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- Subject: Pros and Cons on AIG Lending

For our meeting at 2:30pm in the board room



Pros and Cons of Lending to AIG.doc.

Pros and Cons of Lending to AIG

S&P's current financial strength rating for AIG is AA+ for the leading insurance companies and AA- on the senior debt of the parent company (put on negative outlook due to risk management issues).

Pros:

- 1. Collapse would be extremely complex to resolve given global nature of the firm; lending could contain market dislocations already happening due to Lehman.
- 2. AIG as a whole appears solvent and lending could provide "bridge finance" to implement strategic plan (e.g. longer-term asset sales, capital infusions, etc.);
 - Lending could bolster market confidence in strengthen perception of the plan with appropriate safeguards for the Federal Reserve.
 - AIG's fair value on ABS CDO aggressive (\$25B); greater than internal (\$9B) and rating agency loss estimates (S&P:\$8B).
 - Allows time to sell assets from the investment portfolio an orderly fashion (i.e., avoids liquidity spiral, negative feedback loops)
 - Firm could sell the ABS CDO risk, sell subsidiaries, mortgage portfolio, municipal securities, or raise more capital.
- 3. Collapse could lead to dislocation in CP markets and exacerbate risk aversion generally; lending could alleviate spillover effects on other firms involved in similar activities (e.g., GE Finance).
- 4. Lending might allow AIG to avoid bankruptcy; allows AIG to perform on balance sheet CDO swaps, which provide reg capital relief to European banks; failure would lead to \$18B increase in European bank capital requirements.
 - Swaps allow banks to hold 1.6% in regulatory capital as opposed to 8%.
 - > Total notional exposure of \$290B; down from \$80B as deals wound down.
 - ABN Amro (\$3.6B), Den Danske (\$2.3B), Calyon, BNP, Deutsche most affected.
- 5. Lending could contain dislocations in CDS market; AIG is a commonly traded name and "tear ups" could leave dealer books significantly unbalanced.
- 6. Non-trivial exotic derivatives book would be difficult to unwind in an orderly fashion.

Cons:

- 1. Could diminish incentive to pursue private sector solutions and/or solutions proposed by insurance regulators, which appear to be moving forward.
 - ▶ Infusion of capital from private equity, could to happen today (\$15B)
 - Asset swap between P+C and Parent where Parent sells equity in Life insurance business in return for municipal securities, for use as collateral (\$20B)
 - Immediate sale of assets (\$13B; \$5B auto loans; \$8B annuity)
 - Berkshire Hathaway is investigating the provision of liquidity on Guaranteed Investment Contracts (\$5B)
- 2. Strategic plan may not be well-received if turmoil ensues following Lehman bankruptcy.
- 3. Lending could precipitate failure and the exit strategy would not be clear.
 - Signals that existing universe of facilities is not enough to assure financial stability.
 - > Increases moral hazard as other insurance companies seek protection.
- 4. Could be perceived as being incoherent to lend to AIG if Lehman is perceived to be more systemic in nature.
- 5. Assets available from Ins. Co. subs (\$60B) may not be sufficient to cover potential liquidity shortfalls as many of the subs do not appear to be sources of strength.
 - > Life Ins. Co. subs have significant unrealized losses on investments.
 - P&C could be source of strength; paid \$1.4B dividends, but amounts small relative to size of hole.
- 6. Dealers may have insulated themselves from their largest exposure (i.e. ABS CDO) to AIG through write-downs; or AIG can sell exposures.
- 7. Forbearance could address increases in European bank capital requirements; makes lending unnecessary.
- 8. Without punitive terms, lending could reward poor risk management practices cited by rating agencies (e.g. S&P).