 21 you have a problem, don't sit on it,  
 22 communicate it to everybody. Don't sort of  
 23 raise it to a level where deals are at the  
 24 closing and you say, look, I can't get to  
 25 this rating. If there was a problem with

51

1 INTERVIEW - I. KOLCHINSKY  
 2 the deal that was there the first time,  
 3 you'd better have communicated to the  
 4 banker. It shouldn't happen at the  
 5 committee level. So that is why they talk  
 6 about if there is a problem, you talk to  
 7 people, you talk about it.  
 8 I don't remember how many times  
 9 we said no to an RMBS backed deal. I do  
 10 remember in the early days we said no to  
 11 quite a few. When I first started I can  
 12 imagine it happening -- this was 2000, I was  
 13 asked to look at a transaction backed by all  
 14 telecommunications bonds. Remember, this is  
 15 after the tech bust, so everybody had too  
 16 many telecommunications bonds. And I looked  
 17 at it, I said we can't, it doesn't work, it  
 18 just doesn't work at all, okay, and that was  
 19 that. We said no to that deal. So that was  
 20 not a problem at all.  
 21 **Q Going back to the hypothetical**  
 22 **example in early 2004, Citigroup, the**  
 23 **bankers from Citigroup bringing the RMBS CDO**  
 24 **backed deal, would they have said to you**  
 25 **going in what they expected the ratings**

52

1 INTERVIEW - I. KOLCHINSKY  
 2 **would be for each of the tranches?**  
 3 A Yes, absolutely, because they had  
 4 to, they have been running the models, so  
 5 all we would do is say yea or nay to  
 6 whatever structure they proposed.  
 7 But they would be running the  
 8 models, so they would say here's my capital  
 9 structure, hypothetically a hundred million  
 10 dollars of triple A, I have 25 of double A,  
 11 ten of single A, five B double A and 25 of  
 12 equity, and it is backed by some amount of  
 13 collateral that is going to be used. This  
 14 is what we would like you to give feedback on.  
 15 **Q How much pressure did you receive**  
 16 **in your first tenure at Moody's from the**  
 17 **bankers to agree to certain ratings on CDOs**  
 18 **backed by RMBS?**  
 19 A Any CDOs, I don't remember  
 20 specifically. A lot.  
 21 **Q What kind of pressure would you**  
 22 **receive?**  
 23 A This is crazy, why are you  
 24 penalizing us, we just saw a different deal?  
 25 It was all sorts of things; okay, we used

53

1 INTERVIEW - I. KOLCHINSKY  
 2 this assumption in a previous deal, your  
 3 model is wrong, anything and everything if  
 4 the numbers didn't come out. But, yeah,  
 5 anything and everything.  
 6 I don't recall at the sort of  
 7 junior level the pressure level to take this  
 8 deal elsewhere. Occasionally they might  
 9 say, well, S&P doesn't look at it this way,  
 10 Fitch doesn't look at it this way, but that  
 11 is about as bad as it got.  
 12 **Q As a quantitative analyst, would**  
 13 **bankers threaten to call your supervisor?**  
 14 A Of course. I would tell them,  
 15 you don't like this? Call my supervisor.  
 16 It was expected. It was expected. A good  
 17 supervisor would defend their analyst,  
 18 obviously, but that was pretty much  
 19 expected.  
 20 **Q In 2004, how important was market**  
 21 **share to Moody's in ABS CDO route?**  
 22 A I don't think I viewed it -- like  
 23 I said, I wasn't in management, I wasn't, I  
 24 was just doing my work.  
 25 **Q Did anyone ever express to you in**

54

1 INTERVIEW - I. KOLCHINSKY  
 2 work. If they know you better, then they  
 3 can't just completely lie to your face and  
 4 say no, this should work, so they were more  
 5 reasonable. So that was some part of it,  
 6 but I think some of it was also purposely  
 7 interpreted as just do the deal, get the  
 8 deal done.  
 9 What I am trying to say is it  
 10 wasn't all bad. Having good relationships  
 11 with people you deal with is just good  
 12 anywhere. And to me, I felt it always gave  
 13 me more of a leg to stand on when I wanted  
 14 to say no, this just doesn't work. People  
 15 knew me. But there was a focus, I guess a  
 16 can-do attitude.  
 17 **Q Now, you stated earlier that you**  
 18 **left for a time period, for almost a year to**  
 19 **go to Lehman?**  
 20 A Yes.  
 21 **Q Were you rating deals for Lehman**  
 22 **prior to joining Lehman?**  
 23 A I think I did one or two deals.  
 24 **Q And did you join the same group**  
 25 **at Lehman for which you were rating their**

56

1 INTERVIEW - I. KOLCHINSKY  
 2 **2004, though, we need to grow market share**  
 3 **or we need to maintain market share in CDOs**  
 4 **backed by RMBS?**  
 5 A I don't think it was directly.  
 6 I think Brian, I don't remember  
 7 if it was '04, but he always loved to put up  
 8 his slides of things we used to rate. He  
 9 loved these slides. He had slides of  
 10 starting in 1990 these are the only kind of  
 11 structured finance deals we rated, and now  
 12 it is -- there was maybe six, and now it is  
 13 three columns wide, all these things we  
 14 rate. So there was an attitude, there was a  
 15 push for people to have a can-do attitude.  
 16 Some of it was, frankly, some of  
 17 it was frankly defensible. For example,  
 18 there were some analysts who were just rude  
 19 to people who called. I never believed in  
 20 that way of doing business. I actually felt  
 21 that I had -- and I had my share of fights  
 22 with bankers and screams who were not my  
 23 friends, but I always felt if you know  
 24 people better, you have a better leg to  
 25 stand on to tell them no, this just doesn't

55

1 INTERVIEW - I. KOLCHINSKY  
 2 **products?**  
 3 A Yes.  
 4 **Q Was that unusual, for someone**  
 5 **from Moody's to leave to go become a banker?**  
 6 A Not excessively unusual, no.  
 7 **Q Were others at the time doing it**  
 8 **as well?**  
 9 A Others were, yes.  
 10 **Q Who else do you recall leaving**  
 11 **Moody's to go become a banker for deals that**  
 12 **they used to rate?**  
 13 A I would imagine quite a few  
 14 folks. I don't remember, I don't know what  
 15 the -- I actually have a different take on  
 16 that.  
 17 I don't think there was a --  
 18 look, as a banker, if you had a rating  
 19 agency analyst who was, for lack of a better  
 20 word, malleable, you don't want that person  
 21 as a banker. A banker's job is to push and  
 22 push and push. From a banking perspective,  
 23 I want somebody who has a backbone, and  
 24 especially I think about, as a banker I have  
 25 a rating agency that is malleable, the last

57

1 INTERVIEW - I. KOLCHINSKY  
 2 thing I want is to move from a position that  
 3 they are in. They are not going to be  
 4 useful to me as a banker because they don't  
 5 have the backbone to push all the other  
 6 parties and shove this stuff down the other  
 7 parties, and yet they are providing a great  
 8 service to the rating agency. That is the  
 9 last person I want to join my shop.  
 10 So that is my personal take on  
 11 it. The people who left are the people who,  
 12 you know, just think about the banker  
 13 mentality, you know. It is very sort of  
 14 type A. That is the kind of person who  
 15 left, who gave a lot of back and forth to  
 16 the bankers where they earned their respect  
 17 and, you know, there was no reason to keep  
 18 them at the rating agency. They wouldn't  
 19 give you what you want. If they have that  
 20 kind of skills, bring them on as a banker.  
 21 So I have a different take on  
 22 that, and I know that has been, I know that  
 23 has been circulated. I have a very  
 24 different take on it.  
 25 **Q Let me ask you, though, you've**

58

1 INTERVIEW - I. KOLCHINSKY  
 2 A Yes.  
 3 **Q Who was your boss when you**  
 4 **rejoined Moody's in May 2005?**  
 5 A I believe it was Gary Witt.  
 6 **Q And how had Moody's changed in**  
 7 **the year that you had been gone?**  
 8 A It had become more standardized.  
 9 They were rolling out sort of a secondary  
 10 tier of management team leaders. Before it  
 11 was managing directors and the rest of us,  
 12 and they were rolling out a team leader  
 13 concept to deal with all the deals, all the  
 14 transactions in the market.  
 15 I think we had to be more market  
 16 share focused. I can't really, to be honest  
 17 with you, say specifically. I think it was  
 18 more a slow buildup to that point on market  
 19 share. I had heard from folks like Gary  
 20 about these market share e-mails, but I  
 21 didn't really, it wouldn't really trickle  
 22 down to the analyst level. It was really at  
 23 the managing director level.  
 24 You got those e-mails, you got  
 25 inquiries, why wasn't this deal rated, why

60

1 INTERVIEW - I. KOLCHINSKY  
 2 **described people with, your words, with**  
 3 **backbones that would go become bankers.**  
 4 **Do you believe, though, the**  
 5 **prospect of becoming a banker may have**  
 6 **influenced the ratings of individuals at**  
 7 **Moody's who perhaps, using your term, did**  
 8 **not have the backbone?**  
 9 A It may have, but I don't know of  
 10 any instances. Could it theoretically have  
 11 crossed somebody's mind? Yes.  
 12 **Q Would bankers use the prospect of**  
 13 **potential employment to entice or influence**  
 14 **employees at Moody's?**  
 15 A Not that I am aware of, no.  
 16 **Q So, you left to join Lehman.**  
 17 A Uh-huh.  
 18 **Q Just briefly, what did you do at**  
 19 **Lehman?**  
 20 A CDO structuring, the banking side  
 21 of what I did at Moody's.  
 22 **Q And why did you leave Lehman?**  
 23 A Lifestyle.  
 24 **Q And you mentioned earlier that**  
 25 **you rejoined Moody's in May of 2005.**

59

1 INTERVIEW - I. KOLCHINSKY  
 2 wasn't this deal rated. But I don't think  
 3 it was that -- there was again a can-do  
 4 attitude, there was more standardization,  
 5 but I don't think at that point I felt that  
 6 pressure directly on market share.  
 7 **Q Now, eventually you described**  
 8 **being promoted?**  
 9 A Yes.  
 10 **Q What was your first promotion**  
 11 **upon returning to Moody's?**  
 12 A Was to senior vice president.  
 13 **Q And when was that?**  
 14 A I believe, although I am not  
 15 certain, it was in the summer of '06, but  
 16 I'm not a hundred percent sure.  
 17 **Q How did your duties and**  
 18 **responsibilities change when you became a**  
 19 **senior vice president in the summer of 2006?**  
 20 A They didn't much, because even up  
 21 to that point I had already given up -- to  
 22 be honest with you, even from the beginning  
 23 I started, walked into the team leader  
 24 concept. I only rated one or two deals upon  
 25 my return as an analyst, and then slowly but

61



1 INTERVIEW - I. KOLCHINSKY  
 2 surely I started taking on the team leader.  
 3 And the idea behind the team  
 4 leader, you had this sort of information  
 5 glut around the managing directors. On the  
 6 analytical side you have sort of a middle  
 7 layer. So now, instead of just assigning,  
 8 when you staff the committee, just assigning  
 9 a quantitative analyst and a legal analyst,  
 10 you also would have a committee chair role,  
 11 and the role of that person was to make sure  
 12 that they were, on the same type of deals,  
 13 just make sure the deals were consistent  
 14 across the board. There was a  
 15 methodological consistency across all deals.  
 16 If an analyst had a question,  
 17 instead of going to these managing  
 18 directors, they would go to the team leader.  
 19 The whole idea was that their communication  
 20 was to happen at a team leader level and  
 21 then come down to the analysts.  
 22 And when you set up a committee,  
 23 I think by that time there was a, you  
 24 started having more formal policies on who  
 25 was supposed to be on each committee, so how

62

1 INTERVIEW - I. KOLCHINSKY  
 2 We were becoming -- the number of  
 3 deals we did, our resourcing became  
 4 strained. The number of deals we did in '04  
 5 compared to the number of deals we did in  
 6 '06, there is a huge gulf, but our personnel  
 7 did not go up accordingly. So I guess one  
 8 change from when I started to let's say '06,  
 9 '07, I started in something that looked like  
 10 an academic department. We had time to  
 11 talk. Actually at some points I had, we  
 12 were at 99 Church Street -- I don't know if  
 13 any of you are familiar with New York -- I  
 14 had time to walk over twice a week to take  
 15 French classes at the Alliance Francaise.  
 16 When I started I had all the  
 17 time, no pressures; like I said, academic  
 18 department. By the time I came back,  
 19 definitely by '06 it became, my role as a  
 20 team leader was crisis management. Each  
 21 deal was a crisis. Bankers were pushing  
 22 more aggressively, so that it became from a  
 23 quiet little group to more of a machine. I  
 24 can't say where that happened at what point,  
 25 but that sort of started in a nice little

64

1 INTERVIEW - I. KOLCHINSKY  
 2 many people, who gave what, et cetera, et  
 3 cetera. So you were theoretically supposed  
 4 to invite not just the managing director but  
 5 all the committee, the team leaders for that  
 6 product area as well, again so that there is  
 7 consistency across the board.  
 8 **Q Let's take a hypothetical deal**  
 9 **again, the summer of 2006.**  
 10 A Okay.  
 11 **Q Bear Stearns, CDO backed by RMBS,**  
 12 **and the banker at Bear Stearns comes to**  
 13 **Moody's to rate the deal.**  
 14 A Uh-huh.  
 15 **Q How have things changed in the**  
 16 **summer of 2006 as compared to in early 2004**  
 17 **when you were describing the rating process?**  
 18 A Not really much. The only thing  
 19 that changed is the time lines were starting  
 20 to accelerate, because now you had more  
 21 synthetic exposure. You had a more formal  
 22 structure in terms of what was supposed to  
 23 be in a committee memo, you had a more  
 24 formal structure in terms of who was  
 25 supposed to be on the committee.

63

1 INTERVIEW - I. KOLCHINSKY  
 2 quiet group where I can take three-hour  
 3 lunches to essentially a rating machine.  
 4 Standardization was part of it.  
 5 Everything was standardized. We had  
 6 standard models which I helped to develop.  
 7 There is benefits to the standardization.  
 8 Some analysts, quantitative analysts weren't  
 9 so quantitative. I really never believed  
 10 that auditing a banker's model was very  
 11 useful, so we had models on our own side.  
 12 But then it became more of a factory, an  
 13 assembly line.  
 14 MR. BUBB: Had the credit model  
 15 changed since '04?  
 16 THE WITNESS: Yes, the credit  
 17 model -- two ways. The correlations  
 18 were now different, and instead of the  
 19 binomial distribution we were using a  
 20 correlated binomial distribution.  
 21 MR. BUBB: How had the  
 22 correlations changed?  
 23 THE WITNESS: They were changed  
 24 in a paper, I believe it came out in  
 25 '05. They were based off of -- again,

65

<p>1 INTERVIEW - I. KOLCHINSKY  2 this is while I was at Lehman, so I  3 can't give you the history of that. A  4 paper came out, and Moody's revised  5 assumptions for correlations, and a  6 couple of things changed.  7 Prior to that, I think the two  8 moment method had default  9 correlations, and now we were using a  10 model called CDO ROM. They are using  11 asset correlations in the Merton sense.  12 The whole theory is, it is  13 mostly with companies, but you have  14 assets, the company is just assets  15 that vary, and once they go below a  16 certain level, that is when you have  17 default, sort of a strike level. That  18 was Merton's theory. But that was  19 sort of the approach. So it went from  20 default correlations technically to  21 asset correlations.  22 Let me see if I have the --  23 those are the two. So there is two  24 main changes. To me the correlation  25 change was far more significant, as</p> <p style="text-align: right;">66</p>	<p>1 INTERVIEW - I. KOLCHINSKY  2 <b>for higher ratings?</b>  3 A Higher ratings at the top of the  4 capital structure, because the way, the  5 trick with the correlation is that the mean  6 of the distribution does not change. It  7 just changes the shape of the distribution.  8 So it allowed more, I guess allowed more  9 triple A.  10 <b>Q And were the triple A ratings and</b>  11 <b>the tranches contained in triple A, were</b>  12 <b>they the ones that were driving the</b>  13 <b>structure?</b>  14 A Yes. If you look at, if you  15 think of it from the cost of equity  16 performance, which was the way that most  17 bankers looked at it, what is the equity,  18 the residual piece, what is the return, you  19 would look at it in terms of what are my  20 assets earning. So let's say that is LIBOR  21 plus say 200 basis points, and then you look  22 at your cost of funds.  23 The cost of funds, because the  24 triple A piece is so large, are driven  25 primarily by the triple A. Everything else</p> <p style="text-align: right;">68</p>
<p>1 INTERVIEW - I. KOLCHINSKY  2 opposed to the binomial versus the  3 correlated binomial.  4 BY MR. BONDI:  5 <b>Q Why was the correlation change</b>  6 <b>significant?</b>  7 A I don't know. Why was it  8 significant?  9 <b>Q Yes.</b>  10 A In some cases it went down a lot  11 from before.  12 <b>Q What is the significance of the</b>  13 <b>correlation going down a lot?</b>  14 A The significance is if you have a  15 correlated distribution, you should have  16 more risk on the test, more probability of  17 higher events occurring, in the middle. So,  18 as you are low in correlations, effectively  19 you allow more of a triple A collateral,  20 practically speaking.  21 <b>Q So, in other words, the change in</b>  22 <b>correlation that you saw from your first</b>  23 <b>tenure at Moody's ending in 2004, compared</b>  24 <b>to your second tenure at Moody's, was</b>  25 <b>Moody's was using a correlation that allowed</b></p> <p style="text-align: right;">67</p>	<p>1 INTERVIEW - I. KOLCHINSKY  2 is sort of a marginal contribution to the  3 cost of funds. So let's say the cost of  4 funds are LIBOR plus 150, so 50 basis points  5 remaining for my equity, and then you  6 multiply it by the leverage to get the  7 current return. And that is how people  8 thought about it.  9 MR. BUBB: If you had more  10 triple A, what would that do to your  11 cost of funds?  12 THE WITNESS: It would reduce  13 your cost of funds.  14 MR. BUBB: Triple A was  15 important to the bankers.  16 THE WITNESS: It was important  17 to the bankers, yes.  18 BY MR. BONDI:  19 <b>Q Having more triple A was</b>  20 <b>important to the bankers?</b>  21 A It was, yes. Also, triple A was  22 easier to place.  23 <b>Q Easier to sell, you mean?</b>  24 A Sell.  25 <b>Q Easier to sell triple A tranches</b></p> <p style="text-align: right;">69</p>

1           **INTERVIEW - I. KOLCHINSKY**  
2 **of CDOs?**  
3           A Yes. At the time -- this is  
4 through the end of '05 -- there was pretty  
5 much one buyer of triple A RMBS CDO paper,  
6 and that was AIG. They were doing it  
7 through what was called a negative basis  
8 trade.  
9           **Q What is a negative basis trade?**  
10          A An account scenario, a CDO would  
11 originate a whole tranche of let's say super  
12 senior triple A. That triple A would be  
13 bought primarily by Yankee banks, and Yankee  
14 banks are foreign branches of banks  
15 operating in the U.S.  
16          So if you look at who AIG owed  
17 money to besides Goldman Sachs, there was  
18 Soc Gen. So they would buy whole piece,  
19 they would buy the whole enchilada, and then  
20 they would enter into a credit default swap.  
21          **Q Let me interrupt for one moment**  
22 **just so I am clear. Soc Gen would buy the**  
23 **whole triple A tranche, you are saying?**  
24          A The whole super senior triple A  
25 tranche, absolutely.

70

1           **INTERVIEW - I. KOLCHINSKY**  
2 **Q And then what would happen?**  
3           A Then they would go to a -- well,  
4 AIG, and later on there would become other  
5 parties for a credit default swap on that  
6 piece. So, theoretically they were taking  
7 funding risk while the Monoline took the  
8 credit risk. That is shorthand for  
9 financial guarantors and insurance companies  
10 such as MBI, Ambac and AIG. AIG wasn't in  
11 the Monoline, but they were in the same  
12 business.  
13          And it was, I believe, I am not a  
14 huge expert, this was in their trading book  
15 at the banks, not the hold till maturity  
16 book, also known as the lending book, the  
17 normal book of business the banks do. This  
18 was in their trading book. And because it  
19 was considered hedged, they were able to  
20 present value all the money to day one.  
21          So the profit basically, the way  
22 the economics worked, let's say this triple  
23 A paid LIBOR plus 40, and the credit default  
24 swap cost ten basis points, and this bank,  
25 usually a large foreign financial

71

1           **INTERVIEW - I. KOLCHINSKY**  
2 institution, could fund itself in the CP  
3 market at LIBOR minus ten.  
4          If you look at the economics, it  
5 is 40 basis points minus ten, you basically  
6 have 40 basis points of annual profit and  
7 you multiply it essentially by, this is  
8 supposed to be outstanding for eight years,  
9 eight years, you know, that is your present  
10 value profit. So, in terms of accounting  
11 profits, it was very profitable for these  
12 banks.  
13          That is how a lot of folks,  
14 Barclays was involved in it, pre-Lehman,  
15 Barclays, Soc Gen, a lot of folks did this  
16 trade. AIG was the biggest consumer, so  
17 they were basically the driving force behind  
18 all these deals.  
19          **Q How did the pressure change in**  
20 **the summer of 2006, that time frame, as**  
21 **compared to the earlier time frame of 2004.**  
22 **What additional types of pressure were you**  
23 **receiving from issuers?**  
24          A Well, as deals became -- well, at  
25 that time two things happened. The

72

1           **INTERVIEW - I. KOLCHINSKY**  
2 economics of these transactions started  
3 going down and down and down because of so  
4 many of them; as they were buying up all of  
5 the primary market RMBS, that was driving  
6 the spreads on the RMBS down. And again,  
7 the economics here, as the spreads on the  
8 asset side went down, that would lower the  
9 economics to the equity.  
10          How do you offset that? Well,  
11 bankers needed to offset it, so they would  
12 force the cost of funds down by either  
13 trying to get more triple A, or by getting  
14 better triple A execution. So there is a  
15 couple of last minute entrants into the CDO,  
16 again primarily Yankee banks, whose whole  
17 pitch was we will also take the super  
18 senior, and they would do them at LIBOR plus  
19 20. This is in late '06, some ridiculously  
20 low rates, so the economics would be better.  
21          **MR. BUBB: What do you mean by**  
22 **the term triple A execution?**  
23          **THE WITNESS: The level at**  
24 **which it gets done, so it is the final**  
25 **spread to be paid on the triple As.**

73

1 INTERVIEW - I. KOLCHINSKY  
 2 MR. BUBB: And that fell as  
 3 they -- when you say better triple A  
 4 execution, that means a lower spread  
 5 on the triple A bonds because of the  
 6 liabilities of the CDO.  
 7 THE WITNESS: Yes. So as the  
 8 asset spreads went down, the bankers  
 9 started to push down the liability  
 10 spreads as well, to keep the economics  
 11 going. That is one, very desperate,  
 12 and deals became a lot more aggressive  
 13 and a lot more very sort of -- if one  
 14 of the assumptions was off by a hair,  
 15 boom, but it worked in sort of our  
 16 assumptions.  
 17 And with advent of the credit  
 18 default swaps, that drove a lot of  
 19 complexity and lot of issues with  
 20 those deals because, A, they could be  
 21 put together faster, and B, the hybrid  
 22 transactions, hybrid CDOs came on the  
 23 scene, and those were probably, in terms  
 24 of their structural complexity, they  
 25 were twice as complex as a normal CDO.

74

1 INTERVIEW - I. KOLCHINSKY  
 2 BY MR. BONDI:  
 3 **Q In 2006, were there any internal**  
 4 **complaints that you were hearing from your**  
 5 **colleagues at Moody's concerning resources?**  
 6 A Yes.  
 7 **Q What complaints were you hearing**  
 8 **concerning resources?**  
 9 A There was not enough resources,  
 10 we don't have enough time to do the deals,  
 11 very much the deal flow was much greater  
 12 than what we could manage with.  
 13 **Q And who do you recall making**  
 14 **those complaints?**  
 15 A I am sure everyone at some point.  
 16 We were working very hard compared to --  
 17 again, most people who joined signed up for  
 18 the old Moody's where you could take a  
 19 three-hour lunch.  
 20 So some people were there 16-hour  
 21 days, et cetera, but a lot of people, they  
 22 were there because of the lifestyle, and so  
 23 they were getting less pay because of the  
 24 lifestyle, so they felt that I am being  
 25 pressured more given what I am supposed to

75

1 INTERVIEW - I. KOLCHINSKY  
 2 be doing at a rating agency.  
 3 But I would say most people would  
 4 complain about resources.  
 5 **Q Were you complaining about resources?**  
 6 A Sure. I tried to do it in a  
 7 positive manner, but yes.  
 8 **Q What kind of response did you get**  
 9 **from management when you complained about**  
 10 **resources?**  
 11 A Usually "We know, we are working  
 12 on it."  
 13 **Q And what other complaints were**  
 14 **you hearing at the time?**  
 15 A I think people were concerned  
 16 that they didn't have a good grip on the  
 17 deals as they were flying by.  
 18 **Q Do you feel that you and your**  
 19 **colleagues had a good grip on the deals?**  
 20 A With 20/20 hindsight, absolutely  
 21 not.  
 22 **Q Tell me why -- you mentioned**  
 23 **hybrid CDOs. First of all, just for the**  
 24 **record, what is a hybrid CDO?**  
 25 A A hybrid CDO is a CDO that is

76

1 INTERVIEW - I. KOLCHINSKY  
 2 partially funded with cash and partially  
 3 synthetic, and it could be any combination.  
 4 The typical, standard typical  
 5 hybrid CDO, there are many variations, was a  
 6 CDO that had a vast majority of its assets  
 7 as credit default swaps, so it was  
 8 synthetic. On the liability side, the super  
 9 senior was unfunded, so it was synthetic,  
 10 while the mezzanine notes were funded.  
 11 So what that introduced to the  
 12 deal is, number one, the funded notes  
 13 brought in cash into the deal. That cash  
 14 needed to be invested in something which had  
 15 a risk of its own other than credit default  
 16 swaps. So you had collateral risk.  
 17 Of course, bankers would want to  
 18 push an aggressive collateral arrangement,  
 19 so you had to look at that collateral  
 20 arrangement. That could vary from something  
 21 as simple as a GIC, guaranteed investment  
 22 contract, to a total return swap with a  
 23 bank. So, how does it work?  
 24 The other question for the  
 25 collateral is not just who takes the risk

77

1 INTERVIEW - I. KOLCHINSKY  
 2 for the collateral, at what point. So if  
 3 you had a pay-as-you-go credit default swap  
 4 on the asset side, if that credit default  
 5 swap required payment from the CDO to be  
 6 made, where did that money come from? Who  
 7 would take the risk?  
 8 So, let's say if you need to make  
 9 a payment, a credit payment on the credit  
 10 default swap, let's say for example you  
 11 invested your collateral -- which nobody  
 12 did -- into 30-year Treasuries, you may go  
 13 sell the Treasury, but it is a fixed rate  
 14 investment and interest rates had moved, you  
 15 would have a market loss. Who takes that  
 16 loss? Is it the bank? Is it the CDO? We  
 17 try to make sure it's not the CDO. Whoever  
 18 it was, it was not, it should not be the CDO.  
 19 But you had to go through all  
 20 these contingencies, what if this, what if  
 21 that, because obviously if the CDO didn't  
 22 make that payment it is in default. So if  
 23 it is in default, the whole deal is in  
 24 default. It would have to be liquidated,  
 25 and the mezzanine tranches would be wiped

78

1 INTERVIEW - I. KOLCHINSKY  
 2 out, probably.  
 3 The other problem came with the  
 4 super senior on the liability side, because  
 5 again, once you have exhausted all the cash  
 6 collateral that was put in by the funding  
 7 mezzanine tranches, you are still indebted  
 8 to make the payments on the credit default  
 9 swaps. Where would that come from? Usually  
 10 that came from the unfunded super senior, so  
 11 now you are concerned about the credit of  
 12 the holder, which before you weren't, the  
 13 credit of the holder of the super senior.  
 14 What happened if they defaulted? You don't,  
 15 again, our philosophy was that the bank  
 16 holders of credit default swaps, the buyer  
 17 of protection, should take that risk.  
 18 But there were a number of  
 19 variations of all kinds, and the complexity  
 20 they had in terms of payment waterfalls.  
 21 What happens if you have -- you know, in a  
 22 cash deal you have a prepayment that is  
 23 cash, so it goes to the waterfall bonds, it  
 24 gets paid off, very simple. In a synthetic  
 25 deal you have -- or a hybrid deal you have a

79

1 INTERVIEW - I. KOLCHINSKY  
 2 synthetic senior, cash mezzanine bonds. If  
 3 you have a prepayment on the cash bond, it  
 4 goes to the waterfall. You can't just let  
 5 it flow to the mezzanines because they are  
 6 getting paid back before the super senior.  
 7 So you have to go through this, okay, what  
 8 if, what if. So the layers of complexity  
 9 are tremendous.  
 10 Plus they may have wanted to do a  
 11 short bucket in the CDO. So ability to  
 12 short a CDS to usually CDOs sold protection  
 13 if they were hybrids. What if they wanted  
 14 to buy protection? How would that work?  
 15 So all these, again, added an  
 16 enormous amount of complexity, so we were  
 17 dealing with an explosion of sort of  
 18 innovation, and I don't think we had the  
 19 resources to deal with it. It would have  
 20 been much better in 20/20 hindsight to say  
 21 let's stop, let's think about this and let's  
 22 figure out how we need to -- so that was the  
 23 unspoken thing. You can't stop, you kind of  
 24 run with the flow. You may be able to slow  
 25 things down, but you have to ride with the

80

1 INTERVIEW - I. KOLCHINSKY  
 2 flow.  
 3 **Q Were any of your colleagues**  
 4 **saying I can't rate this deal, it is too**  
 5 **complex?**  
 6 **A** I don't recall.  
 7 Remember, this is a working  
 8 environment, so people tried to have a  
 9 positive attitude: How can I do this? If  
 10 analysts had a question, the whole idea is  
 11 they would go to their committee chair. The  
 12 committee chair would think about it, they  
 13 would probably huddle up with other people.  
 14 So the attitude that drove us was  
 15 sort of a can-do attitude. You could go to  
 16 other people, you would talk it through, et  
 17 cetera.  
 18 **MR. BUBB:** Were there cases  
 19 where analysts felt like they  
 20 understood the deal, but that it  
 21 simply didn't pass muster and they  
 22 said no, we are not rating it?  
 23 **THE WITNESS:** No. I mean,  
 24 there was a couple of deals that went  
 25 through which we tried to -- it was

81

<p>1 INTERVIEW - I. KOLCHINSKY 2 almost like we had an obligation to 3 follow our methodology. 4 There were a couple of deals 5 that we actually tried very hard to, 6 because there was some gut feeling 7 that something was wrong, but we would 8 try to work within the methodology. 9 The numbers still came up okay, and 10 that was, you know, that was sort of a 11 what do you do at that point. 12 MR. BUBB: Let me follow up. 13 In both your stints at Moody's, 14 was there ever a case in which the 15 groups said no to deal? 16 THE WITNESS: Well, yes, yes. 17 MR. BUBB: In those cases, 18 since the bank had access to your 19 model, presumably they had run it 20 through the model already. 21 THE WITNESS: Uh-huh. 22 MR. BUBB: And it passed the 23 model. How would it ever come to you 24 and not pass the model? 25 THE WITNESS: It is usually</p> <p style="text-align: right;">82</p>	<p>1 INTERVIEW - I. KOLCHINSKY 2 but there is enough there to say, 3 look, this is, even though we have a 4 model, this is new enough that the 5 model just no longer fits or makes 6 sense in this deal. 7 MR. BUBB: Was the collateral 8 rated? 9 THE WITNESS: Some of it was 10 not rated, and so then we would have 11 had to rerate some of the collateral, 12 go in there and rerate some of the 13 collateral. 14 I also was concerned about 15 equity, sort of in terms like long 16 correlation. It is a term that means 17 equity, residual pieces at the bottom 18 of distribution benefit from high 19 correlation because it is, it becomes 20 an option. You either hit it out of 21 the ballpark and you lose everything, 22 but you don't have much to lose. 23 Equity is long correlation, so 24 if you are -- and this is the argument 25 I used to stop the deal internally,</p> <p style="text-align: right;">84</p>
<p>1 INTERVIEW - I. KOLCHINSKY 2 something that's sort of an issue of 3 first impression. 4 So the one deal I was able to 5 say no to as managing director was the 6 deal called Tigress. That was 7 essentially a repackaging of the 8 equity positions of a hedge fund 9 called Magnetar. Magnetar was 10 responsible for doing a lot of deals 11 called constellation deals because 12 they are all named after 13 constellations. And it turns out they 14 were shorting, those deals were 15 shorting some bonds in those deals. 16 There was a recent investigation that 17 was done about this. 18 But they came to us -- I guess 19 they wanted to get out of their equity 20 position, sort of cash out of their 21 equity position. They came to us 22 essentially with a CDO of CDO 23 equities, residual pieces, and that is 24 a deal I said no to. And, you know, 25 theoretically you can fend them off</p> <p style="text-align: right;">83</p>	<p>1 INTERVIEW - I. KOLCHINSKY 2 was that because equity is long 3 correlation, a lot of these deals were 4 done by the same hedge fund and they 5 seemed to have a lot of overlap or 6 underestimating correlations if we use 7 our normal correlation grid in the CDO 8 ROM model. 9 I was also concerned about 10 incentives as well, because that is 11 something, unfortunately, if I could 12 go back, incentives was the biggest 13 problem in this field, but in this 14 case I was just concerned the hedge 15 fund did all these deals, they take a 16 residual. 17 At this point, you know, 18 anecdotally, bankers would not tell us 19 where a lot of this stuff went, but by 20 '06, '07 the super senior was 21 essentially retained on the books of 22 the bank. The mezzanine tranches went 23 into either vehicles controlled by the 24 bank or another bank on swaps, they 25 would swap collateral into an SIV, for</p> <p style="text-align: right;">85</p>

1 INTERVIEW - I. KOLCHINSKY  
 2 example, or an ABCP, asset-backed  
 3 commercial paper conduit.  
 4 The rest of the non-triple A  
 5 mezzanine would go into CDO  
 6 warehouses. All CDOs had a bucket, an  
 7 allocation for other CDOs, so there  
 8 was no real investors other than the  
 9 equity, who theoretically was  
 10 incentivized to make the deal go on,  
 11 and here was equity trying to cash out  
 12 of their position.  
 13 I thought that, really, if that  
 14 started happening, then I think our  
 15 attitude to step back at Moody's,  
 16 rightly or wrongly was, you know, we  
 17 offered advice to investors, but if  
 18 investors want to take the risk, they  
 19 are sophisticated investors.  
 20 So to that theory, right, there  
 21 is no investors. It is just bankers  
 22 doing their deals and equities cashing  
 23 out, who, it is just us. And so that  
 24 is why, that was the main reason I  
 25 said no, but I used the correlation

86

1 INTERVIEW - I. KOLCHINSKY  
 2 argument internally to push it back.  
 3 I was asked to reconsider. I  
 4 said no, I am not doing the deal.  
 5 MR. BUBB: Who asked you to  
 6 reconsider?  
 7 THE WITNESS: I think my  
 8 manager, Yuri Yoshizawa.  
 9 BY MR. BONDI:  
 10 **Q What happened as a result of you**  
 11 **pushing back on this deal?**  
 12 A Nothing immediate, but I think --  
 13 you know, this is -- I pushed back, this is  
 14 '07, and I started doing a lot of market  
 15 unfriendly things. So I think it set up for  
 16 my eventual dismissal from the rating agency  
 17 after the events of September, which was  
 18 probably like the last straw.  
 19 (Lunch break.)  
 20 BY MR. BONDI:  
 21 **Q Mr. Kolchinsky, we were talking**  
 22 **before the break about your experiences when**  
 23 **you returned to Moody's in 2005, 2006, 2007.**  
 24 A Uh-huh.  
 25 **Q And we were talking earlier**

87

1 INTERVIEW - I. KOLCHINSKY  
 2 **before the break about the various models**  
 3 **that were used. You had mentioned the**  
 4 **correlated binomial model, you mentioned CDO**  
 5 **ROM.**  
 6 **Can you explain what models were**  
 7 **used when and for what?**  
 8 A Okay. We talked about, in terms  
 9 of setting the probability distribution,  
 10 there are two components. There is the  
 11 distribution itself, the shape of the  
 12 distribution, and there is the correlation.  
 13 Before I left, I believe we were  
 14 using the normal binomial distribution, and  
 15 the number of diversity bonds, which is an  
 16 applied measure of correlation, was set by  
 17 this two moment calculator. Shortly after I  
 18 came back -- well, I think while I was at  
 19 Lehman I think the paper on the correlated  
 20 binomial was published.  
 21 The difference between normal,  
 22 correlated has a fatter tail, just nothing  
 23 else. Distribution takes some of the,  
 24 removes some of the loss from the hump, if  
 25 you will, puts it on the tail. Think of it

88

1 INTERVIEW - I. KOLCHINSKY  
 2 as normal distribution, puts it on the tail.  
 3 You have lower probabilities here, but you  
 4 have higher probabilities in the tail where  
 5 the triple A's would be.  
 6 **Q Lower probabilities in the 50**  
 7 **percentile, more probability in the first**  
 8 **percentile?**  
 9 A Yes, further down, more rare  
 10 events. Gary published this paper on the  
 11 correlated binomial.  
 12 **Q And by Gary, you mean Dr. Gary**  
 13 **Witt?**  
 14 A Dr. Gary Witt.  
 15 Then there is a paper about new  
 16 correlations for structured assets, which  
 17 was meant to apply just through the CDO ROM  
 18 model, or theoretically could apply  
 19 anywhere, but that was published. I don't  
 20 think Gary was involved, Dr. Witt was  
 21 involved with that; tangentially, you would  
 22 probably know better than I would. I was at  
 23 Lehman. It was published, and then as I was  
 24 coming back and officially in the summer of  
 25 '05, they took the correlations in that

89

<p>1 INTERVIEW - I. KOLCHINSKY  2 paper, in the CDO ROM, and applied it to  3 cash flow deals through the correlated  4 binomial as the distribution.  5 So there is some ways to do it;  6 you know, you could have actually taken the  7 actual distribution and put it into the  8 model. At the time I think it was seen as  9 something impractical because of the number  10 of runs you would have to do. You would  11 have to run at least a thousand passes  12 through our cash flow model, which was very  13 time dependent.  14 So in order to sort of limit it,  15 you would just match, I believe -- Dr. Witt  16 would be better -- match the first and third  17 moments of the loss distribution that came  18 out of the CDO ROM with a correlated  19 binomial distribution with a hundred assets,  20 and then you got out the correlation. That  21 is the output from the CDO ROM.  22 And then you would then put that  23 in a cash flow model, and you would create a  24 correlated binomial with that correlation,  25 and that is how you would rate the deal.</p> <p style="text-align: right;">90</p>	<p>1 INTERVIEW - I. KOLCHINSKY  2 scenarios for the cash flow model.  3 MR. BUBB: Was this documented  4 in any sort of methodological  5 document?  6 THE WITNESS: There was a  7 document that came out on the  8 application of the new correlations  9 and the correlated binomial to ABS  10 CDOs, Michael Xie was the author,  11 along with Gary, along with Dr. Witt.  12 MR. BUBB: And that was in '05,  13 we think.  14 THE WITNESS: I believe it was  15 in the summer of '05. It was right  16 after I came back.  17 BY MR. BONDI:  18 <b>Q Do you recall the name of that</b>  19 <b>paper?</b>  20 A No. If I had an Internet  21 connection I might be able to find it.  22 MR. BUBB: We may follow up  23 with you.  24 THE WITNESS: I am happy to  25 send it to you without serving a</p> <p style="text-align: right;">92</p>
<p>1 INTERVIEW - I. KOLCHINSKY  2 MR. BUBB: You didn't have to  3 simulate the cash flow model because  4 you had an actual distribution, closed  5 form distribution going under it?  6 THE WITNESS: Well, yeah, there  7 was a closed -- the probability was  8 that it was a closed form  9 distribution, and we ran that through.  10 So then you would take that,  11 you would already have to run, let's  12 see, we had five defaults -- we had  13 five interest rate scenarios and we  14 had six default timing scenarios, so  15 that made 30. For ABS CDOs we  16 actually did, tried to also vary  17 prepayment speeds, so it made a total  18 of 90 different scenarios. Everything  19 was weighted, and that was part of the  20 problem, everything was weighted.  21 But 90 scenarios, each one  22 would be run in a hundred passes for  23 that scenario, so actually -- I don't  24 mean like raina (phonetic) pass, but  25 you would have to run nine thousand</p> <p style="text-align: right;">91</p>	<p>1 INTERVIEW - I. KOLCHINSKY  2 subpoena. It is public information.  3 BY MR. BONDI:  4 <b>Q Mr. Kolchinsky, the models that</b>  5 <b>you have described here seem to be critical</b>  6 <b>for the ultimate rating.</b>  7 A Yes.  8 <b>Q And as the models changed, the</b>  9 <b>ratings could change significantly.</b>  10 A Yes.  11 <b>Q Who was involved in approving the</b>  12 <b>ratings, and what would go in -- excuse me,</b>  13 <b>strike that. Who was involved with coming</b>  14 <b>up with these models, approving the models</b>  15 <b>and the various assumptions and inputs that</b>  16 <b>would be used for the models?</b>  17 A I think they have improved this  18 now, but at the time, again like anything  19 else, it was ad hoc and it was generally the  20 folks in the business unit who made that  21 approval.  22 <b>Q Now, you say ad hoc, and at the</b>  23 <b>time --</b>  24 A There is no set procedure.  25 Today there is supposedly a</p> <p style="text-align: right;">93</p>



1 INTERVIEW - I. KOLCHINSKY  
 2 credit policy group that has to approve,  
 3 independent of the business line, that has  
 4 to approve all these things. I don't think  
 5 they do a great job. That was part of my  
 6 testimony, the first testimony, in the sense  
 7 that they are heavily outnumbered by the  
 8 folks in the business lines, and if there is  
 9 a vote they get outvoted all the time. They  
 10 don't really have a lot of power to do their  
 11 job. But at the time, that was all done at  
 12 the business unit level.  
 13 **Q But you used the phrase at the**  
 14 **time, you mean up until your departure?**  
 15 A Up until they implemented this  
 16 credit policy group, and I think that was  
 17 '07, '08, post crisis. It was done post  
 18 crisis.  
 19 **Q Post your tenure?**  
 20 A Post my tenure, at Moody's  
 21 Investor Service. When they started I was  
 22 still at Moody's Corp. on the Moody's  
 23 analytic side, but I was no longer at the  
 24 rating agency.  
 25 **Q With respect to how these models** 94

1 INTERVIEW - I. KOLCHINSKY  
 2 **came about, how the inputs came about, you**  
 3 **mentioned that the business persons were**  
 4 **behind these. Do you know if the business**  
 5 **persons ran different scenarios when they**  
 6 **were coming up with the models to see how a**  
 7 **CDO might rate under one model versus the**  
 8 **other and which model might have came up**  
 9 **with a higher rating?**  
 10 A I am sure they did, yes.  
 11 **Q You say that you are sure you did,**  
 12 **but do you know for a fact that they did?**  
 13 A Well, I will give you an example  
 14 that is sort of from a more recent approach  
 15 where it has to be documented now. A lot of  
 16 stuff wasn't documented, but part of the,  
 17 sort of my complaint or my submission with  
 18 respect to Nine Great Funding. Let me see.  
 19 So they have actually -- here, I  
 20 will give you an example. This is just an  
 21 example I will show you. Now, these things  
 22 would be done before, but they would be done  
 23 sort of, you know, internally just to see  
 24 what the impact is, but yet people did care  
 25 what the impact was going to be. 95

1 INTERVIEW - I. KOLCHINSKY  
 2 So if you look at this, this is a  
 3 memo entitled, written by the credit policy  
 4 group now that it was official and it talked  
 5 about the changes in the methodology. So  
 6 this is how it is, you know, and it talks  
 7 about a lot of things, how it came about.  
 8 But, as you can see, there is this sort of a  
 9 negotiation between the line of business and  
 10 the credit policy group and --  
 11 MR. BUBB: CP is credit policy,  
 12 LOB is line of business?  
 13 THE WITNESS: CP is credit  
 14 policy and LOB is line of business.  
 15 You can see there is a key to  
 16 understanding of what the impact is.  
 17 MR. BUBB: So the credit policy  
 18 group and line of business each  
 19 proposed a methodology for rating this  
 20 deal, or class of deals.  
 21 THE WITNESS: Uh-huh.  
 22 MR. BUBB: And which proposal  
 23 was more stringent?  
 24 THE WITNESS: Credit policy, of  
 25 course. Line of business proposed 96

1 INTERVIEW - I. KOLCHINSKY  
 2 triple A two to five notches, credit  
 3 policy proposal, six to 11.  
 4 BY MR. BONDI:  
 5 **Q And that is six to 11 notches down?**  
 6 A Down, yes. This is what, this  
 7 was -- you know, probably this wasn't  
 8 formalized. Informal things like this  
 9 occurred whenever methodology would change.  
 10 **Q So what you are showing us, for**  
 11 **the record, is a recent example of a**  
 12 **methodology memo?**  
 13 A Yes.  
 14 **Q So it is a Moody's credit policy**  
 15 **structured finance methodology update**  
 16 **approval memo --**  
 17 A Uh-huh.  
 18 **Q -- from, it appears to be**  
 19 **December 9, 2009.**  
 20 A Actually that is a typo, because  
 21 I got this memo in July. This is a typo.  
 22 The actual effective date was actually in --  
 23 there is actually an effective date line item.  
 24 This letter was written, the memo  
 25 itself was written in July of '09, so the 97

1 INTERVIEW - I. KOLCHINSKY  
 2 committee couldn't have taken place in  
 3 December, so I think the writer had a typo  
 4 on the front of the date.  
 5 **Q So the date of methodology**  
 6 **approval is December 10th, 2008?**  
 7 A Eight, yes.  
 8 **Q And this is an example, what you**  
 9 **are showing us is an example of some more**  
 10 **recent memos that actually shows a**  
 11 **comparison in different approaches to a**  
 12 **methodology for rating a series of deals,**  
 13 **types of deals?**  
 14 A Yes, that is correct.  
 15 **Q But during your tenure in**  
 16 **structured products ratings at Moody's,**  
 17 **these type of memos were not done?**  
 18 A No.  
 19 **Q And fact, I believe --**  
 20 A They may have been put together  
 21 on a piece of paper, but not this formally,  
 22 not with an outside -- it would have been  
 23 done internally, so you would ask some  
 24 mid-level analyst, say, tell me what the  
 25 difference is, and they might write it up,

98

1 INTERVIEW - I. KOLCHINSKY  
 2 they might send to you in an e-mail. The  
 3 level of the delivered product would be  
 4 anything back and forth.  
 5 **Q Now, Moody's had two significant**  
 6 **competitors, one more significant than the**  
 7 **other.**  
 8 A Yes.  
 9 **Q S&P and Fitch.**  
 10 **When ratings methodologies were**  
 11 **being developed during your tenure, do you**  
 12 **know if the business personnel at Moody's**  
 13 **would look to compare how Moody's proposed**  
 14 **methodology might match up to, say, S&P or**  
 15 **Fitch's methodologies?**  
 16 A I don't think directly.  
 17 Well, a couple of things. First,  
 18 at Moody's we didn't really have business  
 19 managers in the sense that they were  
 20 powerful. The managing directors in the  
 21 group were effectively the business  
 22 managers. You were supposed to manage not  
 23 just the methodology but also your business  
 24 line, so there is no separate role. It was,  
 25 I believe they have been separated since,

99

1 INTERVIEW - I. KOLCHINSKY  
 2 but it was the same role.  
 3 There was a business analyst who  
 4 is on that e-mail whose role is more junior,  
 5 more in a bookkeeping type of way, but you  
 6 had to run your own line of business.  
 7 So I don't think it was done  
 8 explicitly, but I am sure people had that in  
 9 mind, what does this do vis-à-vis my  
 10 competitive advantage versus the other  
 11 rating agencies.  
 12 **Q Now, shifting gears in the time**  
 13 **that we have available, you mentioned**  
 14 **synthetic deals earlier, synthetic CDO deals.**  
 15 **What were the challenges or**  
 16 **concerns that you had with respect to rating**  
 17 **of synthetic deals?**  
 18 A Me personally or the whole group?  
 19 **Q You personally, and then we will**  
 20 **get to the question of the whole group as well.**  
 21 A I think there was a lot of  
 22 challenges that were addressed with the  
 23 deals. A lot of them had to do with  
 24 counterparty risk and collateral risk.  
 25 Counterparty risk means you don't

100

1 INTERVIEW - I. KOLCHINSKY  
 2 have cash, you are dependent on another  
 3 party, and that party may default. Even if  
 4 that party, the default of that party  
 5 doesn't cause you direct economic damage,  
 6 for example, if that party was a protection  
 7 buyer, the problem is the way credit default  
 8 swaps worked is that once a party defaults,  
 9 you have to mark everything to market.  
 10 And CDOs are ultimate trading  
 11 vehicles, they are not really intended to  
 12 take market risk. So you have to, the  
 13 default of the counterparty could, A, cause  
 14 direct economic loss, and B, cause you to  
 15 have to unwind the deal. So those were  
 16 counterparty risks.  
 17 The other big risks were  
 18 collateral risks, because some of the  
 19 tranches still had to be funded, and  
 20 collateral used to fund still had -- any  
 21 collateral could have risk, it could be  
 22 market risk, it could be credit risk. How  
 23 do you deal with those risks? So those are  
 24 the things that added challenge, obviously.  
 25 As a result of these deals, the complexity

101

1 INTERVIEW - I. KOLCHINSKY  
 2 of deals increased.  
 3 My personal worry about  
 4 synthetics was the correlation introduced in  
 5 the market. Remember, I am thinking from a  
 6 CDO point of view. Because you are able to  
 7 replicate any number of credit default  
 8 swaps, there is no sort of control, sort of  
 9 having limited assets for different pools.  
 10 So when your only source was a  
 11 cash asset, there was a natural limitation  
 12 of diversity between different pools. You  
 13 could only buy what you could buy. If you  
 14 are ramping up at the same time, maybe you  
 15 had some more pools, but if you didn't, you  
 16 couldn't.  
 17 Now, with credit default swaps  
 18 that limitation was gone. Anybody can do  
 19 the same pool over and over again, stamp,  
 20 stamp, stamp. The correlation between the  
 21 deals increased, and we did write a paper  
 22 about that. I think one of the e-mails that  
 23 the Senate permanent subcommittee on  
 24 investigations released had to do with that.  
 25 So that was, you know, one of the

102

1 INTERVIEW - I. KOLCHINSKY  
 2 things. I wasn't one of those people who  
 3 predicted the market was going fall, I was  
 4 not that smart. Where I thought my  
 5 expertise was and the more I tried to figure  
 6 it out is that at the level of incentives,  
 7 what are the changes in the market due to  
 8 the dynamics within a deal like this? What  
 9 happens if all of a sudden you are not  
 10 limited by actual cash assets and you can  
 11 pick any portfolio you want? What does that  
 12 mean to correlation between ABS CDOs and the  
 13 next generation? So those are the kinds of  
 14 things that worried me about synthetics.  
 15 The other thing we were worried  
 16 about was, did we model them correctly,  
 17 because even though they are pay-as-you-go  
 18 they didn't exactly mirror the cash assets.  
 19 So there were two types of credit default  
 20 swaps. One was fixed cap, this is on CDOs,  
 21 was fixed cap, I believe one was fixed cap  
 22 and implied writedown, the other one was  
 23 variable cap, no implied writedown.  
 24 I don't think we ever figured out  
 25 what that means for a CDO. I mean at the

103

1 INTERVIEW - I. KOLCHINSKY  
 2 end of the day, because the underlying  
 3 collateral, the underlying reference  
 4 obligations subprime was so bad, I don't  
 5 think we saw the impact that it had, but I  
 6 don't think we ever figured out what it  
 7 would be. It all blew up equally, so we  
 8 didn't have that sort of middle part to find  
 9 out what those differences applied to the  
 10 deals. It was go, go, go.  
 11 The whole idea of stopping,  
 12 saying let's figure this out before we go  
 13 forward, that was just not an option.  
 14 **Q With respect to how Moody's went**  
 15 **about rating the cash CDOs and synthetic**  
 16 **CDOs, can you just describe and list all of**  
 17 **your concerns with respect to how Moody's**  
 18 **went about rating cash CDOs, synthetic CDOs?**  
 19 **Just list out your concerns so we can get**  
 20 **them in one place.**  
 21 A At one point or another I was  
 22 concerned about correlation, what the  
 23 ability of having synthetics did to the  
 24 correlation assumptions; assuming, which I  
 25 was wrong, that the correlation assumptions

104

1 INTERVIEW - I. KOLCHINSKY  
 2 before were correct, which turned out to be  
 3 incorrect. I assumed the base correlation  
 4 assumptions were correct, but what does that  
 5 do, what does that do to our deals if the  
 6 synthetics went up? So I was wrong in the  
 7 correlation.  
 8 Having, you know, like I said,  
 9 most CDOs went, sold protection over a long  
 10 credit risk, but they all had short buckets,  
 11 an ability to buy protection. How does that  
 12 change, especially in terms of netting and  
 13 cash flow payments? Let's see.  
 14 Oh. One of the biggest battles,  
 15 and this was '07, was with the discount  
 16 purchase rule. Remember, we talked about  
 17 the discount purchase rule was intended to  
 18 sort of get managers, bankers, not to buy  
 19 things that were so -- we always realized,  
 20 you know, that ratings moved slower than the  
 21 market. Even at best, ratings will always  
 22 move slower than the market. That is how  
 23 they are designed, just like banking  
 24 regulations, like any sort of quasi-  
 25 regulatory events, move slower. So this was

105

1 INTERVIEW - I. KOLCHINSKY  
 2 intended to sort of put a floor under how  
 3 much arbitrage people could do.  
 4 And this was a rule that was on  
 5 the books for a while, and it became sort of  
 6 inconvenient when the ABX started blowing  
 7 up. And we said, well, we want to make sure  
 8 that the names going into these new deals  
 9 are not discount obligations. So the  
 10 bankers said we didn't know it applied to  
 11 synthetics. I said I am not sure why it  
 12 wouldn't, it is an asset.  
 13 And the problem is, unlike a cash  
 14 bond which has one degree of freedom which  
 15 is price, credit default swaps have a number  
 16 of degrees of freedom. So identical  
 17 economics could be delivered by an up front  
 18 payment. So you could structure a credit  
 19 default swap that has the same spread as a  
 20 cash bond and an up front payment to reflect  
 21 the price, or you can do it in the spread,  
 22 or you can do a combination of both to  
 23 change the yield. I can adjust the premium,  
 24 adjust the up front payment to make it what  
 25 I want to make it. You can change the

106

1 INTERVIEW - I. KOLCHINSKY  
 2 reference price, you can do a lot of these  
 3 things to achieve identical economics.  
 4 So with this kind of purchase we  
 5 said okay. At that point we need a discount  
 6 purchase, we say they are not really traded  
 7 so we can't get prices. And it is difficult  
 8 if you are trading -- at that point they  
 9 were still trading on spread, not up front,  
 10 most of them trading at spread, not up front  
 11 payments. It is difficult because you need  
 12 to have the life of the deal, which could be  
 13 anything, in order to get a price.  
 14 So we said okay, they don't trade  
 15 and they trade on spread. What we will do  
 16 is that if the premium on the credit default  
 17 swap is -- I forgot what we said -- a  
 18 hundred basis points wider than the premium,  
 19 the spread on the cash bond, then you will  
 20 have to take that name, basically have it  
 21 marked up in the market by X number of  
 22 dealers, and use that as the discount  
 23 purchase hurdle.  
 24 And at that point the game  
 25 started being played. I saw one portfolio

107

1 INTERVIEW - I. KOLCHINSKY  
 2 an analyst brought to me -- I think if our  
 3 hurdle was a hundred, sort of if the test to  
 4 get it marked to the market was a hundred  
 5 basis points over the cash bond, I saw one  
 6 portfolio, every single bond was 95 basis  
 7 points over cash, 95 basically, specifically  
 8 done because you can also do a portfolio  
 9 trade.  
 10 You could say I will take some  
 11 risky names that are out there, I will take  
 12 some safe names, I will average the premium  
 13 on each default portfolio. You had all  
 14 these degrees of freedom to sort of avoid  
 15 doing that.  
 16 So that was, I had a lot of  
 17 bankers call me up and say -- this is in May  
 18 of '07 -- this dislocation of subprime, it  
 19 is just the market overreacting, everything  
 20 is great. By the way, don't you still have  
 21 them rated B double A, so why are you -- but  
 22 I stuck with it, and I am not sure how  
 23 successful I was because we had no way of  
 24 monitoring it, but I stuck with it  
 25 nevertheless.

108

1 INTERVIEW - I. KOLCHINSKY  
 2 MR. BUBB: You stuck with this  
 3 rule.  
 4 THE WITNESS: The rule, yes.  
 5 And when they still wouldn't do  
 6 it we said, you know what? We will do  
 7 it ourselves, because the key element  
 8 is the weighted average life, so we  
 9 will say fine, we will take the  
 10 premium minus the spread, multiply it  
 11 by the life, and we will get the  
 12 discount to the price, and we will use  
 13 a seven-year life as a random, and  
 14 then if that meets the discount  
 15 purchase, then we will use that.  
 16 So, it was just a lot of these  
 17 games being played by bankers.  
 18 MR. BUBB: And were bankers  
 19 successful at avoiding marking their  
 20 CDS to market through changing --  
 21 THE WITNESS: I would assume  
 22 some were. We tried very hard, but we  
 23 had no market price access, so we had  
 24 no means of knowing how compliant they  
 25 are or where else economics could change.

109

<p>1 INTERVIEW - I. KOLCHINSKY  2 MR. BUBB: What about on the  3 cash side? Was it possible --  4 THE WITNESS: Just price, price  5 is price.  6 MR. BUBB: And they reported,  7 the bankers reported the purchase  8 price to you?  9 THE WITNESS: Yes. It reported  10 to the trustee. It was in the rules,  11 so the trustee on a monthly basis --  12 it is for the accountants on the  13 closing and the trustee on the  14 periodic basis had a role of making  15 sure if it is purchased below a  16 certain price, that is how -- these  17 were all rules in the indenture, the  18 legal documents.  19 MR. BUBB: Do you believe it  20 was possible, do you believe that  21 bankers were able to game that rule on  22 the cash side via --  23 THE WITNESS: No.  24 MR. BUBB: -- fraudulent  25 reporting or any sort of manipulation</p> <p style="text-align: right;">110</p>	<p>1 INTERVIEW - I. KOLCHINSKY  2 statistics is an art, not a science.  3 So if you wanted to basically get  4 comfortable with any kind of a financial  5 model, you could. What kind of data you  6 used, what range of data you used, for  7 example, in lot of these simulations, people  8 used Gaussian Copula simulations.  9 Now, the disadvantage to a  10 Gaussian Copula, it may be okay at the  11 individual borrower performance, but because  12 what you were doing is you were taking  13 effectively derivatives of that performance,  14 small thin slices, I think it was harder to  15 argue that if the mortgages performed like  16 Gaussian Copula, that if you are measuring  17 correlations of tranches on a mortgage deal,  18 they also follow the Gaussian Copula.  19 Because, look, on the one hand  20 everybody used Gaussian Copula at every  21 level, but if you were to actually run the  22 numbers up, which I did too late after,  23 afterwards, you don't have a Gaussian  24 performance, you have something that looks  25 like a beta distribution or something that</p> <p style="text-align: right;">112</p>
<p>1 INTERVIEW - I. KOLCHINSKY  2 of the purchase price?  3 THE WITNESS: It is possible on  4 the cash side that they would use,  5 they could theoretically use a package  6 trade in order to cover up the  7 discount purchase and collude with the  8 banker, I will sell you this, you sell  9 me that, and you will pay me less, I  10 will -- you know, kind of even up; the  11 economics are the same, but you hide  12 the fact that that was done on a  13 discount purchase. That was not  14 possible for us to monitor.  15 BY MR. BONDI:  16 <b>Q You described games that bankers  17 were playing with Moody's. What games were  18 being played inside Moody's to ensure that  19 deals were being rated or to ensure that  20 ratings were coming out a certain way?</b>  21 A I don't think I am aware of any  22 games. What I have said is I think what  23 people did wasn't so much commissions as  24 much as omissions, and sort of my  25 hard-earned lesson from this is that</p> <p style="text-align: right;">111</p>	<p>1 INTERVIEW - I. KOLCHINSKY  2 looks like a different distribution, which  3 what is the point of implied more losses at  4 the tail of the risk.  5 But that is a shortcut that  6 everybody took. No one I know questioned  7 that Gaussian Copula. Everyone ran Gaussian  8 Copula at every level regardless of the  9 levels implied in the underlying, in their  10 underlying asset, everyone on Wall Street,  11 every rating agency. Part of the reason is  12 the Gaussian Copula is a very simple  13 simulation and people know how to do it. It  14 is easy to do. Anything more than that  15 would have required lot more processing, and  16 it might have required you not to rate deals.  17 So people said, I think a lot of  18 times with those kinds of things, it wasn't  19 people knew what the answer was, they just  20 didn't ask the question. It was easier not  21 to ask the question because things were  22 coming out okay.  23 <b>Q What happened if an employee  24 within Moody's raised concerns? Were the  25 concerns addressed by management? And what</b></p> <p style="text-align: right;">113</p>

1           **INTERVIEW - I. KOLCHINSKY**  
2   **concerns were you hearing?**  
3       A We tried to address them. Most  
4 of the concerns we heard were about  
5 resources, time and pressure from the  
6 bankers. I don't recall that many sort of  
7 this is wrong kind of concerns. I think,  
8 rightly or wrongly, we were sitting at the  
9 top and nobody really questioned the ratings  
10 that were underneath.  
11       I mean when I raised my concern  
12 in September, I was let go. But I was also  
13 a senior person, so I could be problem if  
14 all you want to do is do business. The more  
15 junior person, they would probably be  
16 pooh-pooed and don't worry about it.  
17       It doesn't mean that none of the  
18 problems were addressed. You try to address  
19 it, but at the same time it's sort of a  
20 can-do attitude.  
21       **Q Tell me, what were the**  
22 **circumstances surrounding your departure**  
23 **from Moody's?**  
24       A Moody's Corp. or Moody's Investor  
25 Services?

114

1           **INTERVIEW - I. KOLCHINSKY**  
2   **Q From Moody's Investor Services.**  
3       A This is in '07. I was managing  
4 director in charge of the ABS CDOs.  
5       The RMBS had not taken a huge  
6 amount of rating action. They had a small  
7 rating action in July, I believe, of '07.  
8 That was large at the time since we had 300  
9 tranches, but most of the tranches they  
10 downgraded were originally at a BA level,  
11 while most of the reference obligation CDOs  
12 were B double A level, so it didn't really  
13 have much of an impact.  
14       And finally, as the ABX, which  
15 tracks the prices of B double A tranches,  
16 triple A tranches, was declining, they were  
17 essentially forced to act. I believe they  
18 had a theory at the time that a lot of the  
19 delinquencies had to deal with mortgage  
20 fraud and that aggressive modifications  
21 would cure that problem and everything would  
22 go back to normal, so why change anything.  
23       So I think there was more  
24 rationalization. I am sure part of it was  
25 business-based and part of it, I think

115

1           **INTERVIEW - I. KOLCHINSKY**  
2 people just stuck their heads in the sand,  
3 really, created all these deals and they are  
4 just horrendous. It is so much easier just  
5 to close your eyes, close your ears and  
6 pretend nothing is going on, and it is bad  
7 for business too.  
8       So they didn't do anything, but  
9 they sent out a survey to servicers to see  
10 what levels the modifications are occurring.  
11 It finally came back, basically no one is  
12 modifying any loans, so that sort of, that  
13 was the end of that fig leaf. You hung your  
14 hopes on modifications, nobody is modifying.  
15 So somebody I think forced them to take  
16 action.  
17       This was -- I found out about it  
18 in September '07. I was told by Nicholas  
19 Weill that it was going to be across the  
20 board '06, it was going to be severe.  
21       **Q Could you spell Mr. Weill's last**  
22 **name?**  
23       A I believe it is W-E-I-L-L.  
24       He told me that, and I still had  
25 deals that used those ratings as a basis for

116

1           **INTERVIEW - I. KOLCHINSKY**  
2 my ratings. So, as we talked about before,  
3 you know, besides all these correlations,  
4 anything else, the biggest driver is the  
5 credit quality, the mean of that  
6 distribution.  
7       So what he is telling me is the  
8 deals that I was still working on, these  
9 ratings were all wrong. He just needed  
10 time. It was an understaffed group -- I  
11 think he had three people -- he had to go  
12 through each one of these deals. They ended  
13 up downgrading 3,000 tranches.  
14       At that point he decided all  
15 those ratings were wrong. I don't know if  
16 that is because I am a lawyer or what have  
17 you. I said, well, if I know those ratings  
18 are wrong, I can't assign new ratings based  
19 on those ratings. That is like a definition  
20 of securities fraud.  
21       MR. BUBB: New ratings for what?  
22       THE WITNESS: To the CDOs that  
23 are in the pipeline.  
24       So I had these CDOs in the  
25 pipeline. This was after -- what

117

<p>1 INTERVIEW - I. KOLCHINSKY 2 happened after Bear Stearns funds 3 collapsed, the pricing in the CDO 4 world dropped. Most of these CDOs, 5 either on a negative basis, they were 6 in the trading book, not in the hold 7 to maturity book, which means they 8 were price sensitive. So banks had to 9 all of a sudden mark all these things 10 to market after Bear Stearns. 11 Panicking, they wanted to close 12 the deals, and bankers were yelling. 13 And I actually wrote -- there is an 14 e-mail in the Senate, which I didn't 15 give them, I guess it's from a 16 management e-mail, because I had 17 analysts coming at me every day, and 18 the bankers, yelling and screaming 19 they want to close, and I said no. At 20 any time you have to follow 21 procedures, at a very minimum you have 22 to follow the very basic procedures. 23 So this was a very aggressive 24 time for bankers that were pushing. I 25 found out that all these ratings in my</p> <p style="text-align: right;">118</p>	<p>1 INTERVIEW - I. KOLCHINSKY 2 know how Gary, Dr. Witt remembers it, 3 but I just didn't know what to do. 4 After she said no, I didn't know what 5 to do. I was sitting there going like 6 I can't violate the law, I know this 7 is wrong, I can't violate the law. I 8 can't believe she doesn't want to do 9 anything. 10 Either Gary walked by or I went 11 to talk to Gary, and I told him, asked 12 his advice as my manager, and he said 13 why don't you talk to Mr. Kimball, the 14 chief credit officer, because he was 15 being very active and very basically 16 fighting the good fight. 17 And I asked Dr. Witt if he 18 could sort of intermediate for me, 19 because I know if I do that, given 20 sort of the culture at Moody's, I 21 would be ostracized, so I didn't want 22 to -- I was going to do it, but I 23 didn't want to do it and not get it 24 done. I wanted to at least have a 25 fight if I was going to put my career</p> <p style="text-align: right;">120</p>
<p>1 INTERVIEW - I. KOLCHINSKY 2 deals are wrong, and they could be 3 significant. We did a basic analysis 4 for one deal, and the lowest triple A 5 dropped I think to BA, so below 6 investment grade, so a significant 7 effect. 8 And I went to my manager, I 9 said we can't do this because they are 10 going to downgrade, it will be in 11 violation of the law if we rated it. 12 She didn't want to do anything. 13 MR. BUBB: Who was your manager? 14 THE WITNESS: Ms. Yoshizawa. 15 And I think she was concerned 16 about market share, I think she was 17 concerned about if we are not 18 cooperative in these deals. She still 19 had a healthy CLO pipeline. But I am 20 speculating here. None of this was 21 communicated to me. 22 So I went to Andy Kimball, who 23 was the chief credit officer at the 24 time through Dr. Witt. Well, what 25 actually happened was -- and I don't</p> <p style="text-align: right;">119</p>	<p>1 INTERVIEW - I. KOLCHINSKY 2 in jeopardy. 3 Mr. Kimball was interested. We 4 had a conversation I think on the 18th 5 or 19th of September. I told him 6 about the problem, I told him about -- 7 I believe he was aware of these 8 incoming downgrades. My guess is he 9 was pushing for them, and what that 10 would mean to CDOs. 11 A few days later I was asked by 12 my manager, she reversed herself, to 13 draft a press release on adjusting the 14 ratings on subprime bonds going into 15 CDOs. 16 MR. BUBB: I am sorry, a bond 17 manager you mean? 18 THE WITNESS: Mrs. Yoshizawa. 19 So she completely reversed herself, 20 and I believe that was through the 21 efforts of Mr. Kimball. 22 MR. BUBB: When you initially 23 raised the issue with Mrs. Yoshizawa, 24 did you propose a solution to the 25 problem?</p> <p style="text-align: right;">121</p>

1 INTERVIEW - I. KOLCHINSKY  
 2 THE WITNESS: I did. I thought  
 3 we should stop until the, stop writing  
 4 deals announced until the downgrades  
 5 took effect.  
 6 MR. BUBB: And if she had  
 7 adopted that solution, what would have  
 8 been the impact on Moody's revenues?  
 9 THE WITNESS: I think they  
 10 would be reduced. Not only would we  
 11 not rate those deals -- what happened  
 12 with Tigress when I said no, they went  
 13 to Fitch, got it rated by Fitch. So  
 14 it would be a direct hit.  
 15 But I think her biggest worry  
 16 wasn't on these few ABS CDOs because  
 17 at that time it was clear that product  
 18 at the least going was to take a  
 19 breather. It was on the other more  
 20 lucrative or remaining lucrative  
 21 product, which was the CLOs, which  
 22 were done by the same bankers.  
 23 So I believe, and I am  
 24 speculating here, her concern wasn't  
 25 necessarily the direct loss from

122

1 INTERVIEW - I. KOLCHINSKY  
 2 missing a few deals, but her concern  
 3 was in upsetting bankers who are  
 4 providing her other remaining product.  
 5 The CLOs continued being issued  
 6 for another year. So that is what I  
 7 would speculate her concern was.  
 8 MR. BUBB: And what was the  
 9 solution that ultimately was adopted?  
 10 THE WITNESS: I believe the  
 11 solution that handled the securities  
 12 fraud problem was to notch -- I think  
 13 I might have a press release -- was to  
 14 notch any subprime bonds going into  
 15 CDOs by a number of notches, lower the  
 16 notches, to sort of, to cover that risk.  
 17 BY MR. BONDI:  
 18 **Q And that notching was for RMBS**  
 19 **that was issued by Moody's?**  
 20 A Yes. I should -- unfortunately I  
 21 didn't bring -- I have, at home I actually  
 22 have all these things in nice little  
 23 envelopes.  
 24 We did at Moody's a press release.  
 25 MR. BUBB: We can find the

123

1 INTERVIEW - I. KOLCHINSKY  
 2 press release.  
 3 THE WITNESS: I would look for  
 4 it on like a Lexis-Nexis. I don't  
 5 think it is on the web site any more.  
 6 That is where I found it.  
 7 BY MR. BONDI:  
 8 **Q Mr. Kolchinsky, I have a few**  
 9 **questions from your testimony before the**  
 10 **permanent subcommittee on investigations**  
 11 **from last week.**  
 12 **You stated in your opening**  
 13 **statement that it was, quote, "easy to avoid**  
 14 **questioning whether the collateral provided**  
 15 **by the bankers was really of the same**  
 16 **quality assumed by the model, whether**  
 17 **collateral standard declined or whether some**  
 18 **of the parties had ulterior motives in**  
 19 **closing a transaction," end of quote.**  
 20 A I was directly addressing the, I  
 21 guess the whole short sellers, Paulson kind  
 22 of thing. We didn't know about Paulson at  
 23 all, but what I told the permanent  
 24 subcommittee on investigations after that  
 25 came out, I actually thought a lot about it.

124

1 INTERVIEW - I. KOLCHINSKY  
 2 And it mattered to me because it  
 3 changed the dynamics, it changed -- you  
 4 know, the example I give, you know, you are  
 5 building a house, you are contracting, you  
 6 find out that the architect is a person who  
 7 wants that house to be blown up. You can  
 8 check the architectural plans, it may be  
 9 they look okay, but do you really trust that  
 10 architect? You know what? I want this  
 11 house to fall down as quickly as possible.  
 12 Here are the plans. Here's a full  
 13 disclosure of the plans. Do you really  
 14 trust them? No, you don't. Would you use  
 15 them? No, you wouldn't. Even if they  
 16 looked okay, would you take that risk? No.  
 17 So it is a qualitative versus quantitative,  
 18 and that is what I meant by that.  
 19 **Q In retrospect, are there any**  
 20 **particular collateral managers now that you**  
 21 **think may have had an ulterior motive, aside**  
 22 **from John Paulson?**  
 23 A Not collateral -- well, this is  
 24 hearsay. Is it okay if I --  
 25 **Q Sure.**

125



1           **INTERVIEW - I. KOLCHINSKY**  
2           A -- give hearsay?  
3           Hearsay in the market is that,  
4           and this was I think also mentioned by  
5           Morgenstern, that Tricadia shorted into  
6           their own deals. They are both the manager  
7           and shorting collateral into their own  
8           deals, so that was in essence where the  
9           actual manager was on the one hand saying as  
10          a manager I have a fiduciary duty to,  
11          knowing all this, to maximize values,  
12          shorting collateral into the deal, using the  
13          CDO as a vehicle to short subprime.  
14          That was the only collateral  
15          manager. In terms of what Magnetar, that  
16          trade, Magnetar spurred a lot of these  
17          managers to just put their names on deals,  
18          and one of those managers is Harding did a  
19          lot of deals.  
20          **Q Harding?**  
21          A Harding Advisory. If you read  
22          Michael Lewis's book, the president's name  
23          was Wing Chau. There is one scene in  
24          Michael Lewis's book where one of the hedge  
25          fund investors, Eisman, meets with Wing Chau

126

1           INTERVIEW - I. KOLCHINSKY  
2           gosh. I know one person, Scott Surek, but  
3           they had a lot of folks, so I would go back  
4           and forth.  
5           **Q Do you deal with Nestor**  
6           **Dominguez?**  
7           A No. We didn't deal at that high  
8           level. Rating agencies were, as far as the  
9           securitization food chain, we are above the  
10          accountants, maybe on par with lawyers, but --  
11          **Q Darius Grant, does that name ring**  
12          **a bell?**  
13          A I know the name, but no.  
14          **Q What about at EBS?**  
15          A Again, sort of at the VP director  
16          type level, give me some names, I will tell  
17          you yes or no.  
18          I will tell you, I kept all the,  
19          as managing director I had to essentially  
20          staff up transactions. This is something I  
21          am happy to provide.  
22          **Q One thing we will follow up with**  
23          **you off line, Mr. Kolchinsky, is the names**  
24          **of your points of contact at CDO issuers and**  
25          **any managers who you may have dealt with.**

128

1           INTERVIEW - I. KOLCHINSKY  
2           at a conference. He doesn't come out very  
3           well in the book, Mr. Chau does not, in Mr.  
4           Lewis's book.  
5           Here's the press release. It  
6           says given a sort of -- by vintage and by  
7           original rating. So for the second half '05  
8           vintage, anything rated double A rated would  
9           not be adjusted, single A rated would be  
10          adjusted by one notch, and B double A rated  
11          would be adjusted by two notches.  
12          The first half of '06 vintage,  
13          same categories as one, two, four, again  
14          based on ratings, and for second half '06,  
15          first half '07, same categories, two, three,  
16          six. We take that adjustment to the CDO  
17          when we figure out the average credit  
18          quality of the portfolio.  
19          **Q Tell me, during your tenure as a**  
20          **managing director, who were your points of**  
21          **contact for CDOs at Merrill Lynch?**  
22          A Cecelia Pan.  
23          **Q Citigroup?**  
24          A It was various. They didn't have  
25          one coordinated person. It would be --

127

1           INTERVIEW - I. KOLCHINSKY  
2           A Sure.  
3           **Q Also, we may want to follow up**  
4           **with you to see if you have contact**  
5           **information for other former Moody's**  
6           **employees. We can follow up off line.**  
7           **One thing I did want to close the**  
8           **loop on, which I didn't think we did, is**  
9           **about what ultimately culminated in you**  
10          **being asked to leave Moody's Investor**  
11          **Services?**  
12          A Well, after that, after going to  
13          Mr. Kimball, Mrs. Yoshizawa started  
14          excluding me from things. This was  
15          obviously a huge time for ABS CDOs, but  
16          there were meetings that I wasn't called to.  
17          It was sort of clear that she  
18          wasn't very happy with me. It sort of  
19          started getting more and more, and by the  
20          end of October she asked me to leave the  
21          group. She came by my office one night and  
22          said there is no room for you any more in  
23          derivatives; if you can find another  
24          position at Moody's, that is fine. She said  
25          my old manager Gus may have a position for

129

1 INTERVIEW - I. KOLCHINSKY  
 2 me, you should go talk to me him, but there  
 3 is no more room for me in derivatives.  
 4 MR. BUBB: Did she explain to  
 5 you why you were being asked to leave?  
 6 THE WITNESS: I believe the  
 7 standard reason is that there was a  
 8 reduction in force, and that was part  
 9 of that reduction in force. I believe  
 10 it was because I went over her head.  
 11 They also hired another  
 12 managing director about ten months  
 13 later. They promoted somebody in a  
 14 market that was significantly worse  
 15 than it was when I left. So it begs  
 16 the question, you know, if you let go  
 17 of somebody because there is no  
 18 business, why are you promoting  
 19 somebody else into the identical role  
 20 when business is worse?  
 21 But this is, I do have a  
 22 disclosure. I do have a Sarbanes-  
 23 Oxley complaint that I filed.  
 24 (Discussion off the record.)  
 25 BY MR. BONDI: 130

1 INTERVIEW - I. KOLCHINSKY  
 2 is water under the bridge, let me just  
 3 try a new endeavor.  
 4 MR. BUBB: When did you leave  
 5 that job?  
 6 THE WITNESS: I actually did  
 7 something else for Mr. Harris in  
 8 structured finance evaluations, but I  
 9 left Moody's Corp., Moody's analytics  
 10 in September '09.  
 11 MR. BUBB: Why did you leave  
 12 Moody's Corp. employment in  
 13 September 2009?  
 14 THE WITNESS: This is related  
 15 to the Sarbanes-Oxley filing. I filed  
 16 a complaint with our internal  
 17 compliance group, which I believe you  
 18 have a copy, I think you are looking  
 19 at right here, related to transaction  
 20 called Nine Great Funding Two.  
 21 Sort of the long and short of  
 22 it, I could go through all the  
 23 details, but they hired an outside law  
 24 firm to investigate.  
 25 MR. BUBB: Investigate your 132

1 INTERVIEW - I. KOLCHINSKY  
 2 **Q Were you involved in rating a**  
 3 **deal called Vertical ABS CDO 2007-1? UBS**  
 4 **was the issuer?**  
 5 A Not directly. Again, this was  
 6 rated underneath me as managing director.  
 7 MR. BUBB: Could we clean up  
 8 one last thing? After your manager  
 9 asked you to leave the CDO group,  
 10 where did you go?  
 11 THE WITNESS: I went to work  
 12 for my old manager, Gus Harris, and  
 13 they were going to buy a small  
 14 pricing, evaluate a pricing service.  
 15 I was going to run that.  
 16 The position was not budgeted  
 17 at the level -- it was really meant to  
 18 be run by a VP, SVP type level, not a  
 19 managing director, so I had to take a  
 20 pay cut. But, you know, I figured it  
 21 is what it is. And, you know, I was  
 22 happy that Mr. Kimball was able to  
 23 change the direction. I thought that  
 24 maybe Moody's was going to turn over a  
 25 new leaf, and so I said, you know, it 131

1 INTERVIEW - I. KOLCHINSKY  
 2 complaint?  
 3 THE WITNESS: Supposedly. I  
 4 believe they were investigating me,  
 5 and I can explain why.  
 6 MR. BONDI: Was the law firm  
 7 Kramer Levin?  
 8 THE WITNESS: That was Kramer  
 9 Levin, yes.  
 10 My understanding, I don't have  
 11 proof, is they were hired by Sullivan  
 12 Cromwell, so basically they are sort  
 13 of, you know, local counsel for Moody's,  
 14 and they wanted to speak with me.  
 15 I said yes, I would be happy  
 16 to, but I am represented by an  
 17 attorney, and as you went through the  
 18 whole speaking, that was not a nicety  
 19 they went through. I said -- well,  
 20 the way it happened is I said, look, I  
 21 am represented by an attorney, I would  
 22 like to have her with me, could you  
 23 send us an agenda so we can prepare  
 24 for the meeting? At first Kramer  
 25 Levin said yes. We set a time for the 133

1 INTERVIEW - I. KOLCHINSKY  
2 meeting.  
3 A week before that I hadn't  
4 still received the memo, so I called  
5 them and asked is there a memo coming?  
6 And they said yes, we will get it  
7 on -- this was like a Thursday or  
8 Friday of the last week of August --  
9 you will receive it that Monday, which  
10 was August 31st, and we agreed to get  
11 it in the morning so I would have time  
12 to speak with my attorney.  
13 MR. BUBB: The "they" is Kramer  
14 Levin, attorneys at Kramer Levin?  
15 THE WITNESS: Yes. They  
16 shouldn't be talking to me in the  
17 first place as I am represented, but  
18 they should at least give Jenice a  
19 call, and they knew about Jenice. I  
20 told them about Jenice  
21 MR. BUBB: Jenice is your  
22 attorney.  
23 THE WITNESS: Yes, my attorney,  
24 Jenice Malecki.  
25 MR. BUBB: So they said they

134

1 INTERVIEW - I. KOLCHINSKY  
2 would send the memo by August 31st?  
3 THE WITNESS: Yes, Monday,  
4 August 31st in the morning.  
5 That morning comes and goes,  
6 there is no memo. I called them up  
7 and -- actually I sent them an e-mail  
8 saying we need to postpone the meeting  
9 until I get the agenda. I got a phone  
10 call from the partner, senior partner  
11 Barry Burke. He says we can't put  
12 anything in writing, can we talk about  
13 the agenda? I said okay, let's talk.  
14 Nothing during that  
15 conversation convinced me that they  
16 were actually doing any real  
17 investigation of -- one thing, here's,  
18 you know, I believe it's sort of more  
19 the Department of Labor. I was not  
20 involved with any of this. All of  
21 this memo was built on -- so I had no  
22 personal knowledge of any of this.  
23 MR. BUBB: The Nine Great  
24 Funding deal.  
25 THE WITNESS: Right, no

135

1 INTERVIEW - I. KOLCHINSKY  
2 personal knowledge. It was all built  
3 on committee memos and all the  
4 required paperwork that the rating  
5 agency is required to do.  
6 All the paperwork was in the  
7 possession of Moody's Investor  
8 Services, so there is no, nothing I  
9 could give them, no personal  
10 information I could give about this  
11 deal. Everything was, as you saw,  
12 documented in terms of that memo,  
13 committee memos on each of the  
14 downgrades on each of the deals.  
15 I told them that. I said you  
16 have all the documents. They could  
17 have sent me questions, but if they  
18 couldn't find something they could  
19 have said where is this fact or that  
20 fact. They didn't want to do anything  
21 like that. So I said, you know, I am  
22 still not convinced, please send me a  
23 memo and we could sit and do a  
24 meeting. So that was Monday.  
25 On Thursday, I get called by HR

136

1 INTERVIEW - I. KOLCHINSKY  
2 into their office. It was -- I got  
3 suspicious, so I actually turned on  
4 the recording portion of my iPhone, I  
5 had it on record. But it was, the HR  
6 person, it was one of the associate  
7 general counsel for Moody's. I am not  
8 recording now, by the way.  
9 And we talked about why I  
10 didn't want to speak to counsel  
11 without an attorney. And they said,  
12 well, if you don't -- Mr. Burke, who  
13 was the senior partner from Kramer  
14 Levin, he is here now, we want you to  
15 speak to him right now, or you are  
16 suspended.  
17 And I said look, I have an  
18 attorney, I would like to have my  
19 attorney. No, you are going speak to  
20 him now or you are suspended. I mean,  
21 I can play it for you if you would  
22 like. I have it here; at least the  
23 pivotal moments.  
24 BY MR. BONDI:  
25 **Q Why don't we talk about this off**

137

1           **INTERVIEW - I. KOLCHINSKY**  
 2 **line?**  
 3           A Obviously this is not your, this  
 4 is more -- I think it is for color for you,  
 5 not for --  
 6           **Q Why don't you describe what was**  
 7 **said for the record, but don't play anything?**  
 8           A I don't remember exactly,  
 9 especially since I have it recorded, but we  
 10 talked about -- my concern was, because if  
 11 you look at the addendum, even after I put  
 12 this complaint in, nothing was done. There  
 13 was another further substitution in the deal.  
 14           So I said you know what? I was  
 15 concerned that this was either going to be  
 16 sort of a whitewash, basically. They are  
 17 defense counsel. They are hired by Sullivan  
 18 Cromwell, who was already outside defense  
 19 counsel for Moody's. They represent --  
 20 Sullivan Cromwell I think at that point  
 21 represented Michael Kanef, who was the  
 22 addressee in this memo as an individual.  
 23 They were defense counsel.  
 24           So I just wanted to make sure --  
 25 I didn't see a reason for the interview

138

1           **INTERVIEW - I. KOLCHINSKY**  
 2 other than something, that it was to punish  
 3 me, or something not right, because I didn't  
 4 have any personal knowledge. It was all  
 5 documented and they had complete possession  
 6 and control of documents.  
 7           They could have also asked me  
 8 something, as we are talking now; you know,  
 9 we don't get this part, why do you think  
 10 this is the case? Well, I could have said  
 11 this is why. None of that was, the only  
 12 thing they wanted to do was to talk to me,  
 13 obviously without my attorney, so I said no.  
 14           They said we want you to speak to  
 15 Mr. Burke now or you are suspended. I said  
 16 fine, I am not speaking to him. I was  
 17 suspended.  
 18           **Q What is your current status?**  
 19           A I am no longer employed by  
 20 Moody's. It's, I believe I was technically  
 21 terminated, I forget what the legal term is,  
 22 by Moody's.  
 23           **Q When?**  
 24           A I sent an e-mail, I don't know if  
 25 I have it here, I sent an e-mail to Moody's

139

1           **INTERVIEW - I. KOLCHINSKY**  
 2 stating that their actions prior to my  
 3 suspension and the suspension itself was a --  
 4 it is not a technical termination, but I was  
 5 effectively terminated.  
 6           **Q Constructive termination?**  
 7           A Constructive termination. They  
 8 asked me to return all my Moody's equipment.  
 9 I was taken off, immediately off the  
 10 internal and external directories from my  
 11 friends at the firm. My office was locked  
 12 and quarantined. It was very clear that I  
 13 was not welcome back.  
 14           **Q And what did Dr. Gary Witt do**  
 15 **after this happened?**  
 16           A After?  
 17           **Q After you were suspended?**  
 18           A Dr. Witt was already a professor.  
 19 He had left Moody's at that point.  
 20           In '07 -- we talked about it, but  
 21 then we just went on with our lives. Again,  
 22 in '07 I thought that the rating agency --  
 23 my sort of 10,000-foot view of it, I think,  
 24 and I say it in my testimony, I think prior  
 25 to the crisis there were people, I believe

140

1           **INTERVIEW - I. KOLCHINSKY**  
 2 genuinely honest people, who held the view  
 3 that we should be able to rate anything and  
 4 put a number on anything, and it makes sense  
 5 in some cases. You are a credit specialist,  
 6 that is your role. So that afterwards, I  
 7 think the whole quest for market share  
 8 changes the whole dynamic of it.  
 9           To be honest, I don't know what  
 10 question you asked that I was answering. I  
 11 think I went on my own tangent.  
 12           **Q Let me be a little bit more**  
 13 **specific.**  
 14           **After you were removed from**  
 15 **Moody's Investor Services, did Gary Witt**  
 16 **resign over it?**  
 17           A Uh-uh, I don't believe directly,  
 18 no. I wouldn't have asked him or -- I think  
 19 we talked about it once. I don't know --  
 20 let me step back.  
 21           To my knowledge, no. I think at  
 22 that point he'd had it with Moody's, so he  
 23 was ready to leave.  
 24           **Q Senator Levin asked at the**  
 25 **hearing last week if -- he asked several of**

141

1           **INTERVIEW - I. KOLCHINSKY**  
 2 **the witnesses, but I don't believe he asked**  
 3 **you this question, so I will ask you, is:**  
 4 **Do you know of anyone taken off of a deal or**  
 5 **taken off of the next deal because a banker**  
 6 **didn't like the Moody's employee and the**  
 7 **scrutiny that a Moody's employee might be**  
 8 **applying to a deal?**  
 9       A   Yes, the answer is yes.  
 10       **Q   Who?**  
 11       A   Rick Mickalek was certainly  
 12 banned from working on some deals. This was  
 13 sort of my understanding. It wasn't when I  
 14 was a managing director. My understanding,  
 15 he wasn't allowed to work on some deals.  
 16       **Q   Anyone else?**  
 17       A   Not that I can remember.  
 18           You know one thing, there is an  
 19 e-mail in there that was addressed to me  
 20 from Alexander Reketa about a -- it was an  
 21 e-mail that, in the documents that were  
 22 released by the permanent subcommittee on  
 23 investigations -- there was an e-mail to me  
 24 from Alexander Reketa, who was then the head  
 25 of CDOs at Mizuho. He had, effectively that

142

1           **INTERVIEW - I. KOLCHINSKY**  
 2 was one of those e-mails that people ask to  
 3 take somebody off the next deal. This was  
 4 regarding an analyst named Sindhu Veluri,  
 5 and it was his excuse that she wasn't  
 6 experienced. And during my testimony I  
 7 actually -- I don't know if you recall, I  
 8 actually said that, I tried to defend her  
 9 because she was actually a very good  
 10 analyst.  
 11           I don't recall if I didn't assign  
 12 her on the next deal with them. If I  
 13 didn't, it wouldn't be because he asked me  
 14 to. It was because she had her hands full  
 15 doing the other, the transaction that, this  
 16 transaction, which she was staff on as well.  
 17           But those kinds of requests came  
 18 a lot. I try not to react to them. I don't  
 19 think I ever have, to be honest with you.  
 20 But obviously Rick was big example of  
 21 someone who was known not to be allowed to  
 22 work on certain deals.  
 23       **Q   And Rick is?**  
 24       A   Mr. Mickalek.  
 25       **Q   We were talking earlier about the**

143

1           **INTERVIEW - I. KOLCHINSKY**  
 2 **Vertical ABS CDO 2007-1 which was issued by**  
 3 **UBS?**  
 4       A   Yes.  
 5       **Q   Who was involved at Moody's in**  
 6 **that deal?**  
 7       A   I would have to look up my  
 8 e-mails. I don't recall.  
 9       **Q   What e-mails are you looking up?**  
 10 **E-mails that you took with you?**  
 11       A   I have e-mails -- whenever we  
 12 created a special sort of HTML-based  
 13 software, which would generate staffing  
 14 e-mails, it helped us to manage the work  
 15 flow. So I have kept all my staffing  
 16 e-mails.  
 17           MR. BUBB: These were the HTML  
 18 software output that was outside of  
 19 your standard e-mail system?  
 20           THE WITNESS: It generated  
 21 e-mail. It was just -- here, this is  
 22 what it looks like. It just had some  
 23 data that just basically allowed us,  
 24 there was some pull-down menus.  
 25           Instead of generating what was

144

1           **INTERVIEW - I. KOLCHINSKY**  
 2 done before, these e-mails were  
 3 generated by typing. All this  
 4 basically allowed you to do is quickly  
 5 put the names in, click, send. It  
 6 would just update and it can access  
 7 database and it would send out the  
 8 e-mail to the staff in question. It  
 9 was just a word flow tool, that is all.  
 10          MR. BUBB: And were those  
 11 e-mails routinely deleted after some  
 12 period by Moody's?  
 13          THE WITNESS: I think Moody's  
 14 has a, had a document preservation  
 15 policy which requires that documents  
 16 are deleted after a certain time.  
 17          Here's the original. I don't  
 18 know if this changed, but here's the  
 19 original staffing e-mail for Vertical  
 20 '07. I have Saiyid Islam as the  
 21 quantitative analyst, Peter Hallenbeck  
 22 as the legal analyst. I guess I was  
 23 the committee chair.  
 24          That is it. That is the  
 25 contact at UBS. You asked me who was

145

1 INTERVIEW - I. KOLCHINSKY  
2 my contact, Vab Kumar was my contact.  
3 Here, if you want to take a look at  
4 it. This is pre-automatic generation,  
5 so this was all created by hand. So  
6 we just basically created a software  
7 that mimicked this but didn't force us  
8 to write every line.  
9 MR. BUBB: Why didn't your  
10 e-mails get deleted in accordance with  
11 Moody's document preservation policy?  
12 THE WITNESS: Because I kept  
13 all the e-mails, archived them.  
14 MR. BUBB: You archived them  
15 separate from their automatic deletion  
16 process?  
17 THE WITNESS: I think at some  
18 point they stopped auto delete, but I  
19 would periodically archive all of my  
20 e-mails out of -- I did it out of  
21 necessity because the size for the in  
22 box, the live in box, was so small it  
23 would get overwhelmed after a few  
24 weeks, so by necessity I got into the  
25 habit of periodically moving e-mails

146

1 INTERVIEW - I. KOLCHINSKY  
2 out of that live e-mail box.  
3 MR. BUBB: Did other employees  
4 archive e-mails in a similar manner?  
5 THE WITNESS: I think so, but I  
6 also took them home, which made the  
7 difference.  
8 I would imagine one or two  
9 folks also did the same thing.  
10 Basically this is the post word flow  
11 software output, so it is more clean,  
12 streamlined, and I didn't have to, I  
13 just basically pull down boxes for  
14 those things.  
15 But I have all these e-mails,  
16 all these staffing e-mails, so  
17 whenever I staff or anybody staffs a  
18 deal, I have these e-mails.  
19 MR. BUBB: Were they provided  
20 to the permanent subcommittee on  
21 investigations?  
22 THE WITNESS: Not these  
23 e-mails, no. But what I told them is  
24 I can give you what I think is  
25 critical to the level of the things

147

1 INTERVIEW - I. KOLCHINSKY  
2 that we talked about, but I have all  
3 this other stuff because I have lot  
4 of, you know, filler here as well.  
5 You are welcome to any and all of it.  
6 I can even burn a CD with all  
7 the stuff; as I make the offer, with a  
8 subpoena I can burn a CD with this.  
9 Just there is a lot of not interesting  
10 stuff in there. You are welcome to  
11 all of it.  
12 MR. BONDI: Mr. Kolchinsky, we  
13 would ask you to continue to preserve  
14 and maintain all of the e-mails,  
15 documents, electronic files,  
16 recordings, anything else that you may  
17 have --  
18 THE WITNESS: Of course.  
19 MR. BONDI: -- retained through  
20 the course of your work with Moody's.  
21 We will follow up off line with a  
22 subpoena for those additional, that  
23 additional data. Thank you.  
24 THE WITNESS: No problem.  
25 MR. BONDI: In the interest of

148

1 INTERVIEW - I. KOLCHINSKY  
2 time we are going to cut this  
3 interview short. We hope we can take  
4 you up on your earlier offer and talk  
5 to you occasionally through this  
6 process --  
7 THE WITNESS: Of course,  
8 absolutely.  
9 MR. BONDI: -- throughout our  
10 investigation. And we are cognizant  
11 of your time and perhaps we can  
12 follow up by phone in the future --  
13 THE WITNESS: Absolutely, yes.  
14 MR. BONDI: -- or during other  
15 convenient times for you. We  
16 appreciate you meeting with us in  
17 person.  
18 THE WITNESS: No problem at all.  
19 MR. BONDI: In the remaining  
20 few minutes, Tom, do you have any  
21 pressing questions?  
22 MR. BORGERS: Yes, one real  
23 quick question.  
24 Do you have anyone on the RMBS  
25 side who had early warning signs what

149

<p>1 INTERVIEW - I. KOLCHINSKY 2 was going on on their side because it 3 was much earlier than your side of the 4 CDO? 5 THE WITNESS: Yeah, they would 6 have known more. Like I said, we -- 7 MR. BORGERS: Do you have any 8 names of those that might have shared 9 some insight? 10 THE WITNESS: I don't know if 11 they shared -- I can give you the 12 names of some of the senior people I 13 know -- 14 MR. BORGERS: Okay. 15 THE WITNESS: -- that knew the 16 product area better. 17 Obviously I would start with 18 Mr. Michael Kanef, who was the head of 19 the whole group; Nicholas Weill, still 20 at Moody's; Warren Kornfeld, also 21 still at Moody's. 22 Jay Siegel has left. His exit 23 interview was in one of the documents 24 that was released by the permanent 25 subcommittee on investigations, and</p> <p>150</p>	<p>1 INTERVIEW - I. KOLCHINSKY 2 MR. BONDI: It would be 3 enormously helpful for us. We are 4 trying to get in touch with former 5 employees of Moody's. 6 THE WITNESS: I would guess you 7 know most of them, but, you know, it 8 is Mr. Mickalek who was on the panel, 9 Mr. Sifuentes who was on the panel, 10 Mark Frobea, who was not on this 11 panel. But I can get a few more 12 names. 13 MR. BONDI: That would be 14 helpful. And if you could err on the 15 side of giving us everything. 16 THE WITNESS: Okay. I may not 17 have their -- 18 MR. BONDI: Even persons who 19 you think might not be directly 20 relevant for our investigation, we 21 would like to have a universe of the 22 former employees -- 23 THE WITNESS: Sure. 24 MR. BONDI: -- at Moody's. To 25 the extent, though, that you believe</p> <p>152</p>
<p>1 INTERVIEW - I. KOLCHINSKY 2 David Tiescher. There is a David 3 Teshler at S&amp;P also, but that's not -- 4 that is different. 5 MR. BONDI: Is Mr. Tiescher 6 still at Moody's? 7 THE WITNESS: I don't know. He 8 was the nominal head of compliance who 9 replaced Scott McCluskey, but he 10 didn't do much. He didn't work on my 11 issues either, and then when they 12 brought in this new person as the head 13 of compliance, I don't know what 14 happened to David. I have no idea 15 where he is. 16 MR. BONDI: Mr. McCluskey, if 17 we could ask your help with the 18 following: Could you go home and 19 search your contacts for your 20 colleagues from Moody's who are no 21 longer employed with Moody's who 22 worked with you on the CDO side or the 23 RMBS side, and e-mail us a list of 24 names and contact information? 25 THE WITNESS: Okay.</p> <p>151</p>	<p>1 INTERVIEW - I. KOLCHINSKY 2 some may be more relevant than others, 3 please let us know who you recommend 4 we speak to first. 5 THE WITNESS: Sure. 6 MR. BORGERS: Would you have an 7 organizational chart in your archive? 8 THE WITNESS: No, not an 9 organizational chart. It switched 10 back and forth as well. I can sort of 11 give you an understanding of how it is. 12 There is a current 13 organizational chart that Moody's does 14 send out on a weekly basis in 15 structured finance. They have what is 16 called a structured finance quick 17 check. It is a spreadsheet, but one 18 of the slides there has an org. chart 19 of at least the structured finance 20 unit. 21 MR. BORGERS: Okay. Thank you. 22 MR. BONDI: Mr. Kolchinsky, our 23 investigation is confidential. We 24 just ask that you do not discuss what 25 we have talked about with anyone else</p> <p>153</p>

CONFIDENTIAL

<p>1 INTERVIEW - I. KOLCHINSKY 2 outside of any lawyers who you may 3 want to consult. 4 I understand for the record, 5 sir, and I should have put this up 6 front, that you are choosing to speak 7 to us without counsel and that we have 8 received the blessing of your 9 employment counsel to proceed at your 10 wishes to talk to you directly. 11 THE WITNESS: That is correct. 12 MR. BONDI: If at any time, 13 though, sir, that you ever want to 14 consult counsel or want to involve 15 counsel, that is your choice and we 16 will honor your choice to have counsel 17 present, as I indicated prior to the 18 e-mail, that you could have counsel 19 here today, and you declined, is that 20 correct? 21 THE WITNESS: That is correct. 22 I also asked that as long as I am not 23 the subject of this investigation; if 24 that changes, please let me know. 25 MR. BONDI: Sir, we have no</p> <p>154</p>	<p>1 CERTIFICATION 2 3 I, Jessica R. Berman, a Notary Public 4 for and within the State of New York, do 5 hereby certify: 6 That the witness whose testimony as 7 herein set forth, and that the within 8 transcript is a true record of the testimony 9 given by said witness. 10 I further certify that I am not related 11 to any of the parties to this action by 12 blood or marriage, and that I am in no way 13 interested in the outcome of this matter. 14 IN WITNESS WHEREOF, I have hereunto set 15 my hand this 5th day of May, 2010. 16 17 18 19 20 _____ 21 Jessica R. Berman 22 23 24 25</p> <p>156</p>
<p>1 subjects of our investigation. We are 2 fact-finding, as I said. 3 But thank you for your time. 4 We will speak I am sure in the future. 5 THE WITNESS: Absolutely. 6 MR. BONDI: Thank you very much. 7 (Time noted: 3: 00 p.m.) 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25</p> <p>155</p>	



<b>A</b>				
<b>abcp</b> 86:2	<b>advent</b> 12:9 74:17	143:10 145:21,22	<b>asked</b> 6:22,23 39:21	25:15,17,18,18,20,20
<b>ability</b> 80:11 104:23 105:11	<b>advice</b> 86:17 120:12	<b>analysts</b> 28:21,21,22	50:16 52:13 87:3,5	31:22 108:12 109:8
<b>able</b> 71:19 80:24 83:4	<b>advisory</b> 126:21	28:24 29:13 37:18	120:11,17 121:11	127:17
92:21 102:6 110:21	<b>aerospace</b> 4:2	37:24 46:22 49:5	129:10,20 130:5	<b>avoid</b> 108:14 124:13
131:22 141:3	<b>agencies</b> 34:14,20 35:9	55:18 62:21 65:8,8	131:9 134:5 139:7	<b>avoiding</b> 109:19
<b>abs</b> 12:10 54:21 91:15	35:13 100:11 128:8	81:10,19 118:17	140:8 141:10,18,24	<b>aware</b> 13:9 18:2 59:15
92:9 103:12 115:4	<b>agency</b> 6:18,20 13:16	<b>analytic</b> 94:23	141:25 142:2 143:13	111:21 121:7
122:16 129:15 131:3	35:22 57:19,25 58:8	<b>analytical</b> 9:2 62:6	145:25 154:22	
144:2	58:18 76:2 87:16	<b>analytics</b> 132:9	<b>aspects</b> 21:8	<b>B</b>
<b>absolutely</b> 53:3 70:25	94:24 113:11 136:5	<b>analyze</b> 10:5	<b>assembly</b> 65:13	<b>ba</b> 16:23 115:10 119:5
76:20 149:8,13	140:22	<b>analyzed</b> 37:10	<b>asset</b> 12:18 16:11,15	<b>bachelors</b> 3:25
155:5	<b>agenda</b> 133:23 135:9	<b>andy</b> 119:22	16:16 66:11,21 73:8	<b>back</b> 6:16,18 14:6 15:5
<b>abx</b> 106:6 115:14	135:13	<b>anecdotally</b> 85:18	74:8 78:4 102:11	21:24 27:3 28:5 35:6
<b>academic</b> 22:5 64:10	<b>aggressive</b> 74:12 77:18	<b>announced</b> 122:4	106:12 113:10	38:20 39:2,5 40:2
64:17	115:20 118:23	<b>annual</b> 72:6	<b>assetbacked</b> 86:2	44:14 52:21 58:15
<b>accelerate</b> 63:20	<b>aggressively</b> 64:22	<b>answer</b> 46:20 113:19	16:10,16 19:18,20	64:18 80:6 85:12
<b>accepted</b> 43:4	<b>agree</b> 26:24,25 27:2	142:9	19:21 20:15 66:14	86:15 87:2,11,13
<b>accepts</b> 42:8	53:17	<b>answering</b> 141:10	66:14 68:20 77:6	88:18 89:24 92:16
<b>access</b> 82:18 109:23	<b>agreed</b> 33:8 44:21,23	<b>anybody</b> 26:15 102:18	89:16 90:19 102:9	99:4 115:22 116:11
145:6	134:10	147:17	103:10,18	128:3 140:13 141:20
<b>accidentally</b> 27:24	<b>agreement</b> 33:9 37:6	<b>appearances</b> 2:1	<b>assign</b> 10:6,7 117:18	153:10
<b>account</b> 70:10	39:6	<b>appears</b> 97:18	143:11	<b>backbone</b> 57:23 58:5
<b>accountants</b> 110:12	<b>agreements</b> 33:10	<b>application</b> 92:8	<b>assigning</b> 62:7,8	59:8
128:10	<b>ahead</b> 37:17	<b>applied</b> 88:16 90:2	<b>assistant</b> 2:7	<b>backbones</b> 59:3
<b>accounting</b> 72:10	<b>aig</b> 70:6,16 71:4,10,10	104:9 106:10	<b>associate</b> 137:6	<b>backed</b> 10:22 11:25
<b>accounts</b> 34:9	72:16	<b>apply</b> 89:17,18	<b>association</b> 44:2	12:10 13:4 20:13,14
<b>achieve</b> 107:3	<b>aircraft</b> 12:5	<b>applying</b> 142:8	<b>assume</b> 19:10 41:19	52:9,13,24 53:12,18
<b>act</b> 115:17	<b>aladdin</b> 49:21 50:3	<b>appreciate</b> 149:16	109:21	55:4 63:11
<b>action</b> 115:6,7 116:16	<b>alert</b> 32:7	<b>approach</b> 9:19 12:4	<b>assumed</b> 26:8 49:6	<b>background</b> 3:24
156:11	<b>alexander</b> 142:20,24	18:5 19:9 34:7,9,10	105:3 124:16	<b>bad</b> 46:21 54:11 56:10
<b>actions</b> 140:2	<b>alliance</b> 64:15	34:14 35:13 66:19	<b>assuming</b> 104:24	104:4 116:6
<b>active</b> 24:3,6,7 120:15	<b>allocate</b> 25:25	95:14	<b>assumption</b> 54:2	<b>ballpark</b> 84:21
<b>actual</b> 26:5 27:12 40:4	<b>allocation</b> 86:7	<b>approached</b> 33:6	<b>assumptions</b> 27:10	<b>bank</b> 71:24 77:23
90:7 91:4 97:22	<b>allocations</b> 12:2	<b>approaches</b> 98:11	66:5 74:14,16 93:15	78:16 79:15 82:18
103:10 126:9	<b>allow</b> 67:19	<b>approval</b> 93:21 97:16	104:24,25 105:4	85:22,24,24
<b>ad</b> 41:22 42:9 45:8	<b>allowed</b> 67:25 68:8,8	98:6	<b>attempts</b> 40:24	<b>banked</b> 35:15
93:19,22	142:15 143:21	<b>approve</b> 94:2,4	<b>attending</b> 40:16	<b>banker</b> 27:19 28:3
<b>added</b> 80:15 101:24	144:23 145:4	<b>approving</b> 93:11,14	<b>attitude</b> 55:14,15	30:10,10,18 31:2,4
<b>addendum</b> 138:11	<b>allows</b> 25:13	<b>april</b> 1:11	56:16 61:4 81:9,14	32:25 33:6,16 34:6
<b>additional</b> 72:22	<b>alma</b> 5:7	<b>arbitrage</b> 106:3	81:15 86:15 114:20	34:19,23 35:15
148:22,23	<b>alphanumeric</b> 25:14	<b>architect</b> 125:6,10	<b>attorney</b> 4:22,25 5:2	45:24 46:5 52:4 57:5
<b>address</b> 114:3,18	<b>ambac</b> 71:10	<b>architectural</b> 125:8	133:17,21 134:12,22	57:11,18,21,24 58:4
<b>addressed</b> 100:22	<b>american</b> 3:9	<b>archive</b> 146:19 147:4	134:23 137:11,18,19	58:12,20 59:5 63:12
113:25 114:18	<b>americans</b> 12:24	153:7	139:13	111:8 142:5
142:19	<b>amount</b> 53:12 80:16	<b>archived</b> 146:13,14	<b>attorneys</b> 5:4,5 134:14	<b>bankers</b> 12:23 24:24
<b>addressee</b> 138:22	115:6	<b>area</b> 17:15 24:11 63:6	<b>audited</b> 24:23	26:8,21 28:4 30:25
<b>addressing</b> 124:20	<b>analysis</b> 119:3	150:16	<b>auditing</b> 65:10	32:4 36:3,16 51:20
<b>adjust</b> 28:7 35:2	<b>analyst</b> 7:22 27:16,17	<b>areas</b> 26:19	<b>august</b> 134:8,10 135:2	52:23 53:17 54:13
106:23,24	27:18 28:2,6,11,12	<b>argue</b> 112:15	135:4	55:22 57:21 58:16
<b>adjusted</b> 127:9,10,11	28:15,17 29:6,7	<b>argument</b> 84:24 87:2	<b>author</b> 92:10	59:3,12 64:21 65:10
<b>adjusting</b> 121:13	37:15 38:5,24 39:8	<b>arranged</b> 4:16	<b>auto</b> 146:18	68:17 69:15,17,20
<b>adjustment</b> 127:16	41:3 42:3,7,10,17	<b>arrangement</b> 77:18,20	<b>automatic</b> 146:15	73:11 74:8 77:17
<b>adopted</b> 122:7 123:9	44:16,25 46:9 47:4	<b>arrive</b> 20:9	<b>available</b> 26:11,14	85:18 86:21 105:18
<b>advantage</b> 100:10	49:4 51:20 54:12,17	<b>arrived</b> 18:23	100:13	106:10 108:17
	57:19 60:22 61:25	<b>art</b> 112:2	<b>avenue</b> 2:5	109:17,18 110:7,21
	62:9,9,16 98:24	<b>artificially</b> 14:11	<b>average</b> 19:21 25:8,8	111:16 114:6 118:12
	100:3 108:2 143:4	<b>aside</b> 125:21		118:18,24 122:22

123:3 124:15	<b>better</b> 52:3 55:24,24 56:2 57:19 73:14,20 74:3 80:20 89:22 90:16 150:16	150:14 153:6,21	<b>burn</b> 148:6,8	141:5
<b>banking</b> 6:12 34:6 57:22 59:20 105:23	<b>big</b> 101:17 143:20	<b>born</b> 49:24	<b>business</b> 4:6,16,20 55:20 71:12,17 93:20 94:3,8,12 95:3 95:4 96:9,12,14,18 96:25 99:12,18,21 99:23 100:3,6 114:14 116:7 130:18 130:20	<b>cash</b> 26:2 32:21,23 35:11 36:24 46:13 46:16 47:12 77:2,13 77:13 79:5,22,23 80:2,3 83:20 86:11 90:3,12,23 91:3 92:2 101:2 102:11 103:10 103:18 104:15,18 105:13 106:13,20 107:19 108:5,7 110:3,22 111:4
<b>banks</b> 33:25 70:13,14 70:14 71:15,17 72:12 73:16 118:8	<b>bigger</b> 41:6,7	<b>boss</b> 60:3	<b>businessbased</b> 115:25	<b>cashing</b> 86:22
<b>banned</b> 142:12	<b>biggest</b> 72:16 85:12 105:14 117:4 122:15	<b>bother</b> 29:4	<b>bust</b> 52:15	<b>categories</b> 127:13,15
<b>barclays</b> 72:14,15	<b>bill</b> 50:25	<b>bottom</b> 84:17	<b>buy</b> 14:17,19 24:3 33:14,15,21 70:18 70:19,22 80:14 102:13,13 105:11,18 131:13	<b>cause</b> 101:5,13,14
<b>barry</b> 135:11	<b>binomial</b> 18:12,18 19:11,15 20:8 21:13 65:19,20 67:2,3 88:4 88:14,20 89:11 90:4 90:19,24 92:9	<b>bought</b> 14:3,12 70:13	<b>buyer</b> 70:5 79:16 101:7	<b>causes</b> 3:7
<b>base</b> 46:11 105:3	<b>bit</b> 12:13 24:15 141:12	<b>box</b> 9:17 146:22,22 147:2	<b>buying</b> 14:8 24:13 73:4	<b>cbo</b> 5:21
<b>based</b> 22:18 46:19 65:25 117:18 127:14	<b>black</b> 36:6 37:6,7	<b>boxes</b> 22:6 147:13		<b>cbos</b> 13:25
<b>basic</b> 11:3 118:22 119:3	<b>blowing</b> 154:8	<b>brackets</b> 31:16,20	<b>C</b>	<b>cd</b> 148:6,8
<b>basically</b> 27:18 71:21 72:5,17 107:20	<b>blew</b> 104:7	<b>brad</b> 3:4	<b>calculate</b> 20:2 26:9,10	<b>cdo</b> 7:7,9 12:10 13:18 23:10,16,22 24:8 30:2 36:24 39:3 40:13 51:12 52:23 54:21 59:20 63:11 66:10 70:5,10 73:15 74:6,25 76:24,25,25 77:5,6 78:5,16,17,18 78:21 80:11 83:22 83:22 85:7 86:5 88:4 89:17 90:2,18,21 95:7 100:14 102:6 103:25 118:3 126:13 127:16 128:24 131:3 131:9 144:2 150:4 151:22
<b>basis</b> 25:25 51:4 68:21 69:4 70:7,9 71:24 72:5,6 107:18 108:5 108:6 110:11,14 116:25 118:5 153:14	<b>blood</b> 156:12	<b>bradley</b> 2:7	<b>calculated</b> 10:17 46:17	<b>cdoedge</b> 9:2
<b>battles</b> 105:14	<b>blow</b> 125:7	<b>branches</b> 70:14	<b>calculator</b> 88:17	<b>cdos</b> 5:24 9:14,20 10:22 11:16,20 13:6 13:10 17:18,21,25 18:6 19:3 34:20 48:20 53:17,19 55:3 70:2 74:22 76:23 80:12 86:6,7 91:15 92:10 101:10 103:12 103:20 104:15,16,18 104:18 105:9 115:4 115:11 117:22,24 118:4 121:10,15 122:16 123:15 127:21 129:15 142:25
<b>bear</b> 32:16 63:11,12 118:2,10	<b>board</b> 62:14 63:7 116:20	<b>break</b> 20:5,6 87:19,22 88:2	<b>calendar</b> 42:21	<b>cds</b> 27:5 36:10 80:12 109:20
<b>becoming</b> 59:5 64:2	<b>bond</b> 5:22 6:8,9 14:4,6 20:3,9 34:25 80:3 106:14,20 107:19 108:5,6 121:16	<b>breath</b> 122:19	<b>california</b> 4:3	<b>cdsbased</b> 32:22
<b>began</b> 37:22	<b>bonds</b> 12:21 14:9 19:14 20:2,10 52:14 52:16 74:5 79:23 80:2 83:15 88:15 121:14 123:14	<b>breathier</b> 122:19	<b>call</b> 18:20 30:10,13,14 31:3 54:13,15 108:17 134:19 135:10	<b>cecilia</b> 127:22
<b>beginning</b> 43:9 61:22	<b>bondi</b> 2:7 3:2,4 17:17 20:4 21:21 23:5 36:17 67:4 69:18 75:2 87:9,20 92:17 93:3 97:4 111:15 123:17 124:7 130:25 133:6 137:24 148:12 148:19,25 149:9,14 149:19 151:5,16 152:2,13,18,24 153:22 154:12,25 155:6	<b>brician</b> 43:13 44:4 55:6	<b>called</b> 5:21,24 8:25 10:23 12:2 15:3 18:11 20:17 30:7 41:12 48:15 55:19 66:10 70:7 83:6,9,11 129:16 131:3 132:20 134:4 135:6 136:25 153:16	<b>cell</b> 27:24,25
<b>begs</b> 130:15	<b>bonus</b> 46:12,13,14,15 46:16 47:3,5,12,12 47:17 48:10	<b>brought</b> 77:13 108:2 151:12	<b>calling</b> 14:8 24:13 73:4	<b>cents</b> 14:12
<b>believe</b> 8:22 9:3 10:19 10:21 13:12,21,22 15:10 16:4 38:20 43:2 47:24 48:11,11 50:9 59:4 60:5 61:14 65:24 71:13 88:13 90:15 92:14 98:19 99:25 103:21 110:19 110:20 115:7,17 116:23 120:8 121:7 121:20 122:23 123:10 130:6,9 132:17 133:4 135:18 139:20 140:25 141:17 142:2 152:25	<b>books</b> 22:6 85:21 106:5	<b>bring</b> 38:5 39:9,11 58:20 123:21	<b>capital</b> 6:5 26:22 45:17 53:8 68:4	
<b>believed</b> 55:19 65:9	<b>bookkeeping</b> 100:5	<b>bringing</b> 52:23	<b>care</b> 95:24	
<b>bell</b> 128:12	<b>book</b> 71:14,16,16,17 71:18 118:6,7 126:22,24 127:3,4	<b>brothers</b> 19:4 23:8	<b>career</b> 120:25	
<b>benefit</b> 84:18	<b>boom</b> 40:7 74:15	<b>brought</b> 77:13 108:2 151:12	<b>carry</b> 51:5	
<b>benefits</b> 65:7	<b>borgers</b> 2:10 3:10 5:4 32:3 149:22 150:7	<b>bring</b> 38:5 39:9,11 58:20 123:21	<b>case</b> 27:15 28:4 48:12 82:14 85:14 139:10	
<b>benefitted</b> 47:21		<b>bringing</b> 52:23	<b>cases</b> 24:18 27:21 67:10 81:18 82:17	
<b>berman</b> 156:3,20		<b>brothers</b> 19:4 23:8		
<b>best</b> 105:21		<b>brought</b> 77:13 108:2 151:12		
<b>bet</b> 18:15,19,22 19:6,7 19:10		<b>bruce</b> 2:14 3:10		
<b>beta</b> 112:25		<b>bubb</b> 2:12 3:10 5:3,5 14:21 15:3 22:17 65:14,21 69:9,14 73:21 74:2 81:18 82:12,17,22 84:7 87:5 91:2 92:3,12,22 96:11,17,22 109:2 109:18 110:2,6,19 110:24 117:21 119:13 121:16,22 122:6 123:8,25 130:4 131:7 132:4 132:11,25 134:13,21 134:25 135:23 144:17 145:10 146:9 146:14 147:3,19		

<p><b>century</b> 14:2  <b>certain</b> 15:23 35:4  48:16 53:17 61:15  66:16 110:16 111:20  143:22 145:16  <b>certainly</b> 142:11  <b>certification</b> 156:1  <b>certify</b> 156:5,10  <b>cetera</b> 12:21 31:22,23  63:2,3 75:21 81:17  <b>cfe</b> 2:10  <b>chain</b> 128:9  <b>chair</b> 62:10 81:11,12  145:23  <b>challenge</b> 101:24  <b>challenges</b> 100:15,22  <b>change</b> 10:10 11:8  32:19,20 61:18 64:8  66:25 67:5,21 68:6  72:19 93:9 97:9  105:12 106:23,25  109:25 115:22  131:23  <b>changed</b> 5:10 11:5  36:9 60:6 63:15,19  65:15,22,23 66:6  93:8 125:3,3 145:18  <b>changes</b> 66:24 68:7  96:5 103:7 141:8  154:24  <b>changing</b> 109:20  <b>chaotic</b> 22:4,9 24:15  31:11 38:19 39:15  43:9  <b>chaotically</b> 21:16  <b>charge</b> 24:12 43:20  115:4  <b>charged</b> 22:2  <b>chart</b> 47:25 48:2 153:7  153:9,13,18  <b>chau</b> 126:23,25 127:3  <b>check</b> 28:25 41:4  125:8 153:17  <b>chief</b> 119:23 120:14  <b>choice</b> 154:15,16  <b>choosing</b> 154:6  <b>chronology</b> 41:10  <b>church</b> 64:12  <b>circulated</b> 58:23  <b>circumstances</b> 49:14  49:18 114:22  <b>citigroup</b> 23:14 29:17  30:6,11 39:3 52:22  52:23 127:23  <b>clarkson</b> 43:13  <b>class</b> 96:20  <b>classes</b> 64:15</p>	<p><b>clean</b> 9:6 131:7 147:11  <b>clear</b> 9:9 70:22 122:17  129:17 140:12  <b>click</b> 145:5  <b>clo</b> 5:21 119:19  <b>clock</b> 43:18  <b>clos</b> 122:21 123:5  <b>close</b> 34:13 116:5,5  118:11,19 129:7  <b>closed</b> 91:4,7,8  <b>closing</b> 33:4 38:9  51:24 110:13 124:19  <b>cmbs</b> 5:18 44:12  <b>coauthor</b> 15:7  <b>cognizant</b> 149:10  <b>collapsed</b> 118:3  <b>collateral</b> 11:17,21  12:17 13:6 17:22  23:11,11,25 24:10  24:13 25:22 29:23  29:24 30:20,23 33:7  33:8,11 36:2 39:4  45:22 53:13 67:19  77:16,18,19,25 78:2  78:11 79:6 84:7,11  84:13 85:25 100:24  101:18,20,21 104:3  124:14,17 125:20,23  126:7,12,14  <b>collateralized</b> 5:22,23  5:25  <b>colleagues</b> 3:10 75:5  76:19 81:3 151:20  <b>collude</b> 111:7  <b>color</b> 138:4  <b>columns</b> 55:13  <b>combination</b> 77:3  106:22  <b>come</b> 12:10 26:21 28:5  54:4 62:21 78:6 79:9  82:23 127:2  <b>comes</b> 13:15 63:12  135:5  <b>comfortable</b> 112:4  <b>coming</b> 22:13 32:7,9  89:24 93:13 95:6  111:20 113:22  118:17 134:5  <b>commenting</b> 35:22,23  <b>comments</b> 26:16,17  27:8  <b>commercial</b> 5:19 86:3  <b>commission</b> 1:7 2:4  3:5,6  <b>commissions</b> 111:23  <b>committee</b> 37:11,19  38:8,17,18 39:9,12</p>	<p>39:25 40:3,10,15,16  40:18,19,21,22  41:17,20,21,24,25  42:12,19,25 44:18  44:21,22 45:5,6,16  47:15 48:16,21  51:10,11,14 52:5  62:8,10,22,25 63:5  63:23,25 81:11,12  98:2 136:3,13  145:23  <b>committees</b> 38:4,16  49:10  <b>communicate</b> 25:14  51:22  <b>communicated</b> 52:3  119:21  <b>communication</b> 62:19  <b>companies</b> 66:13 71:9  <b>company</b> 47:14,18  48:3,10 66:14  <b>compare</b> 99:13  <b>compared</b> 12:19,20  63:16 64:5 67:23  72:21 75:16  <b>comparison</b> 98:11  <b>compensated</b> 46:10  <b>competitive</b> 100:10  <b>competitors</b> 99:6  <b>complain</b> 76:4  <b>complained</b> 76:9  <b>complaining</b> 76:5  <b>complaint</b> 95:17  130:23 132:16 133:2  138:12  <b>complaints</b> 75:4,7,14  76:13  <b>complete</b> 139:5  <b>completely</b> 56:3  121:19  <b>complex</b> 74:25 81:5  <b>complexity</b> 74:19,24  79:19 80:8,16  101:25  <b>compliance</b> 132:17  151:8,13  <b>compliant</b> 109:24  <b>components</b> 88:10  <b>composed</b> 49:10  <b>concept</b> 60:13 61:24  <b>concern</b> 114:11 122:24  123:2,7 138:10  <b>concerned</b> 76:15 79:11  84:14 85:9,14  104:22 119:15,17  138:15  <b>concerning</b> 3:14 13:9</p>	<p>18:3 75:5,8  <b>concerns</b> 100:16  104:17,19 113:24,25  114:2,4,7  <b>concrete</b> 29:16 48:24  <b>conduit</b> 86:3  <b>conference</b> 127:2  <b>confidential</b> 153:23  <b>confidentiality</b> 26:14  <b>conformed</b> 27:9,11  <b>congress</b> 3:7  <b>connection</b> 47:6 92:21  <b>considered</b> 71:19  <b>consistency</b> 62:15 63:7  <b>consistent</b> 62:13  <b>consisting</b> 17:22  <b>constellation</b> 83:11  <b>constellations</b> 83:13  <b>constructive</b> 140:6,7  <b>consult</b> 154:3,14  <b>consumer</b> 72:16  <b>contact</b> 30:17 127:21  128:24 129:4 145:25  146:2,2 151:24  <b>contacts</b> 151:19  <b>contained</b> 68:11  <b>contingencies</b> 78:20  <b>continue</b> 148:13  <b>continued</b> 123:5  <b>contract</b> 77:22  <b>contracting</b> 125:5  <b>contributed</b> 44:3  <b>contribution</b> 69:2  <b>control</b> 102:8 139:6  <b>controlled</b> 85:23  <b>controversial</b> 37:16  38:5  <b>controversy</b> 43:24  <b>convenient</b> 149:15  <b>conversation</b> 32:13,17  121:4 135:15  <b>conversations</b> 13:8,11  17:12 18:3  <b>convinced</b> 135:15  136:22  <b>cooperative</b> 119:18  <b>coordinate</b> 36:3  <b>coordinated</b> 127:25  <b>copula</b> 112:8,10,16,18  112:20 113:7,8,12  <b>copy</b> 31:9 132:18  <b>corp</b> 94:22 114:24  132:9,12  <b>corporate</b> 10:18 19:7  20:10  <b>corporation</b> 3:15  <b>correct</b> 98:14 105:2,4</p>	<p>154:11,20,21  <b>correctly</b> 26:10 103:16  <b>correlated</b> 19:18 65:20  67:3,15 88:4,19,22  89:11 90:3,18,24  92:9  <b>correlation</b> 11:4 21:23  22:22 66:24 67:5,13  67:22,25 68:5 84:16  84:19,23 85:3,7  86:25 88:12,16  90:20,24 102:4,20  103:12 104:22,24,25  105:3,7  <b>correlations</b> 11:8  17:13,16 20:25  21:11,14,20 23:3  65:17,22 66:5,9,11  66:20,21 67:18 85:6  89:16,25 92:8  112:17 117:3  <b>cost</b> 68:15,22,23 69:3  69:3,11,13 71:24  73:12  <b>couldnt</b> 98:2 102:16  136:18  <b>counsel</b> 2:1,8 133:13  137:7,10 138:17,19  138:23 154:7,9,14  154:15,16,18  <b>counterpart</b> 28:14,18  <b>counterparty</b> 100:24  100:25 101:13,16  <b>countrywide</b> 23:12  29:24 39:5  <b>couple</b> 31:16 66:6  73:15 81:24 82:4  99:17  <b>coupon</b> 25:20  <b>course</b> 14:11 54:14  77:17 96:25 148:18  148:20 149:7  <b>court</b> 3:11  <b>covenant</b> 26:23 31:13  35:24 45:18  <b>covenants</b> 25:6 31:19  31:21 32:2 35:2  <b>cover</b> 111:6 123:16  <b>cp</b> 72:2 96:11,13  <b>crazy</b> 53:23  <b>create</b> 19:23 90:23  <b>created</b> 116:3 144:12  146:5,6  <b>credit</b> 7:23,24 8:15  9:19,25 10:9,11,18  11:25 12:8 13:14,15  13:25 14:2,5,18</p>
--	---	--	---	---

16:14,19 17:4 32:22 36:9 65:14,16 70:20 71:5,8,23 74:17 77:7 77:15 78:3,4,9,9 79:8,11,13,16 94:2 94:16 96:3,10,11,13 96:17,24 97:2,14 101:7,22 102:7,17 103:19 105:10 106:15,18 107:16 117:5 119:23 120:14 127:17 141:5 <b>credits</b> 35:8 <b>crisis</b> 1:7 2:4 3:5,8 64:20,21 94:17,18 140:25 <b>critical</b> 18:8 34:3 44:20 93:5 147:25 <b>cromwell</b> 133:12 138:18,20 <b>crossed</b> 59:11 <b>culminated</b> 129:9 <b>culture</b> 120:20 <b>cure</b> 115:21 <b>current</b> 69:7 139:18 153:12 <b>cut</b> 131:20 149:2 <b>cycle</b> 12:8,17 13:25 14:2	77:12,13 78:23 79:22,25,25 80:19 81:4,20 82:15 83:4,6 83:24 84:6,25 86:10 87:4,11 90:25 96:20 101:15,23 103:8 107:12 112:17 115:19 119:4 126:12 128:5,7 131:3 135:24 136:11 138:13 142:4,5,8 143:3,12 144:6 147:18 <b>dealers</b> 107:22 <b>dealing</b> 80:17 <b>deals</b> 11:24 12:3,12,16 12:18 14:3 20:13 22:8 32:7,9,15,21,22 32:23,23 36:19 46:5 46:20,22 47:5 50:23 51:23 55:11 56:21 56:23 57:11 60:13 61:24 62:12,13,15 64:3,4,5 72:18,24 74:12,20 75:10 76:17,19 81:24 82:4 83:10,11,14,15 85:3 85:15 86:22 90:3 96:20 98:12,13 100:14,14,17,23 101:25 102:2,21 104:10 105:5 106:8 111:19 113:16 116:3 116:25 117:8,12 118:12 119:2,18 122:4,11 123:2 126:6,8,17,19 136:14 142:12,15 143:22 <b>dealt</b> 43:22,23 128:25 <b>debt</b> 5:25 <b>december</b> 97:19 98:3 98:6 <b>decided</b> 6:11 117:14 <b>decline</b> 15:23 <b>declined</b> 124:17 154:19 <b>declining</b> 115:16 <b>default</b> 14:14 16:17,18 19:22 25:12 32:22 36:10 66:8,17,20 70:20 71:5,23 74:18 77:7,15 78:3,4,10,22 78:23,24 79:8,16 91:14 101:3,4,7,13 102:7,17 103:19 106:15,19 107:16	108:13 <b>defaulted</b> 14:4,7 16:16 79:14 <b>defaults</b> 91:12 101:8 <b>defend</b> 54:17 143:8 <b>defense</b> 138:17,18,23 <b>defensible</b> 55:17 <b>definitely</b> 31:25 36:18 64:19 <b>definition</b> 32:23 117:19 <b>degree</b> 4:8,16 106:14 <b>degrees</b> 106:16 108:14 <b>delete</b> 146:18 <b>deleted</b> 145:11,16 146:10 <b>deleting</b> 27:24 <b>deletion</b> 146:15 <b>delinquencies</b> 115:19 <b>deliver</b> 35:18 <b>delivered</b> 99:3 106:17 <b>departed</b> 49:17 <b>department</b> 22:5 64:10,18 135:19 <b>departure</b> 94:14 114:22 <b>depended</b> 10:11 31:7 47:13 <b>dependent</b> 90:13 101:2 <b>depending</b> 31:10 43:4 <b>deputy</b> 2:8 <b>derivatives</b> 7:7,9 43:21 44:12 112:13 129:23 130:3 <b>describe</b> 3:24 5:13 38:12 104:16 138:6 <b>described</b> 30:4 37:2 38:11 41:12 45:7 48:14 59:2 61:7 93:5 111:16 <b>describing</b> 63:17 <b>description</b> 45:22 <b>descriptions</b> 45:18,19 45:19,20 <b>designed</b> 105:23 <b>desk</b> 33:21 <b>desperate</b> 74:11 <b>details</b> 132:23 <b>deterioration</b> 17:4 <b>develop</b> 65:6 <b>developed</b> 25:4 99:11 <b>didnt</b> 4:11,15,18 6:16 10:10 11:14 12:10 17:13 21:3 23:24 26:4 29:4 32:4 44:21 45:12 50:15,23 51:8	51:18 54:4 60:21 61:20 76:16 78:21 81:21 91:2 99:18 102:15 103:18 104:8 106:10 113:20 115:12 116:8 118:14 119:12 120:3,4,21 120:23 123:21 124:22 127:24 128:7 129:8 136:20 137:10 138:25 139:3 142:6 143:11,13 146:7,9 147:12 151:10,10 <b>difference</b> 88:21 98:25 147:7 <b>differences</b> 104:9 <b>differnt</b> 10:20,21 26:19 53:24 57:15 58:21,24 65:18 91:18 95:5 98:11 102:9,12 113:2 151:4 <b>differently</b> 10:17 <b>difficult</b> 49:9,12 107:7 107:11 <b>direct</b> 101:5,14 122:14 122:25 <b>direction</b> 131:23 <b>directly</b> 55:5 61:6 99:16 124:20 131:5 141:17 152:19 154:10 <b>director</b> 2:7 7:16 8:17 30:14 31:4 32:14 38:21,25 40:14 41:24 42:5,11 60:23 63:4 83:5 115:4 127:20 128:15,19 130:12 131:6,19 142:14 <b>directories</b> 140:10 <b>directors</b> 7:14 38:3 42:6 49:9 50:22 60:11 62:5,18 99:20 <b>disadvantage</b> 112:9 <b>disclosure</b> 125:13 130:22 <b>discount</b> 13:23 14:15 15:4,8 16:13 105:15 105:17 106:9 107:5 107:22 109:12,14 111:7,13 <b>discounted</b> 14:10 <b>discrete</b> 19:11 <b>discuss</b> 50:20 153:24 <b>discussion</b> 130:24 <b>dislocation</b> 108:18	<b>dismissal</b> 87:16 <b>displayed</b> 20:25 <b>distill</b> 19:19 <b>distinctly</b> 9:17 <b>distributed</b> 19:16 <b>distribution</b> 10:15 19:11,12,15,24 21:9 21:10,12,13 65:19 65:20 67:15 68:6,7 84:18 88:9,11,12,14 88:23 89:2 90:4,7,17 90:19 91:4,5,9 112:25 113:2 117:6 <b>diversity</b> 10:16,19,21 11:13 17:12 18:13 18:21 19:13,14 20:2 20:9,17 26:5,9 88:15 102:12 <b>doctor</b> 50:7 <b>document</b> 92:5,7 145:14 146:11 <b>documented</b> 92:3 95:15,16 136:12 139:5 <b>documents</b> 27:12 34:8 40:19,20 110:18 136:16 139:6 142:21 145:15 148:15 150:23 <b>doesnt</b> 50:19 51:2 52:17,18 54:9,10 55:25 56:14 101:5 114:17 120:8 127:2 <b>doing</b> 22:18 27:25 37:25 47:2 54:24 55:20 57:7 70:6 76:2 83:10 86:22 87:4,14 108:15 112:12 135:16 143:15 <b>dollar</b> 14:13 <b>dollars</b> 53:10 <b>dominguez</b> 128:6 <b>dont</b> 4:14 5:9 8:3,11 10:24 13:22 14:23 15:6 16:17 18:7 20:18,19 21:16,25 22:3 26:25 27:2 30:22 36:19 40:17 43:15,18,19,23 44:8 44:10,12 46:6 48:24 49:2,11,15 50:9 51:21,22 52:8 53:19 54:6,15,22 55:5,6 57:14,14,17,20 58:4 59:9 61:2,5 64:12 67:7 75:10 79:14 80:18 81:6 84:22
---	---	---	---	---

**D**

<p>89:19 91:23 94:4,10 99:16 100:7,25 103:24 104:4,6 107:14 108:20 111:21 112:23 114:6 114:16 117:15 119:25 120:13 124:4 125:14 133:10 137:12,25 138:6,7,8 139:9,24 141:9,17 141:19 142:2 143:7 143:11,18 144:8 145:17 150:10 151:7 151:13 <b>door</b> 30:5 <b>double</b> 16:25 39:24 53:10,11 108:21 115:12,15 127:8,10 <b>downgrade</b> 119:10 <b>downgraded</b> 115:10 <b>downgrades</b> 121:8 122:4 136:14 <b>downgrading</b> 117:13 <b>dr</b> 50:6,8 89:12,14,20 90:15 92:11 119:24 120:2,17 140:14,18 <b>draft</b> 31:18 34:16 40:5 40:10,13 121:13 <b>drafted</b> 39:25 43:10 <b>drafts</b> 31:17 35:23 36:5 <b>driven</b> 68:24 <b>driver</b> 117:4 <b>driving</b> 68:12 72:17 73:5 <b>dropped</b> 118:4 119:5 <b>drove</b> 74:18 81:14 <b>ds</b> 50:5 <b>due</b> 103:7 <b>duties</b> 61:17 <b>duty</b> 126:10 <b>dynamic</b> 16:22 141:8 <b>dynamics</b> 13:18,20 103:8 125:3</p>	<p>63:16 149:25 <b>earned</b> 58:16 <b>earning</b> 68:20 <b>ears</b> 116:5 <b>ease</b> 18:17 <b>easier</b> 49:4 69:22,23 69:25 113:20 116:4 <b>easy</b> 50:22 113:14 124:13 <b>ebs</b> 128:14 <b>economic</b> 44:2 101:5 101:14 <b>economics</b> 71:22 72:4 73:2,7,9,20 74:10 106:17 107:3 109:25 111:11 <b>educational</b> 3:24 <b>effect</b> 18:4 119:7 122:5 <b>effective</b> 97:22,23 <b>effectively</b> 67:18 99:21 112:13 140:5 142:25 <b>effort</b> 36:15 <b>efforts</b> 121:21 <b>efrat</b> 49:14,17,17,19 50:8 <b>eight</b> 72:8,9 98:7 <b>eisman</b> 126:25 <b>either</b> 28:2 33:13 43:19 46:23,25 73:12 84:20 85:23 118:5 120:10 138:15 151:11 <b>elaborate</b> 39:16 <b>electronic</b> 148:15 <b>element</b> 109:7 <b>email</b> 99:2 100:4 118:14,16 135:7 139:24,25 142:19,21 142:23 144:19,21 145:8,19 147:2 151:23 154:18 <b>emails</b> 60:20,24 102:22 143:2 144:8 144:9,10,11,14,16 145:2,11 146:10,13 146:20,25 147:4,15 147:16,18,23 148:14 <b>emerging</b> 11:13,14 <b>employed</b> 139:19 151:21 <b>employee</b> 113:23 142:6,7 <b>employees</b> 59:14 129:6 147:3 152:5,22 <b>employment</b> 5:13 59:13 132:12 154:9 <b>empty</b> 31:19</p>	<p><b>enchilada</b> 70:19 <b>encouraged</b> 37:24 <b>endeavor</b> 132:3 <b>ended</b> 8:9 12:7 117:12 <b>engineer</b> 4:10 <b>engineering</b> 4:2 <b>enormous</b> 80:16 <b>enormously</b> 152:3 <b>ensure</b> 26:4 111:18,19 <b>enter</b> 30:4 70:20 <b>entice</b> 59:13 <b>entitled</b> 96:3 <b>entrants</b> 73:15 <b>envelopes</b> 123:23 <b>environment</b> 81:8 <b>equally</b> 104:7 <b>equipment</b> 140:8 <b>equities</b> 83:23 86:22 <b>equity</b> 35:4 46:13,13 47:7,8 53:12 68:15 68:17 69:5 73:9 83:8 83:19,21 84:15,17 84:23 85:2 86:9,11 <b>equivalent</b> 18:21 <b>eric</b> 3:19,21 <b>err</b> 152:14 <b>especially</b> 57:24 105:12 138:9 <b>essence</b> 126:8 <b>essentially</b> 14:16 27:6 65:3 72:7 83:7,22 85:21 115:17 128:19 <b>et</b> 12:20 31:22,23 63:2 63:2 75:21 81:16 <b>evaluate</b> 131:14 <b>evaluation</b> 9:24 <b>evaluations</b> 132:8 <b>events</b> 19:24 67:17 87:17 89:10 105:25 <b>eventual</b> 87:16 <b>eventually</b> 61:7 <b>everybody</b> 22:12 25:3 37:25 47:7 51:22 52:15 112:20 113:6 <b>exactly</b> 10:24 14:24 43:15 44:13 103:18 138:8 <b>example</b> 13:21 14:5 23:13 32:15 39:2,20 52:22 55:17 78:10 86:2 95:13,20,21 97:11 98:8,9 101:6 112:7 125:4 143:20 <b>examples</b> 48:25 <b>excel</b> 11:7 20:23 24:21 27:22,22 <b>excessively</b> 57:6</p>	<p><b>excluding</b> 129:14 <b>excuse</b> 93:12 143:5 <b>execution</b> 73:14,22 74:4 <b>exhausted</b> 79:5 <b>existence</b> 18:23 <b>exit</b> 150:22 <b>expansion</b> 18:12,18 20:8 <b>expectations</b> 51:19 <b>expected</b> 52:25 54:16 54:16,19 <b>experience</b> 5:9,11 24:11 <b>experienced</b> 143:6 <b>experiences</b> 87:22 <b>expert</b> 71:14 <b>expertise</b> 22:25 103:5 <b>explain</b> 88:6 130:4 133:5 <b>explicitly</b> 100:8 <b>explosion</b> 80:17 <b>exposure</b> 63:21 <b>express</b> 54:25 <b>extent</b> 152:25 <b>external</b> 140:10 <b>eyeballs</b> 29:10,14 <b>eyes</b> 116:5</p>	<p>81:19 <b>fend</b> 83:25 <b>fewer</b> 28:20 <b>fiduciary</b> 126:10 <b>field</b> 85:13 <b>fig</b> 116:13 <b>fight</b> 120:16,25 <b>fighting</b> 120:16 <b>fighths</b> 55:21 <b>figure</b> 10:15 27:2 80:22 103:5 104:12 127:17 <b>figured</b> 103:24 104:6 131:20 <b>figuring</b> 19:13 <b>filed</b> 130:23 132:15 <b>files</b> 148:15 <b>filing</b> 132:15 <b>filler</b> 148:4 <b>final</b> 31:17 73:24 <b>finally</b> 8:17 115:14 116:11 <b>finance</b> 4:17 9:25 55:11 97:15 132:8 153:15,16,19 <b>financial</b> 1:7 2:4 3:4,8 71:9,25 112:4 <b>financially</b> 47:23 <b>find</b> 30:16 92:21 104:8 123:25 125:6 129:23 136:18 <b>fine</b> 40:25 51:6 109:9 129:24 139:16 <b>finish</b> 23:21 <b>firm</b> 34:7 132:24 133:6 140:11 <b>first</b> 3:20 9:10,10,18 12:7 13:23,24 15:11 15:11 20:16,19,20 30:4 31:16,18 32:20 34:16 36:5 41:10,20 51:10 52:2,11 53:16 61:10 67:22 76:23 83:3 89:7 90:16 94:6 99:17 127:12,15 133:24 134:17 153:4 <b>fitch</b> 54:10 99:9 122:13,13 <b>fitches</b> 99:15 <b>fits</b> 84:5 <b>five</b> 48:5,6 53:11 91:12 91:13 97:2 <b>fixed</b> 25:21 78:13 103:20,21,21 <b>floating</b> 25:21 <b>floor</b> 106:2 <b>flow</b> 26:3 41:2,7 75:11</p>
<b>F</b>				
<p style="text-align: center;"><b>E</b></p> <p><b>earlier</b> 6:23 12:12 48:14,19 56:17 59:24 72:21 87:25 100:14 143:25 149:4 150:3 <b>early</b> 6:2 12:8,17 14:2 17:3 23:15,22 30:2 39:14 42:16 43:12 44:14 45:7,10,14 46:8 48:13 49:8 50:21 52:10,22</p>				

<p>80:5,24 81:2 90:3,12 90:23 91:3 92:2 105:13 144:15 145:9 147:10 <b>flying</b> 76:17 <b>focus</b> 13:17 56:15 <b>focused</b> 51:5 60:16 <b>focusing</b> 48:13 <b>folks</b> 8:23 10:13 21:3 57:14 60:19 72:13 72:15 93:20 94:8 128:3 147:9 <b>follow</b> 37:18 82:3,12 92:22 112:18 118:20 118:22 128:22 129:3 129:6 148:21 149:12 <b>following</b> 151:18 <b>food</b> 128:9 <b>force</b> 72:17 73:12 130:8,9 146:7 <b>forced</b> 115:17 116:15 <b>foreign</b> 70:14 71:25 <b>forever</b> 20:11 <b>forget</b> 50:4 139:21 <b>forgot</b> 107:17 <b>form</b> 26:14 91:5,8 <b>formal</b> 62:24 63:21,24 <b>formalized</b> 97:8 <b>formally</b> 98:21 <b>formed</b> 3:6 41:20 <b>former</b> 129:5 152:4,22 <b>forth</b> 21:24 36:7 39:6 58:15 99:4 128:4 153:10 156:7 <b>forum</b> 48:15,21 <b>forward</b> 104:13 <b>found</b> 116:17 118:25 124:6 <b>four</b> 6:11 7:2,3 45:21 48:6 127:13 <b>frame</b> 28:19 48:14 72:20,21 <b>francaise</b> 64:15 <b>frankly</b> 55:16,17 <b>fraud</b> 115:20 117:20 123:12 <b>fraudulent</b> 110:24 <b>free</b> 26:11 <b>freedom</b> 106:14,16 108:14 <b>french</b> 64:15 <b>friday</b> 134:8 <b>friends</b> 55:23 140:11 <b>frobea</b> 152:10 <b>front</b> 98:4 106:17,20 106:24 107:9,10 154:6</p>	<p><b>full</b> 3:18,19 4:18 14:5 16:13 125:12 143:14 <b>function</b> 38:16 47:18 <b>fund</b> 12:5,20 49:22 72:2 83:8 85:4,15 101:20 126:25 <b>funded</b> 47:13 48:11 77:2,10,12 101:19 <b>funding</b> 71:7 79:6 95:18 132:20 135:24 <b>funds</b> 68:22,23 69:3,4 69:11,13 73:12 118:2 <b>further</b> 89:9 138:13 156:10 <b>future</b> 46:5 149:12 155:4</p> <hr/> <p style="text-align: center;"><b>G</b></p> <hr/> <p><b>gain</b> 13:7 <b>gaining</b> 17:25 <b>gallagher</b> 4:22 5:16 <b>game</b> 107:24 110:21 <b>games</b> 42:10 109:17 111:16,17,22 <b>gary</b> 9:3 60:5,19 89:10 89:12,12,14,20 92:11 120:2,10,11 140:14 141:15 <b>gaussian</b> 112:8,10,16 112:18,20,23 113:7 113:7,12 <b>gears</b> 100:12 <b>gen</b> 70:18,22 72:15 <b>general</b> 2:8 9:20 32:17 137:7 <b>generally</b> 45:10 93:19 <b>generate</b> 144:13 <b>generated</b> 144:20 145:3 <b>generating</b> 144:25 <b>generation</b> 13:24 103:13 146:4 <b>gentleman</b> 24:24 <b>genuinely</b> 141:2 <b>getting</b> 10:13 39:17 73:13 75:23 80:6 129:19 <b>gic</b> 77:21 <b>give</b> 4:20 6:6,11 39:19 53:14 58:19 66:3 95:13,20 118:15 125:4 126:2 128:16 134:18 136:9,10 147:24 150:11 153:11 <b>given</b> 26:24 61:21</p>	<p>75:25 120:19 127:6 156:9 <b>gives</b> 10:14 <b>giving</b> 152:15 <b>gluck</b> 49:12 <b>glut</b> 62:5 <b>go</b> 9:5 19:4 23:7,16 36:23 41:25 44:21 45:15 49:3 56:19 57:5,11 59:3 62:18 64:7 66:15 71:3 78:12,19 80:7 81:11 81:15 84:12 85:12 86:5,10 93:12 104:10,10,10,12 114:12 115:22 117:11 128:3 130:2 130:16 131:10 132:22 151:18 <b>goaround</b> 13:23 <b>goes</b> 25:11 40:8 79:23 80:4 135:5 <b>going</b> 5:6 12:23 13:16 25:7 27:3 32:18 36:21 39:2 40:16 43:17 44:14 49:3 52:21,25 53:13 58:3 62:17 67:13 73:3 74:11 91:5 95:25 103:3 106:8 116:6 116:19,20 119:10 120:5,22,25 121:14 122:18 123:14 129:12 131:13,15,24 137:19 138:15 149:2 150:2 <b>goldman</b> 5:17 70:17 <b>good</b> 3:3 37:15 38:5 41:3 44:25 46:21 47:3,5 54:16 56:10 56:11 76:16,19 120:16 143:9 <b>gosh</b> 128:2 <b>grade</b> 119:6 <b>grant</b> 128:11 <b>great</b> 5:8,8,9 6:13 58:7 94:5 95:18 108:20 132:20 135:23 <b>greater</b> 75:11 <b>grew</b> 41:6 49:25 <b>grid</b> 85:7 <b>grip</b> 76:16,19 <b>group</b> 5:18 7:5,9,15 8:23 22:3,8 37:22 41:6 43:21 46:24 56:24 64:23 65:2 94:2,16 96:4,10,18</p>	<p>99:21 100:18,20 117:10 129:21 131:9 132:17 150:19 <b>groups</b> 82:15 <b>grow</b> 55:2 <b>guaranteed</b> 77:21 <b>guarantors</b> 71:9 <b>guess</b> 4:11 6:21 46:24 56:15 64:7 68:8 83:18 118:15 121:8 124:21 145:22 152:6 <b>gulf</b> 64:6 <b>gus</b> 7:12,17 8:21 50:24 51:3 129:25 131:12 <b>gut</b> 82:6</p> <hr/> <p style="text-align: center;"><b>H</b></p> <hr/> <p><b>habit</b> 146:25 <b>hadnt</b> 134:3 <b>hair</b> 74:14 <b>haircut</b> 16:24,25 17:2 <b>haircuts</b> 16:5,22 <b>half</b> 5:18 127:7,12,14 127:15 <b>hallenbeck</b> 145:21 <b>ham</b> 22:2,15 <b>hand</b> 112:19 126:9 146:5 156:15 <b>handled</b> 123:11 <b>hands</b> 143:14 <b>happen</b> 51:14 52:4 62:20 71:2 <b>happened</b> 64:24 72:25 79:14 87:10 113:23 118:2 119:25 122:11 133:20 140:15 151:14 <b>happening</b> 52:12 86:14 <b>happens</b> 79:21 103:9 <b>happy</b> 44:4 92:24 128:21 129:18 131:22 133:15 <b>hard</b> 27:25 75:16 82:5 109:22 <b>hardearned</b> 111:25 <b>harder</b> 112:14 <b>harding</b> 126:18,20,21 <b>harris</b> 7:12,18,18 8:22 50:24 131:12 132:7 <b>hasnt</b> 50:19 <b>head</b> 8:11 30:22 44:10 44:11 130:10 142:24 150:18 151:8,12 <b>heads</b> 116:2 <b>healthy</b> 119:19 <b>hear</b> 50:11</p>	<p><b>heard</b> 18:11 60:19 114:4 <b>hearing</b> 75:4,7 76:14 114:2 141:25 <b>hearsay</b> 50:17 125:24 126:2,3 <b>heavily</b> 94:7 <b>hed</b> 141:22 <b>hedge</b> 49:22 83:8 85:4 85:14 126:24 <b>hedged</b> 71:19 <b>held</b> 141:2 <b>help</b> 151:17 <b>helped</b> 65:6 144:14 <b>helpful</b> 152:3,14 <b>heres</b> 30:17 34:14,15 34:16,17 36:12 53:8 125:12 127:5 135:17 145:17,18 <b>hereunto</b> 156:14 <b>hey</b> 32:8 <b>hide</b> 111:11 <b>high</b> 27:23 44:7 84:18 128:7 <b>higher</b> 17:2 67:17 68:2 68:3 89:4 95:9 <b>highly</b> 14:9 <b>hindsight</b> 76:20 80:20 <b>hire</b> 49:2 <b>hired</b> 43:25 130:11 132:23 133:11 138:17 <b>historical</b> 22:19 <b>history</b> 5:13 66:3 <b>hit</b> 35:3 84:20 122:14 <b>hoc</b> 41:22 42:9 45:8 93:19,22 <b>hogan</b> 1:12 <b>hold</b> 71:15 118:6 <b>holder</b> 79:12,13 <b>holders</b> 79:16 <b>home</b> 123:21 147:6 151:18 <b>homes</b> 12:25 <b>honest</b> 22:16,23 43:16 44:9 51:13 60:16 61:22 141:2,9 143:19 <b>honor</b> 154:16 <b>hope</b> 149:3 <b>hopes</b> 116:14 <b>horrendous</b> 116:4 <b>house</b> 12:24 125:5,7 125:11 <b>housing</b> 12:6,20 <b>hr</b> 136:25 137:5 <b>html</b> 144:17</p>
---	---	---	---	--

<p><b>htmlbased</b> 144:12  <b>huddle</b> 81:13  <b>huge</b> 64:6 71:14 115:5 129:15  <b>hump</b> 88:24  <b>hundred</b> 53:9 61:16 90:19 91:22 107:18 108:3,4  <b>hung</b> 116:13  <b>hurdle</b> 107:23 108:3  <b>hybrid</b> 74:21,22 76:23 76:24,25 77:5 79:25  <b>hybrids</b> 80:13  <b>hypothetical</b> 29:17 40:12 44:15 52:21 63:8  <b>hypothetically</b> 53:9</p> <hr/> <p style="text-align: center;"><b>I</b></p> <p><b>id</b> 35:6  <b>idea</b> 16:6 17:3 19:17 24:2 25:5 62:3,19 81:10 104:11 151:14  <b>idealized</b> 25:12  <b>identical</b> 106:16 107:3 130:19  <b>identically</b> 19:16  <b>iid</b> 19:16 20:3,10  <b>ilya</b> 1:9 3:19,20  <b>im</b> 61:16  <b>imagine</b> 52:12 57:13 147:8  <b>immediate</b> 87:12  <b>immediately</b> 38:6 140:9  <b>impact</b> 95:24,25 96:16 104:5 115:13 122:8  <b>implemented</b> 14:15,22 15:12 16:5 94:15  <b>implied</b> 103:22,23 113:3,9  <b>important</b> 44:15 54:20 69:15,16,20  <b>impossible</b> 45:3  <b>impractical</b> 90:9  <b>impression</b> 83:3  <b>improved</b> 93:17  <b>incentives</b> 85:10,12 103:6  <b>incentivized</b> 86:10  <b>include</b> 38:21 46:4  <b>included</b> 12:4,5  <b>including</b> 35:9  <b>incoming</b> 121:8  <b>inconvenient</b> 106:6  <b>incorrect</b> 105:3  <b>increased</b> 102:2,21</p>	<p><b>indebted</b> 79:7  <b>indenture</b> 24:16,17 25:23 26:17 27:9 31:9,18,25 34:17 35:19,23 36:6 37:4 39:6 110:17  <b>indentures</b> 31:15  <b>independent</b> 3:6 19:14 19:16,19 94:3  <b>indicated</b> 41:15 154:17  <b>indication</b> 9:6,9  <b>individual</b> 112:11 138:22  <b>individuals</b> 59:6  <b>influence</b> 59:13  <b>influenced</b> 59:6  <b>informal</b> 97:8  <b>information</b> 35:6,8,25 36:4 62:4 93:2 129:5 136:10 151:24  <b>inhouse</b> 8:25  <b>initially</b> 6:25 121:22  <b>innovation</b> 80:18  <b>input</b> 17:14  <b>inputs</b> 93:15 95:2  <b>inquiries</b> 60:25  <b>inquiry</b> 1:7 2:4 3:5  <b>inquisitive</b> 42:13,14  <b>inside</b> 111:18  <b>insight</b> 150:9  <b>instances</b> 30:23 59:10  <b>institution</b> 72:2  <b>insurance</b> 71:9  <b>insurer</b> 6:8,9  <b>intend</b> 31:13  <b>intended</b> 34:13 101:11 105:17 106:2  <b>interest</b> 15:14,17,19 15:20,24 16:2 17:5 22:22 78:14 91:13 148:25  <b>interested</b> 121:3 156:13  <b>interesting</b> 50:2,2 148:9  <b>intermediate</b> 120:18  <b>internal</b> 40:7 75:3 132:16 140:10  <b>internally</b> 84:25 87:2 95:23 98:23  <b>internet</b> 92:20  <b>interpreted</b> 56:7  <b>interrupt</b> 70:21  <b>interview</b> 1:9 3:1 4:1 5:1 6:1 7:1 8:1 9:1 10:1 11:1 12:1 13:1</p>	<p>14:1 15:1 16:1 17:1 17:19 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1 29:1 30:1 31:1 32:1 33:1 34:1 35:1 36:1 37:1 38:1 39:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1 50:1 51:1 52:1 53:1 54:1 55:1 56:1 57:1 58:1 59:1 60:1 61:1 62:1 63:1 64:1 65:1 66:1 67:1 68:1 69:1 70:1 71:1 72:1 73:1 74:1 75:1 76:1 77:1 78:1 79:1 80:1 81:1 82:1 83:1 84:1 85:1 86:1 87:1 88:1 89:1 90:1 91:1 92:1 93:1 94:1 95:1 96:1 97:1 98:1 99:1 100:1 101:1 102:1 103:1 104:1 105:1 106:1 107:1 108:1 109:1 110:1 111:1 112:1 113:1 114:1 115:1 116:1 117:1 118:1 119:1 120:1 121:1 122:1 123:1 124:1 125:1 126:1 127:1 128:1 129:1 130:1 131:1 132:1 133:1 134:1 135:1 136:1 137:1 138:1,25 139:1 140:1 141:1 142:1 143:1 144:1 145:1 146:1 147:1 148:1 149:1,3 150:1 150:23 151:1 152:1 153:1 154:1</p> <p><b>introduced</b> 77:11 102:4  <b>intuitive</b> 19:9  <b>invested</b> 77:14 78:11  <b>investigate</b> 3:7 132:24 132:25  <b>investigating</b> 133:4  <b>investigation</b> 83:16 135:17 149:10 152:20 153:23 154:23 155:1  <b>investigations</b> 102:24 124:10,24 142:23 147:21 150:25  <b>investigator</b> 2:10  <b>investment</b> 77:21</p>	<p>78:14 119:6  <b>investor</b> 94:21 114:24 115:2 129:10 136:7 141:15  <b>investors</b> 86:8,17,18 86:19,21 126:25  <b>invitation</b> 43:5  <b>invite</b> 42:6,21 63:4  <b>involuntarily</b> 6:4  <b>involve</b> 154:14  <b>involved</b> 17:15 22:21 23:20 72:14 89:20 89:21 93:11,13 131:2 135:20 144:5  <b>iphone</b> 137:4  <b>isaac</b> 49:14,16  <b>islam</b> 145:20  <b>issue</b> 39:22,25 40:5 43:11 83:2 121:23  <b>issued</b> 123:5,19 144:2  <b>issuer</b> 23:14 29:17 131:4  <b>issuers</b> 72:23 128:24  <b>issues</b> 38:12 46:2 74:19 151:11  <b>item</b> 97:23  <b>ive</b> 50:18</p> <hr/> <p style="text-align: center;"><b>J</b></p> <p><b>japan</b> 49:25  <b>jay</b> 150:22  <b>jenice</b> 134:18,19,20,21 134:24  <b>jeopardy</b> 121:2  <b>jerry</b> 49:12  <b>jessica</b> 156:3,20  <b>job</b> 57:21 94:5,11 132:5  <b>john</b> 24:25 125:22  <b>join</b> 56:24 58:9 59:16  <b>joined</b> 3:9 20:12 75:17  <b>joining</b> 56:22  <b>joint</b> 4:16  <b>july</b> 97:21,25 115:7  <b>junior</b> 48:7 54:7 100:4 114:15</p> <hr/> <p style="text-align: center;"><b>K</b></p> <p><b>kanef</b> 138:21 150:18  <b>keep</b> 16:21 58:17 74:10  <b>kept</b> 128:18 144:15 146:12  <b>key</b> 19:12 96:15 109:7  <b>kids</b> 6:15  <b>kimball</b> 119:22 120:13 121:3,21 129:13</p>	<p>131:22  <b>kind</b> 21:24 29:8 33:19 35:8 36:3 43:17 53:21 55:10 58:14 58:20 76:8 80:23 107:4 111:10 112:4 112:5 114:7 124:21  <b>kinds</b> 16:19 17:9 29:2 33:10 79:19 103:13 113:18 143:17  <b>kitchen</b> 12:4,13 13:3  <b>knew</b> 43:6 56:15 113:19 134:19 150:15  <b>know</b> 4:11,13 5:9 9:20 13:22 15:6 16:7,15 17:8,11 21:4 22:3,11 26:16,18 30:18 33:2 34:5 40:17 46:18 47:9 48:18 49:2,15 49:19 51:7 55:23 56:2 57:14 58:12,13 58:17,22,22 59:9 64:12 67:7 72:9 76:11 79:21 82:10 83:24 85:17 86:16 87:13 89:22 90:6 95:4,12,23 96:6 97:7 99:12 102:25 105:8 105:20 106:10 109:6 111:10 113:6,13 117:3,15,17 120:2,3 120:4,6,19 124:22 125:4,4,10 128:2,13 130:16 131:20,21,25 133:13 135:18 136:21 138:14 139:8 139:24 141:9,19 142:4,18 143:7 145:18 148:4 150:10 150:13 151:7,13 152:7,7 153:3 154:24  <b>knowing</b> 109:24 126:11  <b>knowledge</b> 135:22 136:2 139:4 141:21  <b>known</b> 25:9 71:16 143:21 150:6  <b>kolchinsky</b> 1:9 3:1,3 3:20,22,23 4:1 5:1 5:12 6:1 7:1 8:1 9:1 9:4 10:1 11:1 12:1 13:1 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1</p>
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<p>28:10 29:1 30:1 31:1 32:1,3 33:1 34:1 35:1 36:1 37:1 38:1 39:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1 50:1 51:1 52:1 53:1 54:1 55:1 56:1 57:1 58:1 59:1 60:1 61:1 62:1 63:1 64:1 65:1 66:1 67:1 68:1 69:1 70:1 71:1 72:1 73:1 74:1 75:1 76:1 77:1 78:1 79:1 80:1 81:1 82:1 83:1 84:1 85:1 86:1 87:1,21 88:1 89:1 90:1 91:1 92:1 93:1 93:4 94:1 95:1 96:1 97:1 98:1 99:1 100:1 101:1 102:1 103:1 104:1 105:1 106:1 107:1 108:1 109:1 110:1 111:1 112:1 113:1 114:1 115:1 116:1 117:1 118:1 119:1 120:1 121:1 122:1 123:1 124:1,8 125:1 126:1 127:1 128:1,23 129:1 130:1 131:1 132:1 133:1 134:1 135:1 136:1 137:1 138:1 139:1 140:1 141:1 142:1 143:1 144:1 145:1 146:1 147:1 148:1,12 149:1 150:1 151:1 152:1 153:1,22 154:1</p> <p><b>kornfeld</b> 150:20 <b>kramer</b> 133:7,8,24 134:13,14 137:13 <b>kumar</b> 146:2</p> <hr/> <p style="text-align: center;"><b>L</b></p> <hr/> <p><b>labor</b> 135:19 <b>lack</b> 57:19 <b>laid</b> 6:6 <b>large</b> 6:5,8,9 10:25 68:24 71:25 115:8 <b>largely</b> 39:5 <b>larger</b> 38:25 <b>late</b> 6:23 12:11 36:15 40:22 73:19 112:22 <b>latest</b> 21:4 <b>law</b> 4:4,10,12,13,14 34:7 119:11 120:6,7 132:23 133:6</p>	<p><b>lawyer</b> 4:15 117:16 <b>lawyers</b> 128:10 154:2 <b>layer</b> 62:7 <b>layers</b> 80:8 <b>layoff</b> 6:5 <b>laziness</b> 49:7 <b>leader</b> 60:12 61:23 62:2,4,18,20 64:20 <b>leaders</b> 60:10 63:5 <b>leaf</b> 116:13 131:25 <b>leave</b> 6:22,23 36:19 50:8,15 57:5 59:22 129:10,20 130:5 131:9 132:4,11 141:23 <b>leaving</b> 5:14 57:10 <b>leeway</b> 47:25 <b>left</b> 7:23 8:2 19:4 23:7 36:23 48:12 49:13 50:10,12,14 56:18 58:11,15 59:16 88:13 130:15 132:9 140:19 150:22 <b>leg</b> 55:24 56:13 <b>legal</b> 27:12,16 28:15 28:17,21,24 29:3,6 34:8 42:7 62:9 110:18 139:21 145:22 <b>lehman</b> 6:12,13 7:3 18:9 19:4 23:8 33:19 36:24 56:19,21,22 56:25 59:16,19,22 66:2 88:19 89:23 <b>lending</b> 71:16 <b>lesson</b> 111:25 <b>letter</b> 45:4 97:24 <b>level</b> 10:5 15:24 51:23 52:5 54:7,7 60:22,23 62:20 66:16,17 73:23 94:12 99:3 103:6 112:21 113:8 115:10,12 128:8,16 131:17,18 147:25 <b>levels</b> 26:23 27:4 113:9 116:10 <b>leverage</b> 69:6 <b>levin</b> 133:7,9,25 134:14,14 137:14 141:24 <b>lewiss</b> 126:22,24 127:4 <b>lexisnexis</b> 124:4 <b>liabilities</b> 15:22 16:10 35:7 74:6 <b>liability</b> 74:9 77:8 79:4 <b>libor</b> 68:20 69:4 71:23 72:3 73:18</p>	<p><b>lie</b> 56:3 <b>life</b> 25:8,17 107:12 109:8,11,13 <b>lifestyle</b> 6:16 59:23 75:22,24 <b>liked</b> 29:8 <b>limit</b> 90:14 <b>limitation</b> 102:11,18 <b>limited</b> 102:9 103:10 <b>line</b> 8:21 37:7 43:6,8 65:13 94:3 96:9,12 96:14,18,25 97:23 99:24 100:6 128:23 129:6 138:2 146:8 148:21 <b>lines</b> 8:20 36:7 37:7 63:19 94:8 <b>liquidated</b> 78:24 <b>list</b> 104:16,19 151:23 <b>listen</b> 32:8 <b>listing</b> 36:12 <b>literally</b> 41:3 <b>little</b> 12:13 13:2,2 24:15 64:23,25 123:22 141:12 <b>live</b> 146:22 147:2 <b>lives</b> 140:21 <b>living</b> 6:15 <b>loan</b> 5:23 <b>loans</b> 116:12 <b>lob</b> 96:12,14 <b>local</b> 133:13 <b>locked</b> 140:11 <b>long</b> 6:4 14:4 84:15,23 85:2 105:9 132:21 154:22 <b>longer</b> 84:5 94:23 139:19 151:21 <b>look</b> 23:19,24 25:22 36:6 51:24 52:13 54:9,10 57:18 68:14 68:19,21 70:16 72:4 77:19 84:3 96:2 99:13 112:19 124:3 125:9 133:20 137:17 138:11 144:7 146:3 <b>looked</b> 12:17 13:19 37:9 39:7 52:16 64:9 68:17 125:16 <b>looking</b> 24:4 132:18 144:9 <b>looks</b> 112:24 113:2 144:22 <b>loop</b> 129:8 <b>lose</b> 84:21,22 <b>loss</b> 78:15,16 88:24 90:17 101:14 122:25</p>	<p><b>losses</b> 113:3 <b>lot</b> 4:13,23 9:16 10:13 11:6,9 12:22 13:13 17:10,13 20:20 22:6 22:10 24:23 27:7,25 29:8 30:21 32:15 36:15 37:20 38:10 38:10 39:24 44:24 45:2 46:23 47:2,5,25 50:23 51:2,3,8 53:20 58:15 67:10,13 72:13,15 74:12,13 74:18,19 75:21 83:10 85:3,5,19 87:14 94:10 95:15 96:7 100:21,23 107:2 108:16 109:16 112:7 113:15,17 115:18 124:25 126:16,19 128:3 143:18 148:3,9 <b>loved</b> 4:13,14 55:7,9 <b>low</b> 41:2 67:18 73:20 <b>lower</b> 16:2 73:8 74:4 89:3,6 123:15 <b>lowest</b> 119:4 <b>ls</b> 50:5 <b>lucrative</b> 122:20,20 <b>lunch</b> 75:19 87:19 <b>lunches</b> 65:3 <b>lynch</b> 127:21</p> <hr/> <p style="text-align: center;"><b>M</b></p> <hr/> <p><b>machine</b> 64:23 65:3 <b>magnetar</b> 83:9,9 126:15,16 <b>main</b> 66:24 86:24 <b>maintain</b> 55:3 148:14 <b>majority</b> 7:11 11:24 20:15 77:6 <b>making</b> 75:13 110:14 <b>malecki</b> 134:24 <b>malleable</b> 57:20,25 <b>man</b> 50:2 <b>manage</b> 75:12 99:22 144:14 <b>management</b> 54:23 60:10 64:20 76:9 113:25 118:16 <b>manager</b> 24:3,3,7,7,10 26:10 29:20 30:7,20 30:23 33:7,8,12,20 33:23 34:16 36:2 39:4 45:23 87:8 119:8,13 120:12 121:12,17 126:6,9 126:10,15 129:25</p>	<p>131:8,12 <b>managers</b> 14:8 99:19 99:22 105:18 125:20 126:17,18 128:25 <b>managing</b> 7:14,16 8:17 30:14 31:3 32:14 38:2,21,24 40:14 41:24 42:5,6 42:11 49:9 50:22 51:19 60:11,23 62:5 62:17 63:4 83:5 99:20 115:3 127:20 128:19 130:12 131:6 131:19 142:14 <b>manipulate</b> 25:16 <b>manipulation</b> 110:25 <b>manner</b> 76:7 147:4 <b>manufactured</b> 12:6,19 <b>marginal</b> 69:2 <b>mark</b> 101:9 118:9 152:10 <b>marked</b> 107:21 108:4 <b>market</b> 6:2 11:13 14:13 18:4 26:12 35:5 54:20 55:2,3 60:14,15,18,20 61:6 72:3 73:5 78:15 87:14 101:9,12,22 102:5 103:3,7 105:21,22 107:21 108:4,19 109:20,23 118:10 119:16 126:3 130:14 141:7 <b>marketing</b> 12:16 <b>marketplace</b> 13:7 <b>markets</b> 11:14 <b>marking</b> 109:19 <b>marriage</b> 156:12 <b>mass</b> 34:4 <b>match</b> 90:15,16 99:14 <b>mater</b> 5:7 <b>matrix</b> 20:24 48:8 <b>matter</b> 156:13 <b>mattered</b> 125:2 <b>maturity</b> 16:18 71:15 118:7 <b>maximize</b> 126:11 <b>mba</b> 4:18 <b>mbi</b> 71:10 <b>mbia</b> 6:8,10 <b>mccluskey</b> 151:9,16 <b>mcwilliams</b> 2:14 3:11 5:4 <b>md</b> 49:2,4 <b>mean</b> 10:14 13:14 17:21 24:7 43:18 68:5 69:23 73:21</p>
--	--	---	--	---



81:23 89:12 91:24 94:14 103:12,25 114:11,17 117:5 121:10,17 137:20 <b>meaning</b> 33:13 42:2 <b>means</b> 74:4 84:16 100:25 103:25 109:24 118:7 <b>meant</b> 89:17 125:18 131:17 <b>measure</b> 88:16 <b>measuring</b> 112:16 <b>meet</b> 37:12,13 <b>meeting</b> 37:19 42:4,7 133:24 134:2 135:8 136:24 149:16 <b>meetings</b> 129:16 <b>meets</b> 109:14 126:25 <b>members</b> 40:15 48:16 48:22 <b>memo</b> 39:14,25 40:11 40:13,18,20,22 41:14,15 42:8 43:7 63:23 96:3 97:12,16 97:21,24 134:4,5 135:2,6,21 136:12 136:23 138:22 <b>memoranda</b> 44:19 <b>memorandum</b> 41:11 41:13 45:15 <b>memos</b> 39:15,16,18 98:10,17 136:3,13 <b>mentality</b> 13:13 58:13 <b>mentioned</b> 6:25 24:6 59:24 76:22 88:3,4 95:3 100:13 126:4 <b>mentor</b> 51:3,6 <b>menus</b> 144:24 <b>merrill</b> 5:20 6:3 34:24 127:21 <b>merton</b> 66:11 <b>mertons</b> 66:18 <b>method</b> 10:24 11:3,5 20:18 21:19 26:5 37:18 66:8 <b>methodological</b> 62:15 92:4 <b>methodologies</b> 99:10 99:15 <b>methodology</b> 82:3,8 96:5,19 97:9,12,15 98:5,12 99:14,23 <b>mezzanine</b> 77:10 78:25 79:7 80:2 85:22 86:5 <b>mezzanines</b> 80:5 <b>michael</b> 92:10 126:22	126:24 138:21 150:18 <b>mickalek</b> 142:11 143:24 152:8 <b>middle</b> 3:21 62:6 67:17 104:8 <b>midlevel</b> 98:24 <b>million</b> 53:9 <b>mimicked</b> 146:7 <b>mind</b> 9:5 59:11 100:9 <b>minimum</b> 118:21 <b>minus</b> 72:3,5 109:10 <b>minute</b> 73:15 <b>minutes</b> 149:20 <b>mirror</b> 103:18 <b>misses</b> 29:11 <b>missing</b> 123:2 <b>mizuho</b> 142:25 <b>model</b> 9:13,15,19,25 10:3,4,9,12 11:6,10 11:13,19 13:9 18:5 18:11,15,19,22 21:4 21:4,5,6,15 22:24 24:19,20,21 25:2,3,4 26:3,3,11,12 27:5,10 27:11,20 28:7 31:11 31:12 34:21 45:24 54:3 65:10,14,17 66:10 82:19,20,23 82:24 84:4,5 85:8 88:4 89:18 90:8,12 90:23 91:3 92:2 95:7 95:8 103:16 112:5 124:16 <b>modeling</b> 8:24 <b>models</b> 9:16 11:16 23:18 24:24 34:24 35:16 53:4,8 65:6,11 88:2,6 93:4,8,14,14 93:16 94:25 95:6 <b>modifications</b> 115:20 116:10,14 <b>modifying</b> 116:12,14 <b>moment</b> 10:23 11:3,4 20:17 21:14,19,23 26:12 36:20 66:8 70:21 88:17 <b>moments</b> 90:17 137:23 <b>monday</b> 134:9 135:3 136:24 <b>money</b> 25:25 47:20 70:17 71:20 78:6 <b>monitor</b> 33:17 111:14 <b>monitoring</b> 108:24 <b>monoline</b> 71:7,11 <b>month</b> 35:21 <b>monthly</b> 110:11	<b>months</b> 4:21 5:16 6:4 33:3,5 34:12 35:10 35:21 51:17 130:12 <b>moodys</b> 3:14 6:10,17 6:18 7:2,10 8:7,13 8:18 9:11,14 11:20 13:8 18:3,4,24 20:12 23:7 26:20 30:8,10 30:13 31:3,5 32:8 43:25 49:18 50:8,10 50:12 51:10 53:16 54:21 57:5,11 59:7 59:14,21,25 60:4,6 61:11 63:13 66:4 67:23,24,25 75:5,18 82:13 86:15 87:23 94:20,22,22 97:14 98:16 99:5,12,13,18 104:14,17 111:17,18 113:24 114:23,24,24 115:2 120:20 122:8 123:19,24 129:5,10 129:24 131:24 132:9 132:9,12 133:13 136:7 137:7 138:19 139:20,22,25 140:8 140:19 141:15,22 142:6,7 144:5 145:12,13 146:11 148:20 150:20,21 151:6,20,21 152:5 152:24 153:13 <b>morgenstern</b> 126:5 <b>morning</b> 3:3 134:11 135:4,5 <b>mortgage</b> 112:17 115:19 <b>mortgagebacked</b> 5:19 11:18,21 17:23 <b>mortgages</b> 112:15 <b>motive</b> 125:21 <b>motives</b> 124:18 <b>move</b> 58:2 105:22,25 <b>moved</b> 78:14 105:20 <b>moving</b> 146:25 <b>multiply</b> 69:6 72:7 109:10 <b>muster</b> 81:21 <b>mutual</b> 12:5,20 <b>mysterious</b> 49:13,18	143:4 <b>names</b> 9:5 29:16 106:8 108:11,12 126:17 128:16,23 145:5 150:8,12 151:24 152:12 <b>national</b> 43:25 <b>natural</b> 102:11 <b>nay</b> 27:6,14 33:22 34:2 53:5 <b>nearly</b> 8:10 <b>necessarily</b> 122:25 <b>necessity</b> 146:21,24 <b>need</b> 10:15 31:8 41:8 42:18 55:2,3 78:8 80:22 107:5,11 135:8 <b>needed</b> 9:18,19 31:10 35:5 41:23 73:11 77:14 117:9 <b>negative</b> 70:7,9 118:5 <b>negotiated</b> 33:9,10 <b>negotiation</b> 96:9 <b>nera</b> 43:25 <b>nestor</b> 128:5 <b>netting</b> 105:12 <b>never</b> 12:24 55:19 65:9 <b>nevertheless</b> 108:25 <b>new</b> 1:13,13 4:3,5 39:25 40:5 43:11 64:13 84:4 89:15 92:8 106:8 117:18 117:21 131:25 132:3 151:12 156:4 <b>newfangled</b> 5:21 <b>nice</b> 64:25 123:22 <b>nicer</b> 29:13 <b>niceties</b> 29:3 <b>nicety</b> 133:18 <b>nicholas</b> 116:18 150:19 <b>nickname</b> 50:6 <b>nigeria</b> 49:24 <b>night</b> 129:21 <b>nine</b> 33:2,5 91:25 95:18 132:20 135:23 <b>noc</b> 17:2 <b>nominal</b> 151:8 <b>nontriple</b> 86:4 <b>normal</b> 50:3 71:17 74:25 85:7 88:14,21 89:2 115:22 <b>notary</b> 156:3 <b>notch</b> 123:12,14 127:10 <b>notches</b> 97:2,5 123:15	123:16 127:11 <b>notching</b> 43:25 123:18 <b>note</b> 17:7 <b>noted</b> 155:7 <b>notes</b> 16:3 77:10,12 <b>november</b> 6:21,24 <b>number</b> 10:6 21:2 46:19 50:4 64:2,4,5 77:12 79:18 88:15 90:9 102:7 106:15 107:21 123:15 141:4 <b>numbers</b> 54:4 82:9 112:22 <b>numeric</b> 25:15 <b>numerical</b> 25:10 <b>nw</b> 2:5 <b>nyu</b> 5:14
<b>O</b>				
				<b>obligation</b> 82:2 115:11 <b>obligations</b> 5:22,23,25 104:4 106:9 <b>obtain</b> 44:17 <b>obviously</b> 26:25 43:19 54:18 78:21 101:24 129:15 138:3 139:13 143:20 150:17 <b>oc</b> 45:19 <b>occasionally</b> 7:15 27:13 54:8 149:5 <b>occur</b> 18:8 <b>occurred</b> 32:12 51:16 97:9 <b>occurring</b> 67:17 116:10 <b>october</b> 6:23 129:20 <b>offer</b> 148:7 149:4 <b>offered</b> 86:17 <b>office</b> 129:21 137:2 140:11 <b>officer</b> 7:23,24 8:15 119:23 120:14 <b>official</b> 96:4 <b>officially</b> 6:21,24 22:3 44:22 89:24 <b>offset</b> 73:10,11 <b>oh</b> 105:14 <b>okay</b> 28:7 29:22,25 30:16 45:5 52:18 53:25 63:10 80:7 82:9 88:8 107:5,14 112:10 113:22 125:9 125:16,24 135:13 150:14 151:25 152:16 153:21 <b>old</b> 75:18 129:25 131:12

<p><b>omissions</b> 111:24  <b>once</b> 66:15 79:5 101:8 141:19  <b>ones</b> 49:12 68:12  <b>open</b> 11:6 27:5 34:21 35:17  <b>opening</b> 124:12  <b>operate</b> 38:16  <b>operating</b> 70:15  <b>opinion</b> 29:2  <b>opinions</b> 28:25  <b>opposed</b> 67:2  <b>option</b> 84:20 104:13  <b>options</b> 46:14 47:10  <b>order</b> 14:10 16:21 35:3 90:14 107:13 111:6  <b>org</b> 153:18  <b>organizational</b> 153:7,9 153:13  <b>original</b> 18:13 127:7 145:17,19  <b>originally</b> 115:10  <b>originate</b> 70:11  <b>ostracized</b> 120:21  <b>outcome</b> 156:13  <b>outlook</b> 42:4,22 43:5  <b>outnumbered</b> 94:7  <b>output</b> 90:21 144:18 147:11  <b>outputs</b> 10:2  <b>outside</b> 98:22 132:23 138:18 144:18 154:2  <b>outstanding</b> 72:8  <b>outvoted</b> 94:9  <b>overcollateral</b> 16:9  <b>overcollateralization</b> 15:13,21 45:20  <b>overlap</b> 85:5  <b>overreacting</b> 108:19  <b>overwhelmed</b> 146:23  <b>owed</b> 70:16  <b>owner</b> 49:24  <b>oxley</b> 130:23</p> <hr/> <p style="text-align: center;"><b>P</b></p> <p><b>package</b> 111:5  <b>pages</b> 39:15  <b>paid</b> 71:23 73:25 79:24 80:6  <b>pairs</b> 29:10,13  <b>pan</b> 127:22  <b>panel</b> 152:8,9,11  <b>panicking</b> 118:11  <b>paper</b> 65:24 66:4 70:5 86:3 88:19 89:10,15 90:2 92:19 98:21</p>	<p>102:21  <b>papers</b> 39:23  <b>paperwork</b> 136:4,6  <b>par</b> 14:5,10,17 16:11 16:14 128:10  <b>parks</b> 24:25  <b>part</b> 6:2 12:15 13:15 14:2 18:8 21:2 30:9 35:18 38:3 56:5 65:4 91:19 94:5 95:16 104:8 113:11 115:24 115:25 130:8 139:9  <b>partially</b> 77:2,2  <b>participant</b> 26:12  <b>participation</b> 46:13  <b>particular</b> 18:5 24:4 30:3 46:2 125:20  <b>parties</b> 58:6,7 71:5 124:18 156:11  <b>partly</b> 26:6  <b>partner</b> 135:10,10 137:13  <b>parts</b> 19:5  <b>party</b> 101:3,3,4,4,6,8  <b>pass</b> 26:20 28:6 81:21 82:24 91:24  <b>passed</b> 82:22  <b>passes</b> 90:11 91:22  <b>paulson</b> 124:21,22 125:22  <b>pay</b> 14:6 15:17,18,19 16:3 17:7 46:11 75:23 111:9 131:20  <b>payasyougo</b> 78:3 103:17  <b>payment</b> 78:5,9,9,22 79:20 106:18,20,24  <b>payments</b> 25:24 79:8 105:13 107:11  <b>pdf</b> 40:7  <b>pdfs</b> 4:24  <b>penalizing</b> 53:24  <b>pennsylvania</b> 2:5  <b>people</b> 3:9 4:14 17:14 24:23 31:12 37:17 38:23 42:9 45:6 47:10,10 48:5,25 51:5 52:7 55:15,19 55:24 56:11,14 58:11,11 59:2 63:2 69:7 75:17,20,21 76:3,15 81:8,13,16 95:24 100:8 103:2 106:3 111:23 112:7 113:13,17,19 116:2 117:11 140:25 141:2 143:2 150:12</p>	<p><b>peoples</b> 22:10 48:3  <b>percent</b> 34:4 35:14 61:16  <b>percentile</b> 89:7,8  <b>performance</b> 68:16 112:11,13,24  <b>performed</b> 12:18 112:15  <b>perfunctory</b> 37:21  <b>period</b> 9:11 11:23 12:11 19:3 23:7,9 32:24 43:13 48:19 50:22 56:18 145:12  <b>periodic</b> 15:16 25:25 36:4 110:14  <b>periodically</b> 146:19,25  <b>permanent</b> 40:21 102:23 124:10,23 142:22 147:20 150:24  <b>permitted</b> 5:6  <b>person</b> 22:15 57:20 58:9,14 62:11 114:13,15 125:6 127:25 128:2 137:6 149:17 151:12  <b>personal</b> 24:20 58:10 102:3 135:22 136:2 136:9 139:4  <b>personally</b> 100:18,19  <b>personnel</b> 64:6 99:12  <b>persons</b> 42:24 95:3,5 152:18  <b>perspective</b> 49:6 57:22  <b>peter</b> 145:21  <b>ph</b> 50:7  <b>philosophy</b> 79:15  <b>phone</b> 2:14 3:11 30:6,7 30:24 31:3 135:9 149:12  <b>phonetic</b> 91:24  <b>phrase</b> 94:13  <b>pick</b> 31:2 103:11  <b>picked</b> 17:14 30:5,6,24  <b>picking</b> 48:15  <b>piece</b> 15:2,8 68:18,24 70:18 71:6 98:21  <b>pieces</b> 83:23 84:17  <b>pimco</b> 29:20 39:3  <b>pipeline</b> 32:6 117:23 117:25 119:19  <b>pitch</b> 73:17  <b>pivotal</b> 137:23  <b>place</b> 1:12 5:8 6:14 10:25 48:19 69:22 98:2 104:20 134:17  <b>plans</b> 125:8,12,13</p>	<p><b>play</b> 42:10 137:21 138:7  <b>played</b> 107:25 109:17 111:18  <b>playing</b> 111:17  <b>please</b> 3:18 136:22 153:3 154:24  <b>plus</b> 68:21 69:4 71:23 73:18 80:10  <b>point</b> 6:14,22 24:16,19 26:4 31:4,11 33:11 34:4,22 35:14 36:14 37:13,14 41:22 42:9 43:20,22,23 45:13 48:8 51:16 60:18 61:5,21 64:24 75:15 78:2 82:11 85:17 102:6 104:21 107:5 107:8,24 113:3 117:14 138:20 140:19 141:22 146:18  <b>points</b> 41:4 64:11 68:21 69:4 71:24 72:5,6 107:18 108:5 108:7 127:20 128:24  <b>policies</b> 62:24  <b>policy</b> 94:2,16 96:3,10 96:11,14,17,24 97:3 97:14 145:15 146:11  <b>poohpoohed</b> 114:16  <b>pool</b> 13:19 19:18 26:8 34:18 47:13,17 48:10 102:19  <b>pools</b> 23:24 102:9,12 102:15  <b>popularity</b> 13:7 18:2  <b>portfolio</b> 19:24 24:4 24:12 103:11 107:25 108:6,8,13 127:18  <b>portion</b> 11:2 47:8 137:4  <b>position</b> 39:8 58:2 83:20,21 86:12 129:24,25 131:16  <b>positions</b> 83:8  <b>positive</b> 76:7 81:9  <b>possession</b> 136:7 139:5  <b>possible</b> 37:23 110:3 110:20 111:3,14 125:11  <b>post</b> 40:24 94:17,17,19 94:20 147:10  <b>postpone</b> 135:8  <b>potential</b> 59:13  <b>power</b> 33:19 94:10  <b>powerful</b> 99:20</p>	<p><b>practical</b> 32:19 43:3  <b>practically</b> 67:20  <b>preautomatic</b> 146:4  <b>predicted</b> 103:3  <b>prelehman</b> 72:14  <b>premium</b> 106:23 107:16,18 108:12 109:10  <b>prepare</b> 133:23  <b>prepayment</b> 79:22 80:3 91:17  <b>present</b> 31:5 71:20 72:9 154:17  <b>presented</b> 31:6  <b>preservation</b> 145:14 146:11  <b>preserve</b> 148:13  <b>president</b> 7:21,23,24 8:15,16 61:12,19  <b>presidents</b> 126:22  <b>press</b> 121:13 123:13 123:24 124:2 127:5  <b>pressing</b> 149:21  <b>pressure</b> 53:15,21 54:7 61:6 72:19,22 114:5  <b>pressured</b> 75:25  <b>pressures</b> 64:17  <b>presumably</b> 82:19  <b>pretend</b> 116:6  <b>pretty</b> 44:6 54:18 70:4  <b>previous</b> 54:2  <b>price</b> 14:19 47:8,9 106:15,21 107:2,13 109:12,23 110:4,4,5 110:8,16 111:2 118:8  <b>prices</b> 14:10 107:7 115:15  <b>pricing</b> 118:3 131:14 131:14  <b>primarily</b> 11:17 12:12 17:22 30:25 68:25 70:13 73:16  <b>primary</b> 33:15 73:5  <b>principal</b> 15:15 17:6,6  <b>prior</b> 4:24 56:22 66:7 140:2,24 154:17  <b>priority</b> 25:24  <b>probabilities</b> 89:3,4,6  <b>probability</b> 19:22 21:9 25:13 67:16 88:9 89:7 91:7  <b>probable</b> 19:23  <b>probably</b> 17:11 23:25 24:5 32:12 33:2 34:12 38:8 74:23</p>
--	--	--	--	--

<p>79:2 81:13 87:18 89:22 97:7 114:15 <b>problem</b> 19:12 21:3 51:21,25 52:6,20 79:3 85:13 91:20 101:7 106:13 114:13 115:21 121:6,25 123:12 148:24 149:18 <b>problems</b> 114:18 <b>procedure</b> 93:24 <b>procedures</b> 118:21,22 <b>proceed</b> 154:9 <b>process</b> 9:24 23:19 35:12 36:8,13 37:2 45:8 63:17 146:16 149:6 <b>processed</b> 4:23 <b>processing</b> 113:15 <b>product</b> 63:6 99:3 122:17,21 123:4 150:16 <b>products</b> 57:2 98:16 <b>professor</b> 140:18 <b>profit</b> 71:21 72:6,10 <b>profitable</b> 72:11 <b>profits</b> 72:11 <b>progressed</b> 4:12 <b>promoted</b> 7:22 8:16,17 61:8 130:13 <b>promoting</b> 130:18 <b>promotion</b> 61:10 <b>proof</b> 133:11 <b>proportion</b> 25:21 <b>proposal</b> 33:7 96:22 97:3 <b>propose</b> 121:24 <b>proposed</b> 53:6 96:19 96:25 99:13 <b>proposing</b> 44:19 <b>prospect</b> 59:5,12 <b>protection</b> 79:17 80:12 80:14 101:6 105:9 105:11 <b>provide</b> 27:3 128:21 <b>provided</b> 124:14 147:19 <b>providing</b> 58:7 123:4 <b>public</b> 93:2 156:3 <b>published</b> 88:20 89:10 89:19,23 <b>pull</b> 147:13 <b>pulldown</b> 144:24 <b>punching</b> 43:17 <b>punish</b> 139:2 <b>purchase</b> 13:24 14:16 14:19 15:4,9 16:13</p>	<p>105:16,17 107:4,6 107:23 109:15 110:7 111:2,7,13 <b>purchased</b> 110:15 <b>pure</b> 50:17,17 <b>purely</b> 25:15 50:20 <b>purposely</b> 56:6 <b>push</b> 4:21 55:15 57:21 57:22,22 58:5 74:9 77:18 87:2 <b>pushed</b> 87:13 <b>pushing</b> 64:21 87:11 118:24 121:9 <b>put</b> 10:25 29:15 43:6 45:14,25 55:7 74:21 79:6 90:7,22 98:20 106:2 120:25 126:17 135:11 138:11 141:4 145:5 154:5 <b>puts</b> 88:25 89:2</p> <hr/> <p style="text-align: center;"><b>Q</b></p> <hr/> <p><b>qualitative</b> 125:17 <b>quality</b> 117:5 124:16 127:18 <b>quantitative</b> 27:14,16 27:18 28:11,12,21 28:22 29:3,6,12 35:24 38:24 39:8 40:4 42:2,17 44:16 46:9 54:12 62:9 65:8 65:9 125:17 145:21 <b>quarantined</b> 140:12 <b>quasi</b> 105:24 <b>quest</b> 141:7 <b>question</b> 13:16 19:25 49:3 62:16 77:24 81:10 100:20 113:20 113:21 130:16 141:10 142:3 145:8 149:23 <b>questioned</b> 113:6 114:9 <b>questioning</b> 124:14 <b>questions</b> 3:14 45:2 50:23 51:3,8 124:9 136:17 149:21 <b>quick</b> 20:5 149:23 153:16 <b>quickly</b> 125:11 145:4 <b>quiet</b> 64:23 65:2 <b>quite</b> 52:11 57:13 <b>quote</b> 124:13,19</p> <hr/> <p style="text-align: center;"><b>R</b></p> <hr/> <p><b>radar</b> 38:6 <b>raina</b> 91:24</p>	<p><b>raise</b> 51:23 <b>raised</b> 113:24 114:11 121:23 <b>ramp</b> 32:25 36:11 <b>ramping</b> 33:12 102:14 <b>ran</b> 8:22 38:3 91:9 95:5 113:7 <b>random</b> 109:13 <b>range</b> 112:6 <b>ranged</b> 39:15 <b>ranked</b> 48:5 <b>ranking</b> 48:4 <b>rare</b> 89:9 <b>rate</b> 9:14 11:20 19:2 24:17 25:19 55:8,14 57:12 63:13 78:13 81:4 90:25 91:13 95:7 113:16 122:11 141:3 <b>rated</b> 16:23 23:10,23 42:18,19 55:11 60:25 61:2,24 84:8 84:10 108:21 111:19 119:11 122:13 127:8 127:8,9,10 131:6 <b>rates</b> 73:20 78:14 <b>rating</b> 6:17,20 10:7,7 13:16 18:5 19:17 23:16,21,22 25:9,10 25:18 26:21 28:2,9 31:22 34:14,19 35:9 35:13,22 38:14 39:18 44:17,18,20 44:23 48:9 51:25 56:21,25 57:18,25 58:8,18 63:17 65:3 76:2 81:22 87:16 93:6 94:24 95:9 96:19 98:12 100:11 100:16 104:15,18 113:11 115:6,7 127:7 128:8 131:2 136:4 140:22 <b>ratings</b> 9:24 10:11 19:23 25:14 26:25 34:22 37:11 38:15 38:17,18 39:9,12 40:3 41:11,12,14,15 41:16,20,21,24 42:19,25 43:7 44:19 45:4,15,16 48:16 49:10 51:9,11 52:25 53:17 59:6 68:2,3,10 93:9,12 98:16 99:10 105:20,21 111:20 114:9 116:25 117:2 117:9,15,17,18,19,21</p>	<p>118:25 121:14 127:14 <b>rationalization</b> 115:24 <b>react</b> 143:18 <b>read</b> 36:5 126:21 <b>ready</b> 41:25 141:23 <b>real</b> 86:8 135:16 149:22 <b>realized</b> 4:15 105:19 <b>really</b> 6:16 16:17 17:10 23:24 36:13 45:12 60:16,21,21 60:22 63:18 65:9 86:13 94:10 99:18 101:11 107:6 114:9 115:12 116:3 124:15 125:9,13 131:17 <b>reason</b> 58:17 86:24 113:11 130:7 138:25 <b>reasonable</b> 56:5 <b>recall</b> 8:11 10:18 14:23 18:7,10 30:22 38:9 41:22 44:12 46:6 50:9 54:6 57:10 75:13 81:6 92:18 114:6 143:7,11 144:8 <b>receive</b> 4:7 24:14,16 24:18 53:15,22 134:9 <b>received</b> 134:4 154:8 <b>receiving</b> 72:23 <b>recommend</b> 153:3 <b>recommendation</b> 38:13 <b>reconsider</b> 87:3,6 <b>record</b> 3:17 76:24 97:11 130:24 137:5 138:7 154:4 156:8 <b>recorded</b> 138:9 <b>recording</b> 137:4,8 <b>recordings</b> 148:16 <b>recovery</b> 25:19 <b>reduce</b> 69:12 <b>reduced</b> 122:10 <b>reduction</b> 130:8,9 <b>refer</b> 18:18 <b>reference</b> 46:5 104:3 107:2 115:11 <b>reflect</b> 106:20 <b>regarding</b> 143:4 <b>regardless</b> 113:8 <b>regularly</b> 21:15 <b>regulations</b> 105:24 <b>regulatory</b> 105:25 <b>rejoined</b> 59:25 60:4 <b>reketa</b> 142:20,24</p>	<p><b>related</b> 132:14,19 156:10 <b>relationships</b> 56:10 <b>relatively</b> 12:19 <b>release</b> 121:13 123:13 123:24 124:2 127:5 <b>released</b> 102:24 142:22 150:24 <b>relevant</b> 152:20 153:2 <b>remaining</b> 69:5 122:20 123:4 149:19 <b>remember</b> 8:2,4 10:24 20:11,12,18 21:16 21:25 43:15,18,19 43:23 44:8 48:25 49:11 52:8,10,14 53:19 55:6 57:14 81:7 102:5 105:16 138:8 142:17 <b>remembers</b> 120:2 <b>removed</b> 141:14 <b>removes</b> 88:24 <b>repackaging</b> 83:7 <b>replaced</b> 151:9 <b>replicate</b> 102:7 <b>report</b> 3:8 7:8 8:19 40:2,5 43:11 44:3 <b>reported</b> 7:12,17 9:3 110:6,7,9 <b>reporter</b> 3:12 <b>reporting</b> 8:21 110:25 <b>reporting</b> 39:22 <b>represent</b> 138:19 <b>representation</b> 25:10 <b>represented</b> 133:16,21 134:17 138:21 <b>requests</b> 143:17 <b>required</b> 32:24 78:5 113:15,16 136:4,5 <b>requirement</b> 40:10 <b>requires</b> 19:15 145:15 <b>rerate</b> 84:11,12 <b>reroute</b> 17:5 <b>research</b> 2:12 15:2,8 39:22 44:2,3 47:2 <b>reset</b> 12:3 <b>resembled</b> 22:5 <b>residential</b> 11:18,21 12:21 13:4 17:23 <b>residual</b> 68:18 83:23 84:17 85:16 <b>resign</b> 141:16 <b>resolved</b> 46:3 <b>resources</b> 75:5,8,9 76:4,5,10 80:19 114:5 <b>resourcing</b> 64:3</p>
--	--	---	--	--

<p><b>respect</b> 47:19 58:16 94:25 95:18 100:16 104:14,17 <b>response</b> 76:8 <b>responsibilities</b> 22:11 61:18 <b>responsibility</b> 22:14 <b>responsible</b> 21:22 22:15 83:10 <b>rest</b> 60:11 86:4 <b>restricted</b> 46:14 47:11 <b>result</b> 87:10 101:25 <b>results</b> 10:4,8 27:14 45:24 <b>retained</b> 85:21 148:19 <b>retrospect</b> 125:19 <b>return</b> 35:4 61:25 68:18 69:7 77:22 140:8 <b>returned</b> 8:7,13,14,18 87:23 <b>returning</b> 61:11 <b>revenues</b> 47:14,19 122:8 <b>reversed</b> 121:12,19 <b>revised</b> 66:4 <b>rick</b> 142:11 143:20,23 <b>ride</b> 80:25 <b>ridiculously</b> 73:19 <b>right</b> 27:20 51:18 86:20 92:15 132:19 135:25 137:15 139:3 <b>rightly</b> 13:13 86:16 114:8 <b>ring</b> 128:11 <b>rip</b> 40:6 <b>risk</b> 33:23,24 67:16 71:7,8 77:15,16,25 78:7 79:17 86:18 100:24,24,25 101:12 101:21,22,22 105:10 113:4 123:16 125:16 <b>risks</b> 101:16,17,18,23 <b>risky</b> 108:11 <b>rmbs</b> 11:17 12:2,10 13:6 17:18,25 18:5 19:2 20:14 23:10,12 23:22 27:4 29:24 36:24 39:3 48:20 51:12 52:9,23 53:18 55:4 63:11 70:5 73:5 73:6 115:5 123:18 149:24 151:23 <b>role</b> 43:14 62:10,11 64:19 99:24 100:2,4 110:14 130:19 141:6 <b>rolling</b> 60:9,12</p>	<p><b>rom</b> 66:10 85:8 88:5 89:17 90:2,18,21 <b>room</b> 129:22 130:3 <b>route</b> 54:21 <b>routinely</b> 145:11 <b>rubber</b> 44:24 <b>rude</b> 55:18 <b>rule</b> 14:16 15:4,9 105:16,17 106:4 109:3,4 110:21 <b>rules</b> 13:24 110:10,17 <b>rumor</b> 50:16,20 <b>rumors</b> 50:11,13 <b>run</b> 80:24 82:19 90:11 91:11,22,25 100:6 112:21 131:15,18 <b>running</b> 34:22 35:16 53:4,7 <b>runs</b> 40:4 90:10 <b>ryan</b> 2:12 3:10</p> <hr/> <p style="text-align: center;"><b>S</b></p> <hr/> <p><b>sachs</b> 5:17 70:17 <b>safe</b> 108:12 <b>saiyid</b> 145:20 <b>sale</b> 29:2 <b>salesmanship</b> 12:22 <b>sand</b> 116:2 <b>sarbanes</b> 130:22 <b>sarbanesoxley</b> 132:15 <b>save</b> 39:23 <b>saw</b> 13:25 14:8 47:7 53:24 67:22 104:5 107:25 108:5 136:11 <b>saying</b> 18:17 70:23 81:4 104:12 126:9 135:8 <b>says</b> 127:6 135:11 <b>scenario</b> 70:10 91:23 <b>scenarios</b> 91:13,14,18 91:21 92:2 95:5 <b>scene</b> 74:23 126:23 <b>school</b> 4:4,6,10,12,13 4:14,17,20 <b>science</b> 3:25 112:2 <b>score</b> 10:17,19,21 11:13 17:12 18:14 18:21 19:13 20:17 26:5,9 <b>scott</b> 128:2 151:9 <b>screaming</b> 118:18 <b>screams</b> 55:22 <b>scrutiny</b> 142:7 <b>search</b> 151:19 <b>second</b> 67:24 127:7,14 <b>secondary</b> 33:14 60:9 <b>securities</b> 5:19 11:18</p>	<p>11:22 16:6 17:23 117:20 123:11 <b>securitization</b> 128:9 <b>see</b> 9:16 35:2 66:22 91:12 95:6,18,23 96:8,15 105:13 116:9 129:4 138:25 <b>seen</b> 90:8 <b>selecting</b> 24:12 <b>sell</b> 24:4 69:23,24,25 78:13 111:8,8 <b>sellers</b> 124:21 <b>selling</b> 24:13 <b>senate</b> 40:21 102:23 118:14 <b>senator</b> 141:24 <b>send</b> 31:13,20 42:8,21 45:4 92:25 99:2 133:23 135:2 136:22 145:5,7 153:14 <b>senior</b> 2:10 7:22,23,24 8:15,16 37:17 61:12 61:19 70:12,24 73:18 77:9 79:4,10 79:13 80:2,6 85:20 114:13 135:10 137:13 150:12 <b>sense</b> 10:10 11:6 66:11 84:6 94:6 99:19 141:4 <b>sensitive</b> 118:8 <b>sent</b> 41:16 116:9 135:7 136:17 139:24,25 <b>separate</b> 99:24 146:15 <b>separated</b> 99:25 <b>september</b> 87:17 114:12 116:18 121:5 132:10,13 <b>series</b> 98:12 <b>service</b> 58:8 94:21 131:14 <b>servicers</b> 116:9 <b>services</b> 114:25 115:2 129:11 136:8 141:15 <b>serving</b> 92:25 <b>set</b> 14:6 21:20 34:9,10 41:5 42:4 62:22 87:15 88:16 93:24 133:25 156:7,14 <b>setting</b> 22:22 88:9 <b>setup</b> 26:24 <b>sevenyear</b> 109:13 <b>severe</b> 116:20 <b>shape</b> 10:16 68:7 88:11 <b>share</b> 18:4 54:21 55:2 55:3,21 60:16,19,20</p>	<p>61:6 119:16 141:7 <b>shared</b> 150:8,11 <b>shifting</b> 100:12 <b>shop</b> 58:9 <b>shopping</b> 48:15,21 <b>short</b> 80:11,12 105:10 124:21 126:13 132:21 149:3 <b>shortcut</b> 113:5 <b>shorted</b> 126:5 <b>shorthand</b> 71:8 <b>shorting</b> 83:14,15 126:7,12 <b>shortly</b> 88:17 <b>shouldnt</b> 52:4 134:16 <b>shove</b> 58:6 <b>show</b> 95:21 <b>showing</b> 97:10 98:9 <b>shows</b> 98:10 <b>side</b> 9:3 22:24 29:4 35:11 47:3 51:20 59:20 62:6 65:11 73:8 77:8 78:4 79:4 94:23 110:3,22 111:4 149:25 150:2 150:3 151:22,23 152:15 <b>siegel</b> 150:22 <b>sifuentes</b> 152:9 <b>sign</b> 26:13 49:7 <b>signals</b> 17:4 <b>signed</b> 75:17 <b>significance</b> 67:12,14 <b>significant</b> 66:25 67:6 67:8 99:5,6 119:3,6 <b>significantly</b> 93:9 130:14 <b>signoff</b> 44:17 <b>signs</b> 149:25 <b>similar</b> 147:4 <b>simple</b> 19:8 77:21 79:24 113:12 <b>simply</b> 81:21 <b>simulate</b> 91:3 <b>simulation</b> 113:13 <b>simulations</b> 112:7,8 <b>sindhu</b> 143:4 <b>single</b> 16:24 53:11 108:6 127:9 <b>sink</b> 12:4,13 13:3 <b>sir</b> 154:5,13,25 <b>sit</b> 51:21 136:23 <b>site</b> 124:5 <b>sitting</b> 114:8 120:5 <b>siv</b> 85:25 <b>six</b> 6:3 33:2,5 55:12 91:14 97:3,5 127:16</p>	<p><b>size</b> 146:21 <b>skills</b> 58:20 <b>slices</b> 112:14 <b>slides</b> 55:8,9,9 153:18 <b>sloppy</b> 28:3 <b>slow</b> 36:16 60:18 80:24 <b>slower</b> 105:20,22,25 <b>slowly</b> 61:25 <b>small</b> 8:23 11:25 22:7 37:22 41:2 112:14 115:6 131:13 146:22 <b>smart</b> 103:4 <b>soc</b> 70:18,22 72:15 <b>software</b> 8:24,24 144:13,18 146:6 147:11 <b>sold</b> 80:12 105:9 <b>solely</b> 40:3 <b>solution</b> 121:24 122:7 123:9,11 <b>solved</b> 38:13 <b>somebody</b> 24:10 27:24 29:11,11 30:11,21 57:23 116:15 130:13 130:17,19 143:3 <b>somebodys</b> 38:6 59:11 <b>sophisticated</b> 86:19 <b>sorry</b> 11:12 121:16 <b>sort</b> 9:17,22,23 10:2 13:3,25 16:21 17:3 17:14 22:23 23:2 26:13 28:8 34:21 36:8,14,16 39:13 40:7 41:23 43:16 45:21 46:14,24 47:7 51:19,22 54:6 58:13 60:9 62:4,6 64:25 66:17,19 69:2 74:13 74:15 80:17 81:15 82:10 83:2,20 84:15 90:14 92:4 95:14,17 95:23 96:8 102:8,8 104:8 105:18,24 106:2,5 108:3,14 110:25 111:24 114:6 114:19 116:12 120:18,20 123:16 127:6 128:15 129:17 129:18 132:21 133:12 135:18 138:16 140:23 142:13 144:12 153:10 <b>sorts</b> 53:25 <b>source</b> 35:17 102:10 <b>southern</b> 4:3</p>
--	--	--	---	--

<b>speak</b> 133:14 134:12 137:10,15,19 139:14 153:4 154:6 155:4	<b>started</b> 7:21 13:6,21 13:22 20:19,21 21:18 22:4 24:25 39:17 52:11 61:23 62:2,24 64:8,9,16,25 73:2 74:9 86:14 87:14 94:21 106:6 107:25 129:13,19	<b>subcommittee</b> 102:23 124:10,24 142:22 147:20 150:25	71:24 77:22 78:3,5 78:10 85:25 106:19 107:17	<b>target</b> 46:12
<b>speaking</b> 11:11,15 67:20 133:18 139:16	<b>special</b> 144:12	<b>subject</b> 154:23	<b>swaps</b> 32:22 36:10 74:18 77:7,16 79:9 79:16 85:24 101:8 102:8,17 103:20 106:15	<b>taxes</b> 15:17
<b>specialist</b> 23:3 141:5	<b>specific</b> 10:5,8 141:13	<b>subjects</b> 155:1	<b>sweatshirt</b> 44:5	<b>teaching</b> 5:7
<b>specifically</b> 11:11,15 53:20 60:17 108:7	<b>starting</b> 45:11 55:10 63:19	<b>submission</b> 95:17	<b>swirling</b> 50:13	<b>team</b> 2:12 60:10,12 61:23 62:2,3,18,20 63:5 64:20
<b>spectrum</b> 9:21	<b>starts</b> 22:13	<b>subordination</b> 27:4	<b>switch</b> 7:13	<b>tech</b> 52:15
<b>speculate</b> 123:7	<b>state</b> 3:18 156:4	<b>subpoena</b> 93:2 148:8 148:22	<b>switched</b> 7:15 153:9	<b>technical</b> 140:4
<b>speculating</b> 119:20 122:24	<b>stated</b> 56:17 124:12	<b>subprime</b> 12:10 104:4 108:18 121:14 123:14 126:13	<b>synthetic</b> 32:21 36:19 63:21 77:3,8,9 79:24 80:2 100:14,14,17 104:15,18	<b>technically</b> 16:7,17 66:20 139:20
<b>sped</b> 36:13	<b>statement</b> 124:13	<b>substitution</b> 138:13	<b>system</b> 144:19	<b>technique</b> 18:12,19 20:8
<b>speeds</b> 91:17	<b>stating</b> 140:2	<b>suburbs</b> 6:15	<b>tail</b> 88:22,25 89:2,4 113:4	<b>telecommunications</b> 52:14,16
<b>spell</b> 3:18 9:5 116:21	<b>statistical</b> 4:8	<b>successful</b> 108:23 109:19	<b>take</b> 9:10 19:18 20:4 23:9,14,20 25:5 54:7 57:15 58:10,21,24 63:8 64:14 65:2 73:17 75:18 78:7 79:17 85:15 86:18 91:10 101:12 107:20 108:10,11 109:9 116:15 122:18 125:16 127:16 131:19 143:3 146:3 149:3	<b>telegraph</b> 37:16
<b>spelled</b> 49:22 50:3,4	<b>statistics</b> 4:5 112:2	<b>sudden</b> 36:11 103:9 118:9	<b>ten</b> 53:11 71:24 72:3,5 130:12	<b>tell</b> 32:5,17 54:14 55:25 76:22 85:18 98:24 114:21 127:19 128:16,18
<b>spelling</b> 9:7,9	<b>stats</b> 4:19	<b>suite</b> 2:5	<b>ten</b> 53:11 71:24 72:3,5 130:12	<b>telling</b> 14:13 117:7
<b>spend</b> 35:20	<b>status</b> 139:18	<b>sullivan</b> 133:11 138:17 138:20	<b>ten</b> 53:11 71:24 72:3,5 130:12	<b>tendency</b> 27:23
<b>spending</b> 7:2	<b>stayed</b> 6:3,11,17,20	<b>summer</b> 61:15,19 63:9 63:16 72:20 89:24 92:15	<b>tenure</b> 3:14 20:16,21 51:10 53:16 67:23 67:24 94:19,20 98:15 99:11 127:19	<b>tenyear</b> 25:12
<b>spent</b> 4:21 5:17 11:2	<b>stearns</b> 32:16 63:11,12 118:2,10	<b>super</b> 70:11,24 73:17 77:8 79:4,10,13 80:6 85:20	<b>term</b> 6:5 17:19 59:7 73:22 84:16 139:21	<b>term</b> 6:5 17:19 59:7 73:22 84:16 139:21
<b>spoken</b> 49:15	<b>step</b> 86:15 141:20	<b>supervisor</b> 54:13,15 54:17	<b>terminated</b> 139:21 140:5	<b>terminated</b> 139:21 140:5
<b>spread</b> 25:20 73:25 74:4 106:19,21 107:9,10,15,19 109:10	<b>stern</b> 4:6	<b>support</b> 29:7	<b>termination</b> 140:4,6,7	<b>terms</b> 21:7 25:7 36:20 46:21 47:14,16 48:2 48:8 63:22,24 68:19 72:10 74:23 79:20 84:15 88:8 105:12 126:15 136:12
<b>spreads</b> 73:6,7 74:8,10	<b>stints</b> 82:13	<b>supposed</b> 22:18 25:11 62:25 63:3,22,25 72:8 75:25 99:22	<b>terms</b> 21:7 25:7 36:20 46:21 47:14,16 48:2 48:8 63:22,24 68:19 72:10 74:23 79:20 84:15 88:8 105:12 126:15 136:12	<b>test</b> 15:21 16:9 17:2 67:16 108:3
<b>spreadsheets</b> 11:7 20:24 24:22 31:21 153:17	<b>stock</b> 46:14 47:8,9,11	<b>supposedly</b> 93:25 133:3	<b>test</b> 15:21 16:9 17:2 67:16 108:3	<b>testimony</b> 94:6,6 124:9 140:24 143:6 156:6 156:8
<b>spreadsheets</b> 27:22,23	<b>stop</b> 80:21,23 84:25 122:3,3	<b>sure</b> 3:16 5:15 9:8 17:20 18:20 22:16 22:21 23:17 27:9,19 28:25 36:22 37:25 41:5 61:16 62:11,13 75:15 76:6 78:17 95:10,11 100:8 106:7,11 108:22 110:15 115:24 125:25 129:2 138:24 152:23 153:5 155:4	<b>tests</b> 15:13 45:19,20	<b>testimony</b> 94:6,6 124:9 140:24 143:6 156:6 156:8
<b>spurred</b> 126:16	<b>stopped</b> 146:18	<b>surely</b> 62:2	<b>thank</b> 148:23 153:21 155:3,6	<b>tests</b> 15:13 45:19,20
<b>square</b> 31:16,19	<b>stopping</b> 104:11	<b>surprises</b> 37:20 38:10	<b>that</b> 83:2 151:3	<b>theory</b> 10:9 66:12,18 86:20 115:18
<b>stable</b> 6:7	<b>straight</b> 42:15	<b>surrounding</b> 114:22	<b>theoretically</b> 24:11 30:19 59:10 63:3 71:6 83:25 86:9 89:18 111:5	<b>theory</b> 10:9 66:12,18 86:20 115:18
<b>staff</b> 30:15 62:8 128:20 143:16 145:8 147:17	<b>strained</b> 64:4	<b>survey</b> 116:9	<b>thing</b> 16:4 33:20 35:17	<b>thin</b> 112:14
<b>staffing</b> 29:9 144:13 144:15 145:19 147:16	<b>straw</b> 87:18	<b>suspended</b> 137:16,20 139:15,17 140:17		<b>thing</b> 16:4 33:20 35:17
<b>staffs</b> 147:17	<b>streamlined</b> 147:12	<b>suspension</b> 140:3,3		
<b>stamp</b> 44:25 102:19,20 102:20	<b>street</b> 12:15 64:12 113:10	<b>suspicious</b> 137:3		
<b>stand</b> 55:25 56:13	<b>stress</b> 16:19,20	<b>svp</b> 131:18		
<b>standard</b> 24:19 25:3 40:9 49:23 50:5 65:6 77:4 124:17 130:7 144:19	<b>strike</b> 66:17 93:13	<b>swap</b> 45:21 70:20 71:5		
<b>standardization</b> 40:25 41:8 61:4 65:4,7	<b>stringent</b> 96:23			
<b>standardize</b> 45:11	<b>stronger</b> 16:25			
<b>standardized</b> 39:18 60:8 65:5	<b>structural</b> 74:24			
<b>standardizing</b> 25:2	<b>structural</b> 22:7 26:22 28:5 29:9 31:5,6 45:17 53:6,9 63:22 63:24 68:4,13 106:18			
<b>start</b> 10:2 23:21 30:18 31:24 33:3,12 34:5,7 150:17	<b>structure</b> 22:7 26:22 28:5 29:9 31:5,6 45:17 53:6,9 63:22 63:24 68:4,13 106:18			
	<b>structured</b> 9:25 10:22 11:25 16:6,16 20:14 44:11 55:11 89:16 97:15 98:16 132:8 153:15,16,19			
	<b>structuring</b> 59:20			
	<b>stuck</b> 108:22,24 109:2 116:2			
	<b>stuff</b> 27:7 44:3 58:6 85:19 95:16 148:3,7 148:10			

38:2 58:2 63:18 80:23 103:15 124:22 128:22 129:7 131:8 135:17 139:12 142:18 147:9 <b>things</b> 9:21 11:23 12:7 17:10 22:24 25:22 33:14,15 40:2,7 45:12 53:25 55:8,13 63:15 66:6 72:25 80:25 87:15 94:4 95:21 96:7 97:8 99:17 101:24 103:2 103:14 105:19 107:3 113:18,21 118:9 123:22 129:14 147:14,25 <b>think</b> 7:11,12,16 8:20 8:21,25 9:23 10:12 10:13 12:22 14:24 16:8 18:7,8 20:20 21:25,25 22:14,20 34:17 39:18 44:5,6 44:10,11 46:18 54:22 55:5,6 56:6,23 57:17,24 58:12 60:15,17 61:2,5 62:23 66:7 68:15 76:15 80:18,21 81:12 86:14 87:7,12 87:15 88:18,19,25 89:20 90:8 92:13 93:17 94:4,16 98:3 99:16 100:7,21 102:22 103:24 104:5 104:6 108:2 111:21 111:22 112:14 113:17 114:7 115:23 115:25 116:15 117:11 119:5,15,16 121:4 122:9,15 123:12 124:5 125:21 126:4 129:8 132:18 138:4,20 139:9 140:23,24 141:7,11 141:18,21 143:19 145:13 146:17 147:5 147:24 152:19 <b>thinking</b> 102:5 <b>third</b> 90:16 <b>thomas</b> 2:10 <b>thought</b> 4:19 6:6 36:20 69:8 86:13 103:4 122:2 124:25 131:23 140:22 <b>thousand</b> 90:11 91:25 <b>threaten</b> 54:13	<b>three</b> 4:21 5:16 32:7,9 48:6 55:13 117:11 127:15 <b>threehour</b> 65:2 75:19 <b>throw</b> 12:13 <b>thursday</b> 134:7 136:25 <b>tier</b> 60:10 <b>tiescher</b> 151:2,5 <b>tigress</b> 83:6 122:12 <b>till</b> 7:4 71:15 <b>time</b> 4:9,23 5:8 7:12 7:17 10:22 11:2,5 15:11 16:5 19:3 21:19 23:6,8 24:25 28:18 32:4,24 33:6 34:25 35:12 37:17 37:19 38:7 43:12,16 48:14,19 50:21 51:17 52:2 56:18 57:7 62:23 63:19 64:10,14,17,18 70:3 72:20,21,25 75:10 76:14 90:8,13 93:18 93:23 94:9,11,14 100:12 102:14 114:5 114:19 115:8,18 117:10 118:20,24 119:24 122:17 129:15 133:25 134:11 145:16 149:2 149:11 154:12 155:3 155:7 <b>times</b> 21:2 22:10 28:2 29:8 44:24 50:15 51:4,9,11 52:8 113:18 149:15 <b>timing</b> 91:14 <b>title</b> 7:19 8:12 44:8 <b>today</b> 3:9,12 10:20 49:20 93:25 154:19 <b>told</b> 51:20 116:18,24 120:11 121:5,6 124:23 134:20 136:15 147:23 <b>tom</b> 3:10 149:20 <b>tool</b> 145:9 <b>top</b> 8:11 15:18,18 30:22 68:3 114:9 <b>total</b> 77:22 91:17 <b>touch</b> 152:4 <b>tracks</b> 115:15 <b>tradable</b> 13:19 23:24 26:8 <b>trade</b> 70:8,9 72:16 107:14,15 108:9 111:6 126:16 <b>traded</b> 107:6	<b>trader</b> 33:21,25 <b>traders</b> 35:7 <b>trading</b> 13:20 71:14,18 101:10 107:8,9,10 118:6 <b>tranche</b> 10:5,8 15:18 15:19 70:11,23,25 <b>tranches</b> 53:2 68:11 69:25 78:25 79:7 85:22 101:19 112:17 115:9,9,15,16 117:13 <b>transaction</b> 14:18 25:7 27:17 28:9 30:15 33:13 34:11 38:11 45:22 46:3 52:13 124:19 132:19 143:15,16 <b>transactions</b> 13:4 15:12 60:14 73:2 74:22 128:20 <b>transcript</b> 156:8 <b>transferred</b> 6:24 <b>trap</b> 15:24 <b>treasury</b> 78:13 <b>treasurys</b> 78:12 <b>tremendous</b> 80:9 <b>tricadia</b> 126:5 <b>trick</b> 68:5 <b>trickle</b> 60:21 <b>tried</b> 76:6 81:8,25 82:5 91:16 103:5 109:22 114:3 143:8 <b>triple</b> 53:10 67:19 68:9 68:10,11,24,25 69:10,14,19,21,25 70:5,12,12,23,24 71:22 73:13,14,22 73:25 74:3,5 89:5 97:2 115:16 119:4 <b>trouble</b> 41:9 <b>true</b> 28:25 156:8 <b>truly</b> 12:9 19:19 20:3 <b>trust</b> 51:4 125:9,14 <b>trusted</b> 51:5,7 <b>trustee</b> 34:10,11 35:25 110:10,11,13 <b>try</b> 6:6,7,12 13:17 26:4 27:2 37:13 42:5 78:17 82:8 114:18 132:3 143:18 <b>trying</b> 46:19 56:9 73:13 86:11 152:4 <b>turn</b> 131:24 <b>turned</b> 105:2 137:3 <b>turns</b> 9:22 83:13 <b>tweaked</b> 21:2	<b>tweaks</b> 11:9 <b>twice</b> 64:14 74:25 <b>twists</b> 9:22 <b>two</b> 6:14 8:20 10:23 11:3,4,23 19:5 20:17 21:7,14,19,23 26:12 29:9,12,13 32:6 34:12 35:10,20 38:23 39:15 45:6 46:22 48:6 49:11 50:24 51:17 56:23 61:24 65:17 66:7,23 66:23 72:25 88:10 88:17 97:2 99:5 103:19 127:11,13,15 132:20 147:8 <b>type</b> 12:13 16:24 35:17 58:14 62:12 98:17 100:5 128:16 131:18 <b>types</b> 13:10 72:22 98:13 103:19 <b>typical</b> 23:22 31:16 36:24 77:4,4 <b>typing</b> 145:3 <b>typo</b> 97:20,21 98:3 <hr/> <b>U</b> <hr/> <b>ubs</b> 131:3 144:3 145:25 <b>uhhuh</b> 9:12 59:17 63:14 82:21 87:24 96:21 97:17 <b>uhuh</b> 141:17 <b>ulterior</b> 124:18 125:21 <b>ultimate</b> 93:6 101:10 <b>ultimately</b> 123:9 129:9 <b>unchanged</b> 10:20 <b>uncorrelated</b> 19:20 <b>underestimating</b> 85:6 <b>underlying</b> 10:11 11:16,20 19:22 39:4 104:2,3 113:9,10 <b>underneath</b> 114:10 131:6 <b>understaffed</b> 117:10 <b>understand</b> 154:4 <b>understanding</b> 41:9 96:16 133:10 142:13 142:14 153:11 <b>understood</b> 81:20 <b>underwriter</b> 29:18 <b>unfortunately</b> 85:11 123:20 <b>unfriendly</b> 87:15 <b>unfunded</b> 77:9 79:10 <b>unit</b> 22:7 93:20 94:12 153:20	<b>universe</b> 152:21 <b>university</b> 4:2,4,6 <b>unspoken</b> 80:23 <b>unusual</b> 57:4,6 <b>unwind</b> 101:15 <b>update</b> 22:14 97:15 145:6 <b>updated</b> 21:15 22:12 <b>updater</b> 22:17 <b>updating</b> 21:22 <b>upsetting</b> 123:3 <b>use</b> 16:2 17:18 21:5,6 31:13 59:12 85:6 107:22 109:12,15 111:4,5 125:14 <b>useful</b> 24:5 58:4 65:11 <b>usually</b> 24:9 27:15 31:8,15 33:18,23 38:23 39:13 71:25 76:11 79:9 80:12 82:25 <b>utilized</b> 11:19 18:4 <hr/> <b>V</b> <hr/> <b>vab</b> 146:2 <b>valuation</b> 10:6 <b>value</b> 16:11 71:20 72:10 <b>values</b> 126:11 <b>variable</b> 103:23 <b>variables</b> 19:17 <b>variations</b> 77:5 79:19 <b>varied</b> 28:19 <b>various</b> 88:2 93:15 127:24 <b>vary</b> 28:20 66:15 77:20 91:16 <b>vast</b> 7:11,17 11:24 20:15 21:18 77:6 <b>vehicle</b> 126:13 <b>vehicles</b> 85:23 101:11 <b>veluri</b> 143:4 <b>versus</b> 48:3 67:2 95:7 100:10 125:17 <b>vertical</b> 131:3 144:2 145:19 <b>veto</b> 33:19 <b>vice</b> 7:21,22,24 8:14 8:16 61:12,19 <b>view</b> 102:6 140:23 141:2 <b>viewed</b> 54:22 <b>vintage</b> 40:22 127:6,8 127:12 <b>violate</b> 120:6,7 <b>violation</b> 119:11 <b>visàvis</b> 100:9
--	---	---	--	--

<p><b>vote</b> 94:9  <b>vp</b> 128:15 131:18</p> <hr/> <p style="text-align: center;"><b>W</b></p> <p><b>walk</b> 12:24,25 64:14  <b>walked</b> 61:23 120:10  <b>wall</b> 12:15 113:10  <b>want</b> 4:15,18 9:20  34:18 36:18,19  42:11,18 50:19  57:20,23 58:2,9,19  77:17 86:18 103:11  106:7,25 114:14  118:19 119:12 120:8  120:21,23 125:10  129:3,7 136:20  137:10,14 139:14  146:3 154:3,13,14  <b>wanted</b> 3:13 26:15  31:25 33:20 56:13  80:10,13 83:19  112:3 118:11 120:24  133:14 138:24  139:12  <b>wants</b> 125:7  <b>warehouse</b> 33:9,16,17  33:24 34:25  <b>warehouses</b> 86:6  <b>warf</b> 25:9,9  <b>warning</b> 149:25  <b>warren</b> 150:20  <b>washington</b> 2:6 3:5  <b>wasnt</b> 14:4 22:6 44:9  45:3 50:15 54:23,23  56:10 60:25 61:2  71:10 95:16 97:7  103:2 111:23 113:18  122:16,24 129:16,18  142:13,15 143:5  <b>water</b> 132:2  <b>waterfall</b> 10:3,4 15:14  15:15,15,16,25 17:6  17:9 22:24 24:18,20  25:23 26:3 27:11  45:18 79:23 80:4  <b>waterfalls</b> 79:20  <b>way</b> 9:6 16:8 19:10  20:9 21:17 26:7,18  40:6 43:3 49:23  51:16 54:9,10 55:20  68:4,16 71:21 100:5  101:7 108:20,23  111:20 133:20 137:8  156:12  <b>ways</b> 22:4,5 65:17 90:5  <b>web</b> 124:5  <b>week</b> 36:12 38:8 64:14</p>	<p>124:11 134:3,8  141:25  <b>weekly</b> 153:14  <b>weeks</b> 146:24  <b>weight</b> 30:21  <b>weighted</b> 25:8,8,15,17  25:17,18,19,20  31:22 91:19,20  109:8  <b>weill</b> 116:19,23 150:19  <b>weills</b> 116:21  <b>welcome</b> 140:13 148:5  148:10  <b>went</b> 4:10 5:17,20 6:7  6:10,12,13,16,18 7:3  21:24 42:24 48:10  66:19 67:10 73:8  74:8 81:24 85:19,22  104:14,18 105:6,9  119:8,22 120:10  122:12 130:10  131:11 133:17,19  140:21 141:11  <b>whereof</b> 156:14  <b>whitewash</b> 138:16  <b>wide</b> 55:13  <b>wider</b> 107:18  <b>willkie</b> 4:22 5:15  <b>wing</b> 126:23,25  <b>wiped</b> 78:25  <b>wiring</b> 27:25  <b>wishes</b> 154:10  <b>witness</b> 14:23 15:5  20:7 22:20 32:11  65:16,23 69:12,16  73:23 74:7 81:23  82:16,21,25 84:9  87:7 91:6 92:6,14,24  96:13,21,24 109:4  109:21 110:4,9,23  111:3 117:22 119:14  121:18 122:2,9  123:10 124:3 130:6  131:11 132:6,14  133:3,8 134:15,23  135:3,25 144:20  145:13 146:12,17  147:5,22 148:18,24  149:7,13,18 150:5  150:10,15 151:7,25  152:6,16,23 153:5,8  154:11,21 155:5  156:6,9,14  <b>witnesses</b> 142:2  <b>witt</b> 9:3 60:5 89:13,14  89:20 90:15 92:11  119:24 120:2,17</p>	<p>140:14,18 141:15  <b>word</b> 9:2 57:20 145:9  147:10  <b>words</b> 59:2 67:21  <b>work</b> 6:16 11:14 13:20  28:23 29:5 31:8  39:24 51:18 52:17  52:18 54:24 56:2,4  56:14 77:23 80:14  82:8 131:11 142:15  143:22 144:14  148:20 151:10  <b>worked</b> 5:15 8:23  19:10 26:18 32:15  45:23 46:22 47:4  51:4 71:22 74:15  101:8 151:22  <b>working</b> 27:8 30:16  34:8 39:17 75:16  76:11 81:7 117:8  142:12  <b>works</b> 16:9  <b>world</b> 118:4  <b>worried</b> 103:14,15  <b>worry</b> 102:3 114:16  122:15  <b>worse</b> 130:14,20  <b>worth</b> 14:7  <b>wouldnt</b> 9:5 27:3,13  45:2 51:14 58:18  60:21 106:12 109:5  125:15 141:18  143:13  <b>write</b> 39:21 98:25  102:21 146:8  <b>writedown</b> 103:22,23  <b>writer</b> 98:3  <b>writing</b> 122:3 135:12  <b>written</b> 96:3 97:24,25  <b>wrong</b> 27:20 54:3 82:7  104:25 105:6 114:7  117:9,15,18 119:2  120:7  <b>wrongly</b> 13:14 86:16  114:8  <b>wrote</b> 15:6 118:13</p> <hr/> <p style="text-align: center;"><b>X</b></p> <p><b>xie</b> 92:10</p> <hr/> <p style="text-align: center;"><b>Y</b></p> <p><b>yankee</b> 70:13,13 73:16  <b>yea</b> 27:6 33:22 34:2  53:5  <b>yeah</b> 48:24 54:4 91:6  150:5  <b>year</b> 5:18 6:13 8:10</p>	<p>46:23 56:18 60:7  123:6  <b>years</b> 6:11 7:2,3 72:8,9  <b>yelling</b> 118:12,18  <b>yield</b> 106:23  <b>york</b> 1:13,13 4:4,5  64:13 156:4  <b>yoshizawa</b> 87:8 119:14  121:18,23 129:13  <b>youd</b> 52:3  <b>youve</b> 58:25  <b>yuri</b> 87:8</p> <hr/> <p style="text-align: center;"><b>Z</b></p> <hr/> <p style="text-align: center;"><b>0</b></p> <p><b>00</b> 155:7  <b>000</b> 25:11 117:13  <b>000foot</b> 140:23  <b>03</b> 12:11  <b>04</b> 12:12 18:9 21:11,11  36:21 55:7 64:4  65:15  <b>05</b> 6:19,19 12:12 18:10  65:25 70:4 89:25  92:12,15 127:7  <b>06</b> 36:15 61:15 64:6,8  64:19 73:19 85:20  116:20 127:12,14  <b>07</b> 6:21 36:15 64:9  85:20 87:14 94:17  105:15 108:18 115:3  115:7 116:18 127:15  140:20,22 145:20  <b>08</b> 94:17  <b>09</b> 97:25 132:10</p> <hr/> <p style="text-align: center;"><b>1</b></p> <p><b>1</b> 1:12  <b>10</b> 25:11 140:23  <b>10th</b> 98:6  <b>11</b> 1:14 97:3,5  <b>12</b> 1:14  <b>150</b> 69:4  <b>16hour</b> 75:20  <b>1717</b> 2:5  <b>18th</b> 121:4  <b>1990</b> 55:10  <b>19th</b> 121:5</p> <hr/> <p style="text-align: center;"><b>2</b></p> <p><b>20</b> 73:19 76:20,20  80:20,20  <b>200</b> 14:6,7 68:21  <b>2000</b> 7:4,6,8,19 9:11  11:19 14:3,25 18:24  19:3 52:12</p>	<p><b>20006</b> 2:6  <b>2000s</b> 12:8  <b>2001</b> 14:3  <b>2003</b> 13:5 23:8 28:18  <b>2004</b> 7:4,6,9,20 8:2,5  9:11 11:19 13:5  14:25 19:3 23:8,9,15  23:15,22 28:18 30:3  38:15 40:12 42:16  43:12 44:14 45:7,10  45:14 46:8 48:13,19  49:8 50:21,21 52:22  54:20 55:2 63:16  67:23 72:21  <b>2005</b> 8:8,13,19 59:25  60:4 87:23  <b>2006</b> 61:19 63:9,16  72:20 75:3 87:23  <b>2007</b> 87:23  <b>20071</b> 131:3 144:2  <b>2008</b> 98:6  <b>2009</b> 97:19 132:13  <b>2010</b> 1:11 156:15  <b>25</b> 53:10,11  <b>27</b> 1:11</p> <hr/> <p style="text-align: center;"><b>3</b></p> <p><b>3</b> 117:13 155:7  <b>30</b> 91:15  <b>300</b> 115:8  <b>30year</b> 78:12  <b>31st</b> 134:10 135:2,4</p> <hr/> <p style="text-align: center;"><b>4</b></p> <p><b>40</b> 71:23 72:5,6</p> <hr/> <p style="text-align: center;"><b>5</b></p> <p><b>50</b> 14:12,19,20 69:4  89:6  <b>5th</b> 156:15</p> <hr/> <p style="text-align: center;"><b>6</b></p> <p><b>60</b> 14:12 34:4 35:14</p> <hr/> <p style="text-align: center;"><b>7</b></p> <p><b>70</b> 35:14  <b>75</b> 14:17</p> <hr/> <p style="text-align: center;"><b>8</b></p> <p><b>800</b> 2:5</p> <hr/> <p style="text-align: center;"><b>9</b></p> <p><b>9</b> 97:19  <b>90</b> 91:18,21  <b>95</b> 108:6,7  <b>99</b> 64:12</p>
--	--	---	--	--